GOVERNMENT OF THE DISTRICT OF COLUMBIA

+ + + + +

MARIJUANA PRIVATE CLUB TASK FORCE

+ + + + +

MEETING

+ + + + +

FRIDAY, JULY 22, 2016

+ + + + +

The Marijuana Private Club Task Force met in Conference Rooms 216, 899 North Capitol Street, NE, Washington, DC, at 10:18 a.m., LaQuandra Nesbitt, Chair, presiding.

PRESENT:

- LAQUANDRA NESBITT, MD, MPH, Director, Department of Health
- DANIELLE BURS, Legislative Director, Office of Councilmember Brianne Nadeau
- HELDER GIL, Legislative and Policy Advisor, Office of the Deputy Mayor for Public Safety
- FRED MOOSALLY, Director, Alcoholic Beverage Regulation Administration
- BRIANNE NADEAU, Ward 1 Councilmember, Council of the District of Columbia
- LORI PARRIS, Deputy Director, Department of Consumer and Regulatory Affairs
- DOLLY TURNER, Deputy Chief of Staff/Scheduler, Office of Councilmember Brandon Todd
- MAUREEN ZANIEL, Senior Assistant Attorney
 General, Office of the Attorney General

ALSO PRESENT:

PATRICE DICKERSON, Office of Government Relations

DYMONA BURNETTE, Office of the Director

BIJION COOK, EHL, HRLA

QUINCY CURETON, EHL, HRLA

AUSTIN EGAN, Summer Law Clerk

PHILLIP HUSBAND, General Counsel

SHARON LEWIS, DHA, RN-BC, CPM, Interim Senior Deputy Director, HRLA

VERONICA LONGSTRETH, Supervisory Nurse Consultant

BEZAWIT MEKONNEN, Office of the Director

BIANCA OTENG, Office of the Director

AALIYAH RAYNOR, EHL, HRLA

CARLA WILLIAMS, Assistant General Counsel

P-R-O-C-E-E-D-I-N-G-S

10:18 a.m.

CHAIR NESBITT: We have, as always, a very comprehensive agenda before us. We're going to first get started with a presentation from DCRA to cover one of the agenda items around the private clubs.

And so they've done some, put together a succinct overview for us in terms of how DCRA defines private clubs, and it covers things as it relates to the membership. All of those things that we discussed before.

So we're going to turn it over to Lori Parris for her to give us that overview now.

MS. PARRIS: Good morning. As Dr. Nesbitt has indicated, we have a presentation.

I'm going to try and not just read the presentation.

I think that's the, not a great use of time. But I'm going to summarize. Okay. Okay. So we can put the full, there we go. Perfect. Thank you.

So what DCRA did is we looked at this from the zoning perspective, which is really what defines the use and the type of use for a private club.

And so under the DCMR, a private club is defined in both the 1958 regulations, and the zoning rewrite of 2016, which is actually going to come into effect in, on September 6th.

So it's defined as a building for facilities used or operated by an organization or association. It could be a nonprofit.

It's got to be registered by the IRS for goods, services, food and beverages, shall be sold on the premises only to members and their guests, which is most important.

A certificate of occupancy is required. And just very briefly, a certificate of occupancy is required for any premise that is outside of a single family home.

So if you're opening up a restaurant, if you're opening up an office building, if you're opening up any public space, a certificate

of occupancy is required.

So it's required prior to occupying a building as a private club. So when an applicant applies for a certificate of occupancy for a private club, they're asked to provide a copy of the nonprofit organization registration status, and their registration with the IRS.

And that's important to make sure that we know that they are in compliance, in compliance with the IRS, and we also know what their actual status is. And that's important with respect to, if they're doing any licensing on the other side.

However, we were asked particularly if there was one, excuse me, and I apologize. I'm just kind of getting over a cold.

If there was a definition with respect to the duration of membership. I know the issue has come up whether or not, what you can do for a one day membership, and right now there is no definition or a minimum amount of time for that membership.

So under the 1958 regulations, private clubs are a matter of fact in all zones except for residential zones, are ones, twos, and threes. And as well as with respect to different overlays.

So under the 2016 zoning regulations, as I indicated, private clubs are allowed as listed above, however they are no longer permitted as a matter right in R4 zones.

So we also looked at it from a perspective of corporations and licensing. As you know, the Department of Consumer and Regulatory Affairs deals with permitted of the building zoning, and deals with corporations and licenses.

So to operate a public, private club under the code, you must be registered as a nonprofit corporation.

You must have a registered agent, and that registered agent must be in the District of Columbia.

It does not have to list their purpose

when registered, so that's going to be something that, depending on where we end up, how, if we want to kind of look at making some changes, but right now they don't have to list their purpose when registered.

And sales and revenue are required to go towards the common good of public interest, and that's defined by the IRS.

So DCRA does not issue a basic business license for private clubs, however we would issue a basic business license for the following activities.

A charitable solicitation. So if you want to raise money for charity. A restaurant sales, you know, sales of food or drink, or a general business license where it's a sale of merchandise or conduct in any business activity does not fit into any other category.

And what that means is, under DCRA's regulations, there are several different, there's a ton of different types of business licenses that you can get, as well as endorsements.

And right now, if you do not fit in one of those categories, we will then just issue a general business license.

CHAIR NESBITT: Lori, let me ask a, I want to ask a specific question based on some examples of things that we've seen.

If a private club held a sweepstakes for its members, would that be considered a charitable solicitation? Like that only members could win the sweepstakes?

MS. PARRIS: I would say right now, without really doing a lot of research on it, I think the issue would be where those donations are going.

So the idea is, if you have the sweepstakes and then everyone puts in their \$5, they win a bike. And then, what do they do with the \$5 everyone gives for the bike and the bike is only worth \$200, but you make \$1,800 on the charity. What happens with that \$1,800?

So I don't think it's just a yes or no question. It really needs to, you need to figure

| 1 | out what the purpose is with that underlying |
|----|--|
| 2 | funds. |
| 3 | CHAIR NESBITT: Okay. So if the |
| 4 | \$1,800 just went to the general operations of the |
| 5 | private club, they probably wouldn't need a |
| 6 | charitable solution, solicitation. |
| 7 | But if they were going to give the |
| 8 | \$1,800 to a local nonprofit in the District, they |
| 9 | would need a basic business license for |
| 10 | charitable solicitations? |
| 11 | MS. PARRIS: Right. But remember, if |
| 12 | they're, and depending on what category you're |
| 13 | in, if you're in the nonprofit, and so it also |
| 14 | depends on what your business |
| 15 | CHAIR NESBITT: Right. But if they |
| 16 | were a private club. |
| 17 | MS. PARRIS: Yes, yes. Yes. |
| 18 | CHAIR NESBITT: Specifically if they |
| 19 | were a private club. |
| 20 | MS. PARRIS: Yes. |
| 21 | MS. BURS: Can I ask if that |
| 22 | additional money from something like a |

sweepstakes went to subsidize lower income people participating in the club, would that be, just to put that out there because we've been talking about how do we generate some kind of income, not with subsidized lower income people.

MS. PARRIS: And I guess, my area of knowledge with respect to low income is more from the housing perspective.

I just don't know how that would fit into an, I am just someone at the, I'm 30 percent of AMI of the District of Columbia. I don't know how that would fit just because of my income, how I would receive that.

I don't know, is it, I'm not receiving, you know, assistance with like a food share bank or, I, that I think would be a little bit more difficult.

CHAIR NESBITT: Your question is in terms of, if memberships in the private club are \$100 and they're creating a sweepstakes that they're generating \$1,800 extra so that they can discount memberships for low income people down

to \$10. 1 2 MS. BURS: Right. CHAIR NESBITT: Would that be 3 considered charitable solicitation for the 4 private club? 5 MS. PARRIS: I don't think offhand it 6 7 would be. No. CHAIR NESBITT: Okay. 8 9 MS. PARRIS: Not from that perspective 10 because it's, I think they're using it as 11 operational expenses because they, the membership 12 is going to pay for whatever operations that they 13 would have. So from that perspective, I think it's 14 15 that. But I'm sorry. I didn't understand your 16 question. 17 MS. BURS: Thank you. 18 MS. TURNER: And for the private clubs 19 and corporations, could you at, I mean, is it 20 possible to add a stipulation that would say that you have to, if you plan to open a private 21

marijuana club, you have to identify it as such?

I would say I think that MS. PARRIS: 1 2 would probably be one of the recommendations that the, that the task force, I think if we're, well, 3 yes, if we want to change it, we can always 4 change the regulation. 5 So to answer your question quickly, 6 7 I think if the, that's the recommendation, yes.

yes. I think if the, that's the recommendation, then we would want to say why we're treating this, marijuana private clubs differently, and then just clarify that, and then just go through that process.

So if that's a recommendation and then it's a recommendation of a task force, we could figure out how we would make that work.

Does anyone else, any other questions?

I'm sorry.

So marijuana events at licensed places. So as you know, we've been grappling with this for several months.

So there's no regulation that allows for a licensed business to host events on behalf of a private, a marijuana private club.

8

9

10

11

12

13

14

15

16

17

18

19

20

21

As you know, the businesses are still required to comply with local law, regardless of the venues. And so we just gave examples of, you know, smoking laws, adulterated food, compliance with initiatives, any one.

So this spot is really just to say that we are still under our current status, our current regulations.

So regardless of what the event is, we are going to look at it from a perspective of enforcement, whether it's Department of Health, whether, it's ABRA, whether it's DCRA.

And as you know, if there isn't a license, if there is an event, and depending on what the event is, we will take an enforcement action, and it could be subject to fine, suspension, and revocation of their basic business license.

So pretty, if we want to do anything, with respect to changing our regulations in fact that it's just a private club, we would need to do it within the zoning regulations, and that

would require remaking by the Zoning Commission. 1 2 So if, depending on what we decide as a, as a task force, and where we go, there's 3 still going to be a regulatory component to this. 4 CHAIR NESBITT: All right. So any, 5 based on the conversations we had the last time, 6 7 any thoughts from the group based on the information Lori just presented? 8 9 MS. ZANIEL: Could you just tell us 10 briefly what, how the Zoning Commission goes 11 through its rule making? It's a little different 12 than --13 MS. PARRIS: Yes. It's, essentially there's a, their, the recommendations are given 14 15 to the Zoning Commission. The Zoning Commission 16 will look at the regulations. They actually go through a lot of proper comment. They actually 17 18 have public hearings on it. 19 And then at that point, it's then 20 forwarded officially to the D.C. Register, then there's additional more comments, and then 21

ultimately has to be adopted by a Zoning

Commission Board vote.

MR. MOOSALLY: I got a quick question for you. Do you happen to have any other type of similar scenarios, something that's not called a private club, but operates similarly?

And I'll give you an example, that

I'll give you an example. So we have three

liquor licenses. We have places like apartment
houses and other venues that are just limited to
members, I guess being the people who live there
and their guests.

I'm assuming they wouldn't be a private club just because they live in an apartment or where they are, but clearly they're running the business where you can't get in unless you're a member or a guest of a member.

And I don't know if that's just because where they live that's kind of treated a little differently.

MS. PARRIS: Yes. I, not in that perspective because this is where DCRA, all of its different departments kind of meld.

MR. MOOSALLY: Sure.

MS. PARRIS: Because it's depending on if it is a house and it is six people or more, six people or under it's considered a family, and there's certain things that you don't need.

You don't need a certificate of occupancy, you don't need, but if you are, if it's say 10 people living there, then do you get into the question of whether it's a rooming house, and that's where we kind of get outside of the licensing and the zoning component, and then you go into whether or not it's a multifamily, so, or it's a rooming house.

So it, because, what we do is we first look at the use of the building, and then depending on what that use of the building is, is we look at the regulations that would apply.

So that would be a very, we would kind of have to look at it from different perspectives. There could be a housing component, there could be a licensing component, there could be a zoning component, because

depending on where that building is within the District.

So that's not an easy answer.

MR. MOOSALLY: Would that be the same as like, if they had an office? Like we have offices where they provide like a bar and the bar is just limited to members and guests. I guess would that be the same thing?

MS. PARRIS: At the, yes, because again, if you're in an office building, you're in, and you're in that office building under the appropriate zoning regulation and certificate of occupancy, and then the question becomes, if you were, just happened to have that happy hour, 4:00 on a Friday, and then the question is, is whether or not you're selling alcohol.

So I would say that would be a lot more difficult. Again, because of the use of the building and the certificate of occupancy that's been granted, and depending on what type of business activity is going on in there, if it's a, you know, if it's an accounting firm and

you've got a general business license for your accounting firm.

COUNCILMEMBER NADEAU: Well, can we just pick one and lean in on the example to maybe walk through it, rather than saying its tense, so

MS. PARRIS: And we could, but I can do that, I think what I would prefer to do, because I don't want to give wrong information, I would prefer if we want to pick a type of business, and I can go back and actually pull up those regs that would apply to that type of use, that type of business activity, and in that zone. So I can easily do that.

I just feel for purposes of the discussion, it really, because I don't know if we're in an R4, there's certain things you can't do if you're in a, if you're in an R1, there are different things. So --

COUNCILMEMBER NADEAU: Okay. Well, so let's, for example, at our last meeting, I think, or maybe even the prior meeting, we agreed that

| 1 | they wouldn't be allowed in residential zones. |
|----|---|
| 2 | MS. PARRIS: Okay. |
| 3 | MS. PARRIS: So we can start from |
| 4 | there, right? Wasn't that something we had |
| 5 | already |
| 6 | MS. ZANIEL: Correct. |
| 7 | MR. GIL: Correct. |
| 8 | COUNCILMEMBER NADEAU: So that's a |
| 9 | baseline. |
| 10 | MS. PARRIS: Okay. |
| 11 | COUNCILMEMBER NADEAU: So, Director |
| 12 | Moosally's example was a business with a C of O |
| 13 | with a certain number of employees who is allowed |
| 14 | to serve alcohol on the premises because of the |
| 15 | arrangement they have with ABRA, which is a, is |
| 16 | it a license? Or it's just for permission? |
| 17 | MR. MOOSALLY: You know, what I'm, |
| 18 | what I'm, the examples I'm talking about |
| 19 | COUNCILMEMBER NADEAU: Yes. |
| 20 | MR. MOOSALLY: are places that are |
| 21 | business that have C of O's from DCRA. They have |
| 22 | liquor licenses from ABRA, they've gone through |

all the process, they've gone through public 1 2 notice with the neighborhood, all that. They operate bars, areas for their 3 members and their guests. And then you pay, 4 whatever the fee is, you know, you're, either 5 whether it's office space, either member of an 6 7 apartment, whatever it may be, they're all commercially zoned, but they're establishments 8 9 that are not open to the public. They are --10 MS. PARRIS: Membership. 11 COUNCILMEMBER NADEAU: Would it be like a WeWork, like a shared workspace? 12 13 MR. MOOSALLY: That was, I didn't want to mention the name, but WeWork is one example. 14 15 COUNCILMEMBER NADEAU: We have two in 16 Ward 1, so I'm always thinking about --17 MR. MOOSALLY: WeWork is one example, 18 since you mentioned it. 19 COUNCILMEMBER NADEAU: 20 MR. MOOSALLY: I don't want to mention anybody, but since you mentioned them, WeWork is 21 22 a prime example, right?

So WeWork has a permanent liquor 1 2 license in a number of locations throughout the city. You go to WeWork, you know, you pay and, 3 for the office space. I think it's actually part 4 of your rent. But like --5 COUNCILMEMBER NADEAU: But they do 6 7 special events sometimes, right? MR. MOOSALLY: They do special events, 8 9 which they're allowed to do. 10 COUNCILMEMBER NADEAU: Right. And 11 they --MR. MOOSALLY: And they have a liquor 12 13 COUNCILMEMBER NADEAU: As long as it's 14 15 hosted by a member, but then guests can come. 16 MR. MOOSALLY: Sure. 17 COUNCILMEMBER NADEAU: Right. 18 CHAIR NESBITT: So, okay. So then he, 19 this is, in listening to this conversation, I'm 20 trying to liken this to the discussion we had around whether or not these would be permanent 21 establishments or permitted to have temporary 22

events, right?

So this gets us into a different discussion in terms of the business category in which these would be governed under, versus whether or not these would be permanent or temporary establishments.

Because it sounds like the conversation that you all are having is an issue of whether or not a permanent establishment would be allowed to temporarily operate as a private club. So --

MR. MOOSALLY: That's not what I'm -CHAIR NESBITT: Well, okay. So I'm

trying to get at, this business entity that you
just described, it has a basic business license

for some other operating purpose.

Does it have a full-time, or a full alcohol license from ABRA, or does it apply for special events licensing from ABRA?

MR. MOOSALLY: It has a year-long permanent liquor license. It does not have a one-time liquor license.

1 CHAIR NESBITT: Okay.

MR. MOOSALLY: It has a permanent year-long liquor license. Let me, let me take a step back in terms of the issue I'm looking at because maybe that'll help a little --

CHAIR NESBITT: Okay.

MR. MOOSALLY: -- in terms of the issue I'm looking at. I'm only talking about permanent venues. My questions were really more geared to one, to one issue, and the issue is, you have a private club which is limited to nonprofits, okay?

So that's one of the issues I see is nonprofits and, you know, tax status, all that.

CHAIR NESBITT: Correct.

MR. MOOSALLY: So that really goes to nonprofits. So my question to Lori was really, hey look, do we have businesses that are licensed by DCRA that are limited to members and guests, but are not solely nonprofit? That's really my only issue.

CHAIR NESBITT: Yes.

| 1 | MS. PARRIS: Then that, okay. |
|----|--|
| | |
| 2 | MR. MOOSALLY: That's my only issue. |
| 3 | MS. PARRIS: That's a different, so |
| 4 | I'm |
| 5 | MR. MOOSALLY: That's my only question |
| 6 | really. |
| 7 | MS. PARRIS: Okay. I think that's a |
| 8 | little bit different |
| 9 | CHAIR NESBITT: Right. |
| 10 | MS. PARRIS: than what I took in |
| 11 | from what, the scenarios. And the answer would |
| 12 | be that we don't have that because if you are a, |
| 13 | if you are a private club, you fall into this |
| 14 | category. |
| 15 | MR. MOOSALLY: Yes. |
| 16 | MS. PARRIS: So you're not in this |
| 17 | category, then you get your basic business |
| 18 | license and you get it under this category. So |
| 19 | does that answer your question? |
| 20 | MR. MOOSALLY: It does. |
| 21 | MS. PARRIS: Okay. |
| 22 | MR. MOOSALLY: And that's really where |
| | |

I was going.

MS. PARRIS: Okay.

MR. MOOSALLY: Because you know, we have these definitions we're looking at, working at things, and I mean, I guess the questions we'll have to talk about is, you know, are these clubs going to be limited to being nonprofit, right?

And you mentioned we could go to the Zoning Commission. I'm not, I don't know, I know how long the, you know, some of the rules have taken, so I just wanted to make sure it's something that's, you know --

CHAIR NESBITT: But is it, so that, then the question becomes, are you creating private clubs for the uses of, for the use of marijuana, or are you creating an environment where marijuana could be used in any venue?

Because right now, what you have is, alcohol can be used in any venue that applies and then meets criteria that has been established by ABRA, right?

MR. MOOSALLY: Sure.

CHAIR NESBITT: So, which is different than the discussion that we've been tasked with, which is whether or not we would establish private clubs for the use of marijuana, which is different than whether or not we are going to, going to explore the option where marijuana could be used in a host of venues, and what would be those venues in which marijuana use would be appropriate, and how do we develop that criteria?

MR. MOOSALLY: Right. And I'm, and
I'm okay with sticking to private clubs. My
issues was just simply, if we're going to
recommend marijuana private clubs, and maybe a
recommendation is just that you'd have to look
at, you know, the zoning law.

My, I'm okay with sticking with private clubs. But my issue is, I don't want to be recommending something that's impossible.

It's like, we say, oh, we're going to recommend a private club, but you know, and I think, you know, I know we have the OAG memo.

But if we're recommending something 1 2 that's impossible, that's my only fear is recommending, hey, we want this private club. 3 But then the law doesn't allow it. And it, we 4 could recommend changes to the law. 5 That's okay. But I just make, recommend something 6 7 that's not impossible to do, if that makes sense. That's my only issue. 8 9 And I agree with you, and MS. PARRIS: 10 I think what we need to look at is, when we, when 11 we draft our recommendations, we're going to be looking at what the Office of Attorney General 12 13 has said with respect to the rider constraints that we have rider. 14 15 MR. MOOSALLY: Sure. 16 I mean, at the end of the MS. PARRIS: 17 day --18 MR. MOOSALLY: Absolutely. 19 MS. PARRIS: -- no matter what we do 20 in the District, it's going to have to be in compliance with the rider because of, we've got 21

the Congressional attachment to that.

So I agree with you, no matter what we 1 2 do, we have to look at to see, are we expending those dollars? So I agree with you. 3 COUNCILMEMBER NADEAU: Well --4 MS. PARRIS: And I think that 5 discussion would be part of the recommendation. 6 7 COUNCILMEMBER NADEAU: I just to clarify that point. I mean, what we're doing 8 9 here is in preparation for the rider not 10 existing. 11 MS. PARRIS: Right. COUNCILMEMBER NADEAU: So we shouldn't 12 13 be creating a set of regs that only works under the rider because no set of regs is going to work 14 under the rider. 15 16 MS. PARRIS: But that's, that was not 17 what I was trying to say. 18 COUNCILMEMBER NADEAU: Okay. Okay. 19 Okay. I misunderstood. 20 MS. PARRIS: What I was trying to say is that what, we can make the recommendation 21 22 understanding that, his issue, as I understand,

Fred's issue is he doesn't want to, he didn't 1 2 want to ask for something that we couldn't get because the law would prohibit it, and I agree 3 4 with you. We can make the recommendation 5 understanding that this is the impact. 6 So I 7 think the recommendation should state, here's our recommendation understanding that this may be the 8 9 impact of the rider, or if the rider is new, this 10 is the impact. 11 So I think that's what, as I 12 understood, what Fred was trying to say. 13 MR. MOOSALLY: You're absolutely right. 14 15 COUNCILMEMBER NADEAU: 16 MS. PARRIS: Okay. 17 MR. MOOSALLY: Thank you. 18 COUNCILMEMBER NADEAU: All right. I'm 19 sorry. 20 CHAIR NESBITT: Okay. All right. This is the that's been barreling down the road 21 22 of exploring a bunch of scenarios that legalize

marijuana use in a host of different 1 2 environments. I don't think that's the task of -3 MR. MOOSALLY: That's not where I was, 4 that's not where I was trying to go. 5 CHAIR NESBITT: Okay. All right. Got 6 7 Okay. Any other questions about the private it. club task force group? 8 9 I think there was a part in Lori's 10 presentation around, that I took note of that 11 states, currently the private club application does not require the group to list their purpose 12 13 when registered. And the group would need to have a 14 15 position for the marijuana private clubs who 16 would be registering. We've had a lot of discussion in the 17 18 past meeting around the way that the Medical 19 Marijuana Program is designed in terms of 20 requiring only a certain number of venues to be in a certain number of places, having some 21

restrictions around ownership of them, et cetera.

If there isn't any requirement for the 1 2 purpose of the private club to be listed at registration, there's no way for you to put those 3 types of requirements in place, and security 4 plans and all of those things in place as well. 5 So I think we have to have some 6 7 discussion as to whether or not this becomes a little bit different in terms of the registration 8 9 process. 10 MR. GIL: When a person is, when 11 someone is seeking to register a nonprofit, does it have to be an individual or can it be like an 12 13 LLC? It can be an LLC. 14 MS. PARRIS: 15 MR. GIL: So an LLC can register its own, a nonprofit, which means you don't really 16 know who owns the LLC. 17 18 MS. PARRIS: Well, then you, depending 19 on what is registered, if it's a corporate, you 20 get, you're going to get your incorporated documents, and corporations will get those 21 22 documents and the updates that they have to do

that require renewals.

But yes, would there may, we may not know all of the membership with respect to, we're going to know the secretary, the treasurer, the office with those named, but we're not going know everything. Yes, we don't know everything.

You're absolutely correct.

MR. GIL: So then if we're looking at restrictions on who can own a private club with like no recent felonies, whatever restrictions, that would be an issue.

Because if an LLC, then you're going to have to disclose all your owners of an LLC -MS. PARRIS: Yes.

MR. GIL: -- can open up its own nonprofit, you've got two layers of an, sort of an annuity.

MS. PARRIS: Yes.

MR. GIL: Which is worth leaving in -MR. MOOSALLY: No. Well, no. In
order to be licensed, we would have, this far,
but if you're going to be licensed as a private

| members are and get police background checks and provide financial information. CHAIR NESBITT: But he's talking about the ownership that MR. GIL: The ownership of the nonprofit. CHAIR NESBITT: You just have to produce your Board of Directors. MR. MOOSALLY: Right. Right. Correct. You're right. CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think the point that he's making, which is getting a | 1 | club, you're going to have to disclose who your |
|--|----|--|
| CHAIR NESBITT: But he's talking about the ownership that MR. GIL: The ownership of the nonprofit. CHAIR NESBITT: You just have to produce your Board of Directors. MR. MOOSALLY: Right. Right. Correct. You're right. CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 2 | members are and get police background checks and |
| the ownership that MR. GIL: The ownership of the nonprofit. CHAIR NESBITT: You just have to produce your Board of Directors. MR. MOOSALLY: Right. Right. Correct. You're right. CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 3 | provide financial information. |
| MR. GIL: The ownership of the nonprofit. CHAIR NESBITT: You just have to produce your Board of Directors. MR. MOOSALLY: Right. Right. Correct. You're right. CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 4 | CHAIR NESBITT: But he's talking about |
| 7 nonprofit. 8 CHAIR NESBITT: You just have to 9 produce your Board of Directors. 10 MR. MOOSALLY: Right. Right. 11 Correct. You're right. 12 CHAIR NESBITT: Yes. 13 MR. MOOSALLY: Because it'll be a 14 nonprofit, right? 15 MR. GIL: Yes. 16 MS. ZANIEL: But ABRA does not 17 regulate, does it not? It goes behind the LLC to 18 examine the individuals? 19 MR. MOOSALLY: Correct. But I think | 5 | the ownership that |
| CHAIR NESBITT: You just have to produce your Board of Directors. MR. MOOSALLY: Right. Right. Correct. You're right. CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 6 | MR. GIL: The ownership of the |
| produce your Board of Directors. MR. MOOSALLY: Right. Right. Correct. You're right. CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 7 | nonprofit. |
| MR. MOOSALLY: Right. Right. Correct. You're right. CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 8 | CHAIR NESBITT: You just have to |
| CHAIR NESBITT: Yes. MR. MOOSALLY: Because it'll be a nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 9 | produce your Board of Directors. |
| 12 CHAIR NESBITT: Yes. 13 MR. MOOSALLY: Because it'll be a 14 nonprofit, right? 15 MR. GIL: Yes. 16 MS. ZANIEL: But ABRA does not 17 regulate, does it not? It goes behind the LLC to 18 examine the individuals? 19 MR. MOOSALLY: Correct. But I think | 10 | MR. MOOSALLY: Right. Right. |
| 13 MR. MOOSALLY: Because it'll be a 14 nonprofit, right? 15 MR. GIL: Yes. 16 MS. ZANIEL: But ABRA does not 17 regulate, does it not? It goes behind the LLC to 18 examine the individuals? 19 MR. MOOSALLY: Correct. But I think | 11 | Correct. You're right. |
| nonprofit, right? MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 12 | CHAIR NESBITT: Yes. |
| MR. GIL: Yes. MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 13 | MR. MOOSALLY: Because it'll be a |
| MS. ZANIEL: But ABRA does not regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 14 | nonprofit, right? |
| regulate, does it not? It goes behind the LLC to examine the individuals? MR. MOOSALLY: Correct. But I think | 15 | MR. GIL: Yes. |
| examine the individuals? MR. MOOSALLY: Correct. But I think | 16 | MS. ZANIEL: But ABRA does not |
| MR. MOOSALLY: Correct. But I think | 17 | regulate, does it not? It goes behind the LLC to |
| | 18 | examine the individuals? |
| the point that he's making, which is getting a | 19 | MR. MOOSALLY: Correct. But I think |
| | 20 | the point that he's making, which is getting a |
| 21 little tricky, is normally, you know, when you | 21 | little tricky, is normally, you know, when you |
| have an LLC or a corporation, right, you're | 22 | have an LLC or a corporation, right, you're |

| 1 | providing your officers, your partner, your |
|----|---|
| 2 | members to that. Right? |
| 3 | But you know, usually it's because you |
| 4 | have an ownership interests. What's a little |
| 5 | trickier here, if you have a nonprofit, is you |
| 6 | may have no one claiming ownership, I think. Is |
| 7 | that your point? |
| 8 | MR. GIL: Yes. Right. Or it's |
| 9 | unclear who the ownership is. |
| 10 | MR. MOOSALLY: Or unclear who the |
| 11 | owner is. Right. |
| 12 | MR. GIL: Because the owner is an LLC. |
| 13 | MR. MOOSALLY: Yes. Because of the |
| 14 | nonprofit, you're probably going to get, like you |
| 15 | said, the members or whoever's, you know, running |
| 16 | it and the officers. |
| 17 | MR. GIL: Yes. |
| 18 | MR. MOOSALLY: But if you don't, I |
| 19 | think your point is you could hide somebody. |
| 20 | MR. GIL: Yes. |
| 21 | MR. MOOSALLY: Because they have no |
| 22 | MS. PARRIS: And there could be |
| | |

| 1 | changes. So you're |
|----|---|
| 2 | MR. MOOSALLY: Right. |
| 3 | MS. PARRIS: The founding members of |
| 4 | the LLC, and then if there are changes, they |
| 5 | still have to notify the District, but |
| 6 | MR. MOOSALLY: Right. |
| 7 | MS. PARRIS: Yes. |
| 8 | MR. GIL: But those changes are only |
| 9 | every two years. |
| 10 | MS. PARRIS: Two years. |
| 11 | MR. GIL: With biannual report. |
| 12 | MS. PARRIS: So yes, you have to, I |
| 13 | think if we can put the point on it. |
| 14 | MR. GIL: Yes. I mean, one solution |
| 15 | may be, if we allow private clubs and require |
| 16 | them to be nonprofits, that they cannot be LLCs |
| 17 | to own the nonprofit, or require disclosure. |
| 18 | I mean, one way or the other, it's |
| 19 | getting at piercing that anonymity that an LLC |
| 20 | provides to make sure we don't have bad actors |
| 21 | sneaking in. |
| 22 | MS. TURNER: And whether or not there |

| 1 | are any parameters around whether or not they're |
|-----|---|
| 2 | domestically owned companies or international |
| 3 | companies. |
| 4 | MR. GIL: Yes. |
| 5 | MS. TURNER: Because you could have an |
| 6 | international company who decides to set up. |
| 7 | There are plenty of nonprofits that are of a U.S. |
| 8 | arm. |
| 9 | CHAIR NESBITT: And so there's only a |
| 10 | requirement that you have an agent in, registered |
| 11 | in the District. |
| 12 | MS. TURNER: Yes. |
| 13 | CHAIR NESBITT: The ownership doesn't |
| 14 | have |
| 15 | MS. TURNER: That's correct. |
| 16 | MR. GIL: Yes. |
| 17 | MS. TURNER: That's a good point. |
| 18 | MR. MOOSALLY: Yes. But we make |
| 19 | people, you know, notify us of changes within 15 |
| 20 | days. So I mean, obviously you couldn't wait two |
| 21 | years. |
| 22 | MR. GIL: Right. Right. It's just |
| - 1 | |

this, you have corporate law, Title 29 of the DC Code that says X, Y, and Z.

And then you've got the licensing law that says something different. And now we're talking about a third type of --

MR. MOOSALLY: Right.

MR. GIL: -- hybrid in between those two. So it's trying to down what's all of those disclosures and who can hide, who can't hide, and when you have to provide updates of changes that, I think, we would just need to clarify in whatever legal framework we're putting forward.

CHAIR NESBITT: And one other clarification I had too. I'm just, I'm stuck on this charitable solicitation piece because of some things we've had to get clarity on for our cultivation centers and dispensaries.

Is there a separate basic business license for each of these categories, or you just have to have a business, basic business license to conduct any of these activities?

MS. PARRIS: So we just gave you, as

example, so yes. So for instance, you're going 1 2 to need a, you would need your own license for your restaurant. 3 So you're going to need your own 4 license for any type of business activity, and if 5 you don't fall within this specific category, you 6 7 fall within the general business. So restaurant, there is its own 8 9 license. I'm sorry, excuse me. I'm sorry. 10 promise you I'm not contagious. CHAIR NESBITT: I believe you. 11 Ι 12 believe you. 13 MS. PARRIS: I'm sorry. I believe you. 14 CHAIR NESBITT: 15 MS. PARRIS: Please forgive me. apologize. 16 CHAIR NESBITT: So I can ask it more 17 18 directly. 19 MS. PARRIS: Okay. 20 CHAIR NESBITT: If I have a basic business license for, as a restaurant and I want 21 22 to do charitable solicitations, do I have to then

| 1 | apply for another |
|----|---|
| 2 | MS. PARRIS: Yes. |
| 3 | CHAIR NESBITT: business license to |
| 4 | do charitable solicitations? |
| 5 | MS. PARRIS: Yes. Yes. |
| 6 | CHAIR NESBITT: Okay. |
| 7 | MR. MOOSALLY: Yes. |
| 8 | MS. ZANIEL: And, but does that |
| 9 | contemplate charitable solicitation as a one-time |
| 10 | event, or an ongoing activity? |
| 11 | MS. PARRIS: And that would be, if |
| 12 | it's going to be a charitable solicitation for a |
| 13 | nonprofit, you would have to be registered. |
| 14 | Now again, if it's a special event and |
| 15 | you're doing a fundraising, because we've had, |
| 16 | you know, something, a major disaster, I think |
| 17 | we, I don't know the specific answer on how we |
| 18 | would handle that one special event. |
| 19 | So it depends on that one. But if |
| 20 | it's just that one time oh, thank you. |
| 21 | MR. GIL: Does the IRS registration |
| 22 | for nonprofits, for the, is that a 501(c)(3) for |

| 1 | private, or any sort of 501? |
|----|--|
| 2 | CHAIR NESBITT: 501. 501(3)(c). |
| 3 | That's the one that we, that's the primary one |
| 4 | that we receive the information on. And the, |
| 5 | excuse me, the requirements. |
| 6 | MR. GIL: So I'm wondering, how are |
| 7 | you going to get the IRS to sign off on your |
| 8 | 501(c)(3) application if you're saying |
| 9 | CHAIR NESBITT: They're not. |
| 10 | MR. MOOSALLY: That was my point. |
| 11 | MR. GIL: you're a marijuana |
| 12 | organization. |
| 13 | MR. MOOSALLY: You're saying my point. |
| 14 | That was why I raised that issue before was that |
| 15 | very point. |
| 16 | MR. GIL: Yes. |
| 17 | COUNCILMEMBER NADEAU: Well, and that |
| 18 | |
| 19 | CHAIR NESBITT: And so the |
| 20 | COUNCILMEMBER NADEAU: We talked about |
| 21 | that last month a little bit too. |
| 22 | CHAIR NESBITT: Right. |

MR. GIL: Yes.

CHAIR NESBITT: And so part of the conversation that Lori and I had in the interim is that you have to be incorporated at the locality first before you apply for that from the federal government.

MS. PARRIS: Right.

CHAIR NESBITT: And so in the way that these things are written, you have to be able to satisfy the IRS requirements.

And so we could potentially have the option to structure something where you satisfy those IRS requirements without requiring that you produce having received them back, right?

So in order to get a 501(c)(3) designation from the IRS, you have to be incorporated as a nonprofit at NDC or some other jurisdiction first. And then you make application to the federal government.

You would then produce your 501(c)(3) documents back to DCRA to keep moving through the process.

We could, as an option, say if you've met these, you know, as defined by the public interest, as defined by the IRS, we could always reference what those public interest definitions are by the IRS, and once they've been satisfied, say that you've met that without you having completed the process by the IRS.

MS. PARRIS: But I think we also add the task force needs to be, need to be, we need to be prepared for there being a different interpretation from the federal perspective.

Having worked with respect to federal regs and local regs in a different area, the federal governments take, will take a much harsher stance, and they've done it from the housing component, and so I'm not sure if they're going to do the same thing for, they would, I'm assuming, would take the same position.

So we would need to be prepared for if they say, this may be a 501(3)(c) from, with respect to you've met their qualifications, but it's not going to be for purposes of taxes for

this entity. And I think that entity might end 1 2 up in a quandary. Oh, yes. Absolutely. 3 CHAIR NESBITT: MS. PARRIS: So we have to be 4 cognizant of, even if we allow this, that there 5 may be an impact on their status and their taxes 6 7 and there could be a tax implication. Because even if we allow it here and 8 9 they rely on what we do here, there could be a 10 federal implication, and it's a, similar to 11 banking. And I think, and I will defer to you, 12 Doctor. 13 But there were issues, I think, in Denver that you, how do you, banks aren't loaning 14 15 money because they're stuck within their federal 16 quidelines. 17 CHAIR NESBITT: Correct. 18 MS. PARRIS: And so you're in that 19 quandary of, this is what we can do locally, but 20 the banks haven't caught up. COUNCILMEMBER NADEAU: So let me just 21 22 kind of, I'm sorry. Can I, so I think we've

really identified some challenges with the 1 2 nonprofit licensing model that we have, and being compatible with what we're trying to do with 3 private clubs. 4 Not only the federal quandary, but 5 also the LLC ownership, et cetera. Perhaps it's 6 7 an opportunity to discuss a different sort of framework. 8 9 I mean, I think when we look at, we, I think, Fred, I think you brought last week the 10 list of all the private clubs that you've 11 licensed in. 12 13 MR. MOOSALLY: Right. COUNCILMEMBER NADEAU: It was things 14 15 like the Woman's National Democratic Club. 16 know, it, Cosmos Club. Places where there seems to be a 17 18 different type of mission, and that nonprofit model of that is actually very essential. 19 20 I think, in this case, it may be

hampering our ability to actually come up with an

implementable framework.

21

CHAIR NESBITT: So I absolutely appreciate the talent from the perspective of classification as such, as it relates to putting the businesses in an awkward position in terms of being classified as such on the District side, but being responsible for being a taxable entity on the federal government side.

However, I would have significant concerns for creating a framework that would make any entity eligible to become a place where marijuana could be consumed under a framework that did not restrict for-profit entities from being able to classify as places where marijuana could be consumed, and then becoming eligible for alcohol licenses and daily memberships and visitors from out of state, and all of these other things that would basically create the potential for any nightclub or any venue in the District to become a place for marijuana to be consumed.

I am adamantly opposed to that becoming a possibility in the District of

Columbia. It has significant public health and public safety concerns.

And so when we talk about, and we'll turn in a framework that doesn't use these notions of group association or membership requirements, and sense of community and requiring some sense of uniformity, we lose the ability to have better controls that would create more, the ability for us to create more of a public, controlled environment for the purposes of public health and public safety.

So I definitely have an appreciation for the issues that have been highlighted around conflicts between being a District nonprofit, but not being able to be recognized as such on the federal side.

But removing that then means that any effective, when this will become effective under, potentially other frameworks that could be proposed, any nightclub in the District could all of a sudden say, we want to become a private club for marijuana.

And that would, that would be a 1 2 tremendous concern from a public health and public safety perspective for me. 3 COUNCILMEMBER NADEAU: So --4 CHAIR NESBITT: Even under the 5 permanent, if we kept the same rules that we've 6 7 discussed for permanent establishments. COUNCILMEMBER NADEAU: Yes. Okay. Ι 8 9 mean, I agree with all of your concerns, and I 10 think that's why we were all able to get to a 11 really good place last meeting on, you know, agreeing on certain things we want to see. 12 13 It just seems like maybe there's a parallel version of the nonprofit that could get 14 15 us what we're looking for without having to sort 16 of --17 CHAIR NESBITT: Be a nonprofit. 18 COUNCILMEMBER NADEAU: Contort 19 ourselves into fitting into that. So that's all 20 I'm saying is, if we're concerned about what it means to be an LLC registered as a nonprofit 21

because it doesn't give us enough transparency,

and if we're concerned about the status between federal and local, then maybe we can do something similar but not equal to the nonprofit license.

You know, I, it just feels like we're trying to contort a little bit, and I don't want us to end up in a position that we can't --

CHAIR NESBITT: No. I think we have to recognize that whatever we fashion here is contortion, because it does, I mean, it, we're trying to create something in our locality that is completely prohibited by the federal government, irrespective of the rider. Right?

We're creating something that must operate as a cash business. It's not a bankable industry at all.

And in order to do that, we have to create something that has to operate completely in a state-developed framework, and in order for us to do that, many of our business processes that are created and, with respect to a task framework, do so with respect to the federal tax code. So whatever we design --

COUNCILMEMBER NADEAU: Yes.

CHAIR NESBITT: -- is going to have to be create and innovative. So I think we have to be thinking outside of the box because this is going to be, to some extent, I don't think a high revenue-generating industry, but it will generate some revenue and we'll have to be creative in that regard.

When we developed the Medical

Marijuana Program, we had to be creative in terms

of how we developed the structure because it is

not a bankable industry.

And we've had to be respectful of what existed in the federal government regard. So -COUNCILMEMBER NADEAU: Thanks. Yes.

CHAIR NESBITT: I acknowledge our need to be creative. I just, I would have significant concerns for us making it equal to, completely equal to something that exists right now in our for-profit or private business sector.

And so whatever framework we're going to move to discuss now, I think we have to, I

| 1 | would encourage us to think about it from the |
|-----------|---|
| 2 | perspective of what tenants exist in the private |
| 3 | club definitions that we've discussed over the |
| 4 | past two meetings that we can keep, and how would |
| 5 | we frame the nonprofit components without leading |
| 6 | them to believe that they are a nonprofit for tax |
| 7 | purposes in the District, but not a for-profit, a |
| 8 | nonprofit, would not ever be capable of achieving |
| 9 | nonprofit status on the federal side. |
| LO | MS. ZANIEL: And it also may be |
| 11 | troublesome if we buy the interpretation that |
| L2 | they qualify as a nonprofit once they've met the |
| 13 | federal standards |
| L4 | CHAIR NESBITT: Right. |
| 15 | MS. ZANIEL: without having |
| L6 | received a blessing from the feds. |
| L7 | CHAIR NESBITT: Right. |
| 18 | MS. ZANIEL: Because then when the |
| 19 | federal government says no, it shifts the ball |
| 20 | back to the District of Columbia. |
| 21 | CHAIR NESBITT: Yes. Right. |
| | |

MS. ZANIEL: What, if anything, should

we do about that?

CHAIR NESBITT: Right. So I just, you know, so whatever, in the next, you know, 10 or so minutes that we discuss in terms of this framework, because we've really got to get to the tax and regulation discussion.

I would like for us to discuss what tenants in that private club framework we should keep, and then how would we move forward with a recommendation about, what does it become, is, what is it as a new category, in terms of, is, a new, does it have to be a new category in the DCMR or is it a new category in the zoning, regs?

MS. PARRIS: I mean, I would say my recommendation would be a new category. Often times, you try to fit something into your current framework, and what happens is then you deal with inconsistencies.

You deal with inconsistencies with different parts of the regulations or end code.

And in my experience, I find when you parse it out and you say, this is, you know, and then you

don't have a misunderstanding when someone wants
to do this activity, they go to this part of the
regs, but they haven't done, but they haven't got
this information.

So my recommendation is if we're going
to do it, we need to have it specific for

to do it, we need to have it specific for marijuana private clubs in a specific area where all of the requirements and whether it's, you know, and then we reference, if we have to look out to another area within the new zoning law, the new zoning regs in 2016, we reference that.

But I think it needs to be its own placeholder. It needs to have its own placeholder.

That would be my recommendation, and that way we could hit everything and have it properly defined as well in the definitions.

CHAIR NESBITT: Since the majority of this will be the burden, do you see outright?

MS. PARRIS: Well, I think you've done

MR. GIL: I agree with the

the best.

recommendation.

MS. PARRIS: Why thank you.

CHAIR NESBITT: The new category. And so it would be a, it would have the ability to be, so do you have to call, you'd call it, you just wouldn't call it a nonprofit, but it could still be called the private club, but it wouldn't be a private club under the same private club. It would just be a private marijuana club. That could be its category.

MS. PARRIS: I mean that, potentially, yes.

CHAIR NESBITT: Because then it would allow you to create the disclosure because that would be the category under which they would apply.

MS. PARRIS: So it would be, I think it would be, that category under the licensing component, I think that we would figure out where it would fit with respect to the zoning regulations and what type of activity that would fall under and where it would be. And so we

would, yes. 1 2 MR. MOOSALLY: Just to be clear, just so I know what we're talking about. 3 Are we talking about in terms of the category that that 4 would be for their BBL? That would go under C of 5 Or both? Or what are we --0? 6 7 MS. PARRIS: I think we need to spell it out in everything across the board. 8 9 MR. MOOSALLY: Okay. 10 MS. PARRIS: So, and then if we, and 11 we could just say, as defined in zoning reg such and such --12 13 MR. MOOSALLY: Sure. MS. PARRIS: -- and kind of pull that 14 15 As defined in the certificate of occupancy 16 reg, pull it in. MR. MOOSALLY: Sure. 17 18 MS. PARRIS: But I, or reference it, 19 but I think we need to have it in one place. 20 one thing that I have found is that, if you don't

put it in one place, someone's going to miss this

and someone's going to miss that, and you're

21

going to have it, you're going to have problems 1 2 with the interpretation. So --MR. MOOSALLY: I agree. And I think 3 putting them on both would be great. 4 MS. PARRIS: 5 Yes. MR. GIL: And we have to press and to 6 7 rate for the Medical Marijuana Program, because in both the statute in the rights for it, it 8 9 lists out, it cross-references, and it details what you need from DCRA, from OTR, from a zoning 10 11 certification letter, or zoning determination 12 letter. 13 It says pretty clear, so I agree with Anything that you create, you have to list 14 you. 15 out in those regulations or statute, everything 16 in it, as opposed to sort of just putting the burden on an applicant to go find in the DC Code 17 18 and in the DCMR, where applicable things are. 19 MS. PARRIS: I agree. And then also 20 an enforcement, you know, capacity --MR. GIL: 21 Yes. 22 MS. PARRIS: -- where being

| 1 | challenged, or we take an enforcement activity, |
|----|--|
| 2 | you want to make sure that whatever body it is, |
| 3 | whether it's a Court or the Office of |
| 4 | Administrative Hearings, that they, that they're |
| 5 | clear where the |
| 6 | MR. GIL: Yes. |
| 7 | MS. PARRIS: actual enforcement |
| 8 | authority comes from, and what area. |
| 9 | CHAIR NESBITT: All right. Works for |
| LO | me. Any other thoughts? All right. Get there. |
| L1 | Go ahead. |
| 12 | MS. TURNER: I'll wait. It's okay. |
| 13 | I don't, I don't think it's in this category, so |
| L4 | I'll wait. |
| 15 | CHAIR NESBITT: No, go ahead. |
| L6 | MS. TURNER: So, well, just to clear |
| L7 | up things |
| 18 | CHAIR NESBITT: Because after this, |
| 19 | we're moving into tax and regulation. |
| 20 | MS. TURNER: All right. And then the |
| 21 | agenda for the next meeting. So we'll wait. |
| 22 | CHAIR NESBITT: Okay. |

MS. TURNER: I'm sure there will be another meeting. Because this doesn't fall under those.

CHAIR NESBITT: Okay. All right. So in the last meeting, we had a conversation about sort of, there's a lot of tie-ins between all of the other marijuana policy things that we manage, and so there was some concerns raised so --

MS. TURNER: Sorry. Just one last thing.

CHAIR NESBITT: Yes.

MS. TURNER: So in the, with DCRA for example, and this is, I think, a measure of monitoring, so for example, if someone decides to put up a building, they have to let you know how many floors it's going to be. They have to share their plans, right?

So I think that on some level, and this is, kind of crosses over with Department of Health, that they have to submit some sort of plan that allows you to monitor.

So let's say for example something

| 1 | around inventory, something around quality |
|----|---|
| 2 | standard, something around, because otherwise, |
| 3 | when a person sets up a business, well, when a |
| 4 | person sets up this type of business, how, I |
| 5 | think there have to be multiple checks and |
| 6 | balances for product, inventory, distribution, is |
| 7 | this all domestic, is it international. |
| 8 | But, and I feel, and so, it, to me, it |
| 9 | seems like you could apply some construction type |
| 10 | of plan |
| 11 | MS. PARRIS: Well, no. Let me, let me |
| 12 | try that. I think, well, this, I'm going to |
| 13 | happy to pass this off to Dr. Nesbitt. |
| 14 | Ms. TURNER: Oh, okay. |
| 15 | Ms. PARRIS: But |
| 16 | MS. TURNER: If this is too far off |
| 17 | base, and I apologize, but |
| 18 | MS. PARRIS: No, don't, because I |
| 19 | think it's a good question. No, no, it's okay. |
| 20 | So when you're in the actual, the |
| 21 | construction phase, we're not even looking at the |
| 22 | type of business that you're doing. We just need |

to know that your building is in compliance with 1 2 the building code. 3 MS. TURNER: Okay. Does it have the fire MS. PARRIS: 4 systems, does it have the fire rated walls, does 5 it have the egresses, all of the things that, to 6 7 make that building safe and in compliance. don't care, to some extent, what you're doing. 8 9 I mean, if it's a zoning, again, I 10 mean, in my zone and so forth. But it's in compliance with the construction code. 11 There is a zoning component to make 12 13 sure whatever it is that you want to build can go into that zone. 14 15 When it gets to the actual activities, 16 like opening up the business, we do work with the Department of Health, particularly in a 17 18 restaurant opening. 19 MS. TURNER: Right. 20 So because it, part of it MS. PARRIS: is us and part of it is the Department of Health. 21 22 But when you're talking about, you know, the

amount of marijuana that may be stored and all of 1 2 those things, I'm going to push it over to Dr. Nesbitt and say that would be within her purview, 3 because we wouldn't be able to monitor that. 4 And we don't monitor actually the 5 types of business activity. We may be told 6 7 something's going on and take an enforcement activity with respect to your business license, 8 9 conducting that activity and make sure it's in 10 compliance with that. 11 MS. TURNER: Oh. 12 MS. PARRIS: But when you're, I mean, 13 some of the things that you're talking about would fall within the Department of Health. 14 15 MS. TURNER: Okay, great. 16 CHAIR NESBITT: So --MS. TURNER: And I'll save that for 17 18 later. 19 CHAIR NESBITT: Yes, okay. 20 I don't want to get you MS. TURNER: all off track. 21 So to the next 22 Okay. CHAIR NESBITT:

agenda item, in a different forum, where we've been having a discussion with some of our marijuana cultivation centers and dispensary owners, they raised some concerns regarding the decisions of this particular body in that if we were to move forward with the recommendation to allow private clubs in the District of Columbia, that this, from their perspective, would just add to what they referred to as the gray market for marijuana.

And so their concerns were that,
without it, with the absence of a, the ability
for the District to have taxation and regulation
of non-medical marijuana sales, this would only
add to the problem that we have with illegal
marijuana sales in the District of Columbia.

And so we felt that it was appropriate for this body to have a discussion around what would be some potential options for taxation and regulation of non-medical marijuana sales in the District of Columbia, absent the, excluding the use of contingency or reserve funds, as those

funds would have to be paid back and would not be 1 2 ways to sustainable, ways to sustain a program of policy and taxation and regulation, I should say, 3 of non-medical marijuana sales in the District. 4 So that's what we wanted to have the 5 opportunity to discuss. As I'm looking at the 6 7 bulletin agencies who may have done some work in this area, I recognize that the Council is not 8 9 listed, and they have done some extensive work in 10 So I will turn to Councilmember this area. 11 Nadeau to --12 COUNCILMEMBER NADEAU: Thanks. 13 CHAIR NESBITT: -- to share with us first. 14 15 COUNCILMEMBER NADEAU: You know, you 16 know, I didn't need to be on the list. I was 17 going to talk anyway. 18 Here is just a summary of our bill. It's also in the indication and the calendar 19 20 invite. There's a, there's a link to the full 21 bill in the calendar invite and the email that 22

the director sent out this morning, but I have 1 2 three hard copies of the full legislation to We just didn't want to kill any more 3 trees than we needed to. 4 CHAIR NESBITT: 5 Okay. COUNCILMEMBER NADEAU: So, I can pass, 6 7 perhaps, to regulatory friends here. MR. MOOSALLY: Thank you. 8 9 COUNCILMEMBER NADEAU: And just to 10 sort of, I mean, essentially it creates a 11 legislative framework. It was really Grosso's lead here, but 12 13 it seeks to address all of the, all of the things 14 one would need. Ah, yes. 15 For those watching at home, it is B21-16 0023, Marijuana Legalization and Regulation Act So, and look, we have extras. 17 of 2015. Would 18 you like to share? Very good. 19 So I put that out as perhaps a 20 starting point, which may be something we can work off of. It's not going to move forward in 21

this Council period. We tried that already and

we almost got arrested.

So probably try and save that for a new Council next year and see if anyone else wants to try getting arrested along with us.

But it sort of follows some of the, some of the things that we've already done, in terms of how much you can carry, where you're allowed to use it, then of course also consents with the taxes licensing penalties, so, et cetera.

I don't want to belabor it because I think it's probably something folks are going to have to peruse, and I admit, I'm not exactly prepared to walk through item by item, but nobody really wants that, to be honest. So --

MR. GIL: How does it envision treating current medical marijuana cultivation centers and dispensaries as being able to flip from medical to commercial?

COUNCILMEMBER NADEAU: I don't know, but that is not what I -

MS. BURS: I don't think it

contemplates that. 1 2 COUNCILMEMBER NADEAU: I don't think that's the idea. 3 CHAIR NESBITT: So where would the 4 initial revenue for establishment of programs or, 5 come from? 6 7 So how would it, how would it launch? Is there an initial fiscal impact statement at 8 9 all? 10 COUNCILMEMBER NADEAU: No. I don't think we had a --11 12 CHAIR NESBITT: Okay. 13 COUNCILMEMBER NADEAU: We had asked for, oh, there was an initial FIS. But I think 14 15 they kind of just said you can't do this, so 16 there are some sort of, plus I'll send the FIS around because I don't remember exactly what the 17 18 FIS was. I actually will look that up right 19 20 now. Danielle's going to pull it up. But it was enough that it wasn't, it certainly wasn't 21

something we had in operating, where we would

certainly have to set that money aside in the
next budgeting cycle.

I know it was upwards of \$1 million to
set up the framework, and Grosso got that in the

CHAIR NESBITT: Okay.

early part of last year, so we'll pull it up.

COUNCILMEMBER NADEAU: And then it sets up a dedicated fund after establishment.

MR. GIL: And this would have ABRA as being the regulatory in enforcement agency for -COUNCILMEMBER NADEAU: Yes. Yes.

Exactly.

CHAIR NESBITT: And so, when this was introduced 18 months ago, so has there been any thought, since the other jurisdictions have had action on legislation, even in regards to Medical Marijuana Program, in creating a separate entity that would just exclusively govern marijuanarelated programs in the District?

COUNCILMEMBER NADEAU: So we didn't get that far, I think mainly because we had gotten initial momentum on this and then really

such hard push-back. And then we had sort of 1 2 turned our focus onto the clubs. So there hasn't been subsequent 3 discussion about a separate entity. I think it's 4 certainly worthwhile to look at that. 5 And I know the Attorney General has 6 7 been really having a lot of good conversations with colleagues around the country too about how 8 9 they're implementing and lessons learned, and has offered several times, as well, to get us, to 10 11 have somebody come talk to us, any of us, to hear some of those ideas. 12 13 But, yes. We didn't get that far. kind of got stopped in our tracks. 14 15 CHAIR NESBITT: Okay. 16 COUNCILMEMBER NADEAU: Okay, the FIS, 2.7 million. And then over, and 6 point, in the 17 18 first year and 6.2 in the out years. 19 CHAIR NESBITT: Okay. 2.7 million in 20 first year. COUNCILMEMBER NADEAU: Yes. And there 21 22 were no --

| 1 | CHAIR NESBITT: Is it 6.2 million |
|----|---|
| 2 | total, or |
| 3 | COUNCILMEMBER NADEAU: No. 2.7 in the |
| 4 | first year, oh no. |
| 5 | MS. BURS: Yes. So it's 6.2 for the |
| 6 | rest of the |
| 7 | COUNCILMEMBER NADEAU: For, but see |
| 8 | how that started going up in 2015? Is that a |
| 9 | typo? |
| 10 | MS. BURS: No, that's just what it is. |
| 11 | COUNCILMEMBER NADEAU: Why does that |
| 12 | start on '16? Oh, gosh. Okay, so additional |
| 13 | 6.2. |
| 14 | CHAIR NESBITT: Okay. |
| 15 | COUNCILMEMBER NADEAU: There is no |
| 16 | revenue estimate because they felt like there |
| 17 | were too many variables, and that sort of creates |
| 18 | its own problems, right? |
| 19 | Because I'll assume there's going to |
| 20 | be quite a bit of revenue, that to offset that |
| 21 | cost, but because we can't verify what it is, |
| 22 | it's hard to balance it out for the financial |

plan.

And so, I think it says, I think I mentioned this just a few minutes ago too. So it creates a fund also for distribution of the revenue for the first 350,000 goes to the AG for youth court for diversion programs, and then 500,000 to DBH for substance use and abuse programs, and then the rest goes to the General Fund. And it also sets up the license classes.

So the retail marijuana cultivation facility license would be 5,000 for first time applicants, and then 500 for those who hold cultivation licenses.

And then retail marijuana products manufacturing is 5,000. Retail marijuana store licensing would be 7,500, and retail marijuana testing facilities is 5,000.

And we can also, we'll send this so you can see this, but I'm not sure, how does that, how does that match with the marijuana youth court? There, it's, or for the medical it's lower?

Those are lower. CHAIR NESBITT: 1 2 COUNCILMEMBER NADEAU: Ours are lower. So, you know, obviously we want to talk 3 Okay. about bringing it all out to you. 4 CHAIR NESBITT: Correct. 5 COUNCILMEMBER NADEAU: So, makes 6 7 So you know, we put this forth as a starting point, especially given how much time 8 9 has evolved, but we took a crack at it, so --10 CHAIR NESBITT: All right. Helder, do 11 you have anything? 12 MR. GIL: Yes. I had pondered, 13 because I vaguely recall when that came up on where are the cultivation centers, what happened 14 15 to the existing cultivation and dispensaries for 16 the Medical Marijuana Program? Do they get to be first in line to 17 18 become commercial establishments? Do they have 19 to split physically, your cultivation centers, 20 this part of the facility is only for medical because you're, you may be growing certain 21

strains for certain medical conditions?

other part of the facility is only for commercial? And the same thing, the dispensaries.

So one of the things that I was playing around with for the past couple of days and trying to figure out how that pros option pawned the cultivation center and distribution process of whether you do just a mild conversion, whether you require them to do both, whether you require only new entrance into the commercial realm, whether you look at a model, like what Montgomery County does for liquor, which is a government-owned distributor.

Well, the government runs the liquor distribution process, which is a little bit interesting. So --

COUNCILMEMBER NADEAU: Good luck.

MR. GIL: And then on the distribution of sales side, are you looking at the facilities selling only the marijuana, or marijuana plus paraphernalia? Marijuana plus paraphernalia, plus edibles? Use of it on the site?

So there's a whole bunch of different 1 2 variables on how we would set that up. issue, the very real issue for Ward 5 is caps on 3 the number of facilities in any one Ward. 4 would you deal with, Ward 5 is already capped 5 out, I believe. 6 7 CHAIR NESBITT: Correct. MR. GIL: For the medical program. 8 So 9 does that mean that you would not have that, be 10 able to have any sort of marijuana, commercial marijuana locations in Ward 5? 11 12 COUNCILMEMBER NADEAU: So I found it, 13 I found it. MR. GIL: You slick goose. 14 15 COUNCILMEMBER NADEAU: So it says, and 16 if you have, you don't have the bill, so here, I'm moving over a little a bit. 17 18 CHAIR NESBITT: What line? 19 COUNCILMEMBER NADEAU: On page 10, 20 line 7, a dual medical marijuana dispensary and retail marijuana store shall maintain separate 21

licensed premises, including entrances, exits,

inventory, point of sale, operations, and record 1 2 keeping. So it does speak to it. MR. GIL: It's like a Chinese wall, 3 basically, between --4 Basically, yes. 5 COUNCILMEMBER NADEAU: MR. GIL: -- the medical and the 6 7 retail. So that would COUNCILMEMBER NADEAU: 8 9 obviously have to be very strictly regulated. 10 MR. MOOSALLY: This, there's, yes, there's more on 28 and 29 of bill, and 33, 28 11 talks about the need to make rules, establish 12 13 rules concerning dual medical marijuana dispensary and retail marijuana store in which 14 15 the dispensary sells medical marijuana to persons 16 under the age 21 years of age or ordered. And then the next page, establishing 17 18 procedures concerning the conversion of medical marijuana cultivation centers and medical 19 20 marijuana dispensary licenses to retail marijuana licenses. 21

So that is some type of conversion.

And then page 33 says basically that each 1 regulation of the Legalization of Marijuana for 2 Medical Treatment Amendment Act remains in 3 effect. 4 COUNCILMEMBER NADEAU: 5 There we go. MR. MOOSALLY: And then that, the next 6 7 one, any person holding a medical, a Legalization for Medical, Marijuana Medical Treatment 8 9 Amendment Act 2010 license remain in effect for the duration of the license. 10 MS. BURS: So I think a lot of that 11 interacting was just intended to not change 12 13 anything in the system. So I would just want to highlight that. 14 15 MR. MOOSALLY: Okay. 16 MR. GIL: And the other issue that I was thinking of was going back to the Medical 17 18 Marijuana Program when that first began. 19 Was the avocation process for, when we 20 opened it up, for the cultivation centers and dispensaries? 21

It's the issue that Maryland is

| 1 | currently going, causing them a heck of a | | | |
|----|---|--|--|--|
| 2 | headache of first come first serve, application, | | | |
| 3 | scoring process. | | | |
| 4 | Scoring process seems to be the most | | | |
| 5 | fair and probably the best way to do it. Who | | | |
| 6 | scores for the, how do you do the scoring, all of | | | |
| 7 | that. | | | |
| 8 | The public participation, the ANC, | | | |
| 9 | what happens if you have an ANC that submits its | | | |
| 10 | great weight saying, we do not want this NRS | | | |
| 11 | entity period. | | | |
| 12 | COUNCILMEMBER NADEAU: Right. | | | |
| 13 | MR. GIL: Then what do we do? | | | |
| 14 | COUNCILMEMBER NADEAU: Well, I | | | |
| 15 | MR. GIL: You know, so | | | |
| 16 | COUNCILMEMBER NADEAU: I expect that | | | |
| 17 | to happen. | | | |
| 18 | MR. GIL: Oh, yes. Yes. | | | |
| 19 | COUNCILMEMBER NADEAU: Right? And I, | | | |
| 20 | it happens | | | |
| 21 | CHAIR NESBITT: It happens currently. | | | |
| 22 | COUNCILMEMBER NADEAU: It happens | | | |
| | | | | |

| 1 | currently. Right. And it happens sometimes with |
|----|---|
| 2 | liquor licenses. |
| 3 | MR. MOOSALLY: It's not hard to |
| 4 | address. I mean, the |
| 5 | COUNCILMEMBER NADEAU: Yes. |
| 6 | MR. MOOSALLY: When you're talking |
| 7 | about, you know, scoring or first in line, |
| 8 | that's, it's basically establishing who gets to |
| 9 | go forward through the process, right? |
| 10 | So once you establish who goes through |
| 11 | the process, whether it's scoring or however it |
| 12 | is, then you go through the notice process. |
| 13 | If somebody gets denied, then you're |
| 14 | obviously going to have to go next in line, |
| 15 | whether it's scoring, first in line, whatever |
| 16 | that may be. |
| 17 | MR. GIL: Right. |
| 18 | MR. MOOSALLY: You would go to the |
| 19 | next person if they got denied, right? |
| 20 | MR. GIL: Right. |
| 21 | MR. MOOSALLY: Because you can only |
| 22 | allow so many, I mean, just because we do this |

with liquor licenses, right? 1 2 You can only allow so many applications to go through the process as you 3 have slots. 4 MR. GIL: 5 Right. MR. MOOSALLY: You have to account 6 7 for, let's just say you have eight slots. though you may not have issued any licenses, you 8 9 can only let eight go forward, because you have to assume, whether it's true or not, that they're 10 11 all going to be approved. 12 MR. GIL: Right. 13 MR. MOOSALLY: If they're not approved, then you just go --14 15 MS. PARRIS: So you, do you go to 16 So you only accept the first eight. number nine? Let's say you do it in this time stance. 17 18 So the last one is on July 5th at 19 10:00. Then you do a July 6th at 10:00 from 20 number nine, and then say --MR. MOOSALLY: Right. So depending on 21 22 whether you're scoring or however you're doing, I

mean, score versus first serve, right? 1 2 going to, you're going to take in more than eight. 3 MS. PARRIS: Okay. 4 5 MR. MOOSALLY: And you're going to have to make it clear to them, you know, when 6 7 they file, whether it's scored or wait list. Here's our process, here's how it 8 9 works, you know, and for some reason you're 10 number nine, you're basically on a, like a wait 11 list, right? 12 MS. PARRIS: Okay. 13 MR. MOOSALLY: And then as soon as you know you have those eight, you would reject the 14 15 You deny and you'd send them back and 16 say, hey, sorry. Your application's been 17 rejected. 18 MS. PARRIS: So what happens, let's 19 just say you go through that approval process and 20 they, and they're approved. You have your eight. And let's just say six months later, 21 22 the business decides they don't want to do it for

whatever reason. Do you just open it up just for 1 2 that one, or do you go to number nine? Well, you could do 3 MR. MOOSALLY: You'd have to establish that from the get-4 5 go. 6 MS. PARRIS: Okay. 7 MR. MOOSALLY: That would be in the layout. You'd have to make that clear, right? 8 9 MS. PARRIS: Okay. Right. I'm just 10 I didn't know what you guys, what do 11 Or does that not really happen? you do? MR. MOOSALLY: Well, what we do, what 12 13 we do now, what we do now is we put it back out. 14 MS. PARRIS: Okay. 15 MR. MOOSALLY: Yes. No, when somebody 16 comes available, we put it out. We outline 17 rules, we put it in the process. 18 MS. PARRIS: Yes. 19 MR. MOOSALLY: We don't score right 20 We just basically do first come first now. We put it out. 21 serve. You know, we give notice so everybody 22

knows what the deal is, you know, in terms of, so 1 2 no one can say there's favoritism. And you have to give enough notice. 3 The only thing I would say is, the 4 further, the more notice you give people in 5 advance, the more applicants you're going to get, 6 7 and the more people that are going to come down. So you know, you've just got to be 8 9 that mindful, in terms of what you're creating. 10 MS. PARRIS: Okay. Thank you. 11 CHAIR NESBITT: Well, your location 12 and all of that is part of our scoring currently. 13 MR. MOOSALLY: Right. CHAIR NESBITT: Because of all of the 14 15 issues related to, this is so much different than every other business that gets established in the 16 District. 17 18 COUNCILMEMBER NADEAU: Sure. 19 CHAIR NESBITT: And so the way that we 20 have run the process is that it opens up in cohorts, and that the scoring is, requires that 21

you have a site selected, and part of that site

selection with some of the more competitive applications have, they have actually had some ANC interaction as part of their application development process.

Whether or not that makes the, when the application goes to the ANC, whether or not they are more favorable in their scoring, we haven't be able to do a correlation with that.

Because the overall community understanding of what is actually getting proposed is very small.

Many people think that a cultivation center will have high volumes of traffic. They don't even understand that there are very few employees who actually are coming in and out of the facility to actually maintain or monitor the plants.

So to, the process has been managed in a very, you know, open solicitation scored groups of applications that come in with sites, their site having been secured and being part of their application process.

So it's been a very interesting 1 2 dilemma. The other thing is that some things that we have monitored in a lot of public 3 commentary that we get is criticism around the 4 lack of small business engagement in the process, 5 lack of diversity of ownership, and there's a 6 7 third one I was going to mention, but it's irrelevant to the statements that I'm making. 8 9 So I think that there, as we think 10 about this process, and there was a, oh, lack of ownership by District residents. 11 And so thinking about whether or not 12 13 those things should be baked into the process --COUNCILMEMBER NADEAU: 14 Sure. 15 CHAIR NESBITT: I know I'm getting a 16 little bit ahead of the, ahead of the conversation, but just wanted to raise those 17 18 issues for the group. 19 COUNCILMEMBER NADEAU: But I think 20 those are good points because, you know, as we move forward, we want, we always want the things 21

that we using government reports, versus for to

benefit our folks, right?

So, and I think if DSLBD was at the table, they would be waving that CBE flag. It's just so complicated when we're dealing with something that is not --

CHAIR NESBITT: Right. Well, I mean, the other part too is, again, you people cannot get loans to open these businesses, and so when they're trying to get a group of investors together, it, you know how difficult it is for us to ensure of CBEs and for DSLBD that launch a lot of small businesses to get in other markets where loans are broadly available.

COUNCILMEMBER NADEAU: Yes.

CHAIR NESBITT: So our ability to help them get entry point into this market may be somewhat hampered, but I just wanted to raise those as criticisms that we hear often about the process.

MR. GIL: Now, I think the other thing to keep in mind is the impact of the commercialized aspect of marijuana sales on the

Medical Marijuana Program because, would you, would you, as the supplier, be more interested in the medical side or on the commercial side?

And then you as the patient, if more suppliers are going onto the medical side, onto the commercial side and away from the medical aspects, you as a patient, your choice has suddenly become much more limited, especially if your, any of certain strains for certain types of medical conditions.

It's something to be just mindful of as we move forward, is the impact that this has on the medical program.

And the ongoing issue of where the cultivation centers particularly can be located. They can only be located in your, the, currently it's the M and C-M zones, your industrial use land. There's not a lot of that. Especially as Ward 5 continues to be --

CHAIR NESBITT: Off limits.

MR. GIL: -- off limits. You don't have any in Ward 3. You have very, very little

| 1 | in Ward 1. Some in Ward 4 along the train |
|----------|--|
| 2 | tracks. Almost none in 6. Limited amounts in 7 |
| 3 | and 8. So you're sort of |
| 4 | COUNCILMEMBER NADEAU: Yes. |
| 5 | MR. GIL: contorting yourself as to |
| 6 | where these things can be located. |
| 7 | So what may happen is the same thing |
| 8 | that happened in Ward 5, where everybody's |
| 9 | rushing to the same spots because that's the only |
| 10 | place they can legally |
| 11 | COUNCILMEMBER NADEAU: Yes. |
| 12 | MR. GIL: under zoning, be located. |
| 13 | COUNCILMEMBER NADEAU: For |
| 14 | cultivation, but |
| 15 | MR. GIL: For cultivation, correct. |
| 16 | COUNCILMEMBER NADEAU: Retail will be |
| 17 | a little different. I mean, not that we won't |
| 18 | still have to produce it somewhere. |
| 19 | |
| | MR. GIL: Right. |
| 20 | MR. GIL: Right. Right. COUNCILMEMBER NADEAU: But the retail |
| 20 21 | |

| 1 | commercial place. |
|--|---|
| 2 | COUNCILMEMBER NADEAU: Yes. |
| 3 | MR. GIL: Assuming that the landlord |
| 4 | wants to be involved in this, which is |
| 5 | COUNCILMEMBER NADEAU: Right. |
| 6 | MR. GIL: A whole other sort of |
| 7 | dynamic to this. So |
| 8 | COUNCILMEMBER NADEAU: Right. |
| 9 | MR. GIL: And then the cultivation |
| 10 | centers, do we allow them to get into the edibles |
| 11 | world, or is that the retailers? |
| | |
| 12 | I knew the Health Department has some |
| 12 13 | I knew the Health Department has some concerns about the edibles. I think everyone |
| | |
| 13 | concerns about the edibles. I think everyone |
| 13 14 | concerns about the edibles. I think everyone does. |
| 13 14 15 | concerns about the edibles. I think everyone does. COUNCILMEMBER NADEAU: Yes. |
| 13 14 15 16 | concerns about the edibles. I think everyone does. COUNCILMEMBER NADEAU: Yes. MR. GIL: I think law enforcement has |
| 13 14 15 16 17 | concerns about the edibles. I think everyone does. COUNCILMEMBER NADEAU: Yes. MR. GIL: I think law enforcement has as well. |
| 13 14 15 16 17 | concerns about the edibles. I think everyone does. COUNCILMEMBER NADEAU: Yes. MR. GIL: I think law enforcement has as well. COUNCILMEMBER NADEAU: Absolutely. |
| 13 14 15 16 17 18 | concerns about the edibles. I think everyone does. COUNCILMEMBER NADEAU: Yes. MR. GIL: I think law enforcement has as well. COUNCILMEMBER NADEAU: Absolutely. MR. GIL: And that's just putting that |
| 13 14 15 16 17 18 19 | concerns about the edibles. I think everyone does. COUNCILMEMBER NADEAU: Yes. MR. GIL: I think law enforcement has as well. COUNCILMEMBER NADEAU: Absolutely. MR. GIL: And that's just putting that into the pipeline, not even getting into the, you |

that.

So we're not getting into that aspect of like an FDA-style approach. So I think the medical marijuana regs are really pretty solid.

I mean, I think we've got one of the best programs out there.

There's always concern about these facilities impacting your property values, crime and everything. I think we've had a stolen cell phone has been the extent of crime associated with these since the beginning, which is absolutely extraordinary.

But I think one of the things having been involved in the Medical Marijuana Program going to the beginning of it, community feedback, ANC feedback, I think is going to be a key thing, and outreach to council members as well, so they can deal with that feedback because I think we're going to run into that wall of people just, I don't want this in my neighborhood.

MS. PARRIS: But I also think you need to think about, and the federal government has

looked at it from a different perspective. 1 There are, there are federal laws that 2 you can't have certain types of activities in a 3 school zone. 4 And so the U.S. Attorney's Office has 5 taken a position that, we're not, that they are 6 7 not going to have enforcement unless it becomes a public health situation, and then they see that 8 9 there's an issue. 10 But you've got to be prepared for that 11 because, depending on how many schools are in a neighborhood, you're going to have to be prepared 12 13 for that discussion. I'm not saying it's prohibiting it, 14 15 but it is something that you need to consider, 16 because it's a footage with respect to a school 17 zone. 18 CHAIR NESBITT: Right. Right. 19 COUNCILMEMBER NADEAU: How many feet 20 do licensees have to be? MR. MOOSALLY: It's 400 feet from a 21

school or a DPR, a park and rec site.

COUNCILMEMBER NADEAU: And that's any classic license that's not grandfathered in?

MR. MOOSALLY: Right. There's eliminating exceptions, but it's most licenses, so --

COUNCILMEMBER NADEAU: Right. So I think one of the things that could be a guiding principal for us as we approach this and then tweak as we needed to deal with each of these concerns and more that will come up, is that the public is really asking that marijuana be regulated like alcohol.

And one thing I want to say is, we do
a very good job of regulating our alcohol
establishments, and we have, you know, rules
about proximity to schools.

We have a very public process, not only for the initial approval, but for each renewal.

Any ANC will tell you that that's the case, and even residents living nearby have standing in certain situations, if they're ANC is

not engaged.
2

So I want us to build on that framework whenever we can, because I do think it works.

Now that's not withstanding concerns about, you know, edibles and health risks and other things that we need to, we certainly need to consider. Smoke inhalation, et cetera.

But we do have a good framework, and this is what the public is asking for. So if we could keep that in mind as we do our work, I think that's going to be a good guide.

CHAIR NESBITT: Did you have anything?
MR. MOOSALLY: No.

CHAIR NESBITT: Okay. Maureen, did you have anything?

MS. ZANIEL: No. And you had the memo you submitted, and of course that was addressing marijuana tax implications, strictly in a private club, not for sales of marijuana.

And the office obviously is standing with to analyze whenever there's a framework for

what can lawfully happen.

CHAIR NESBITT: All right. So, we will definitely, we'll take a look at the legislation.

We have, I've had some conversations in the past week of, with some of the folks in California and Colorado, you know, the issue about the proximity.

For example, Long Beach, which is only 50 or so square miles, they have a valid initiative or an initiative before them where they're proposing 30 dispensaries citywide, which is ridiculous, because you could just, you can't possibly stage that number.

One, the population just couldn't possibly demand that level, that number of dispensaries. And you can't stage them across your jurisdiction without being in close proximity to your schools.

They don't have the extensive number of park and rec facilities that we have, but it's essentially impossible to get to that number.

2 3

The other thing that makes this a little bit different than, I mean, there's quite a few things that make marijuana different than alcohol, is that the consumption rates are not similar.

And so the demand won't be as high, and the cost is not equivalent. Our current assessment shows about \$400 an ounce in the Medical Marijuana Program. And so we hear that demand could drive down prices, but I don't think it'll be \$11 a bottle of wine.

You know, so I don't think it's going to, going to become equivalent any time soon.

And so we just have to kind of keep those things in mind when we're talking about, or when we're thinking about the density that we would need across the community.

Right now we're at, just for total number of dispensaries, we have six, five dispensaries operational, and they are served by seven cultivation centers that are operational, and eight will be opening soon.

And we are getting an increased number of interesting requests by our dispensary owners that give me the sense that they do not have the demand that they expected to have in terms of people coming to their facilities.

They have a lot of expectation that more people would come to them and come off of the gray market if we have recreational marijuana use. And that's unclear.

And so it's, you know, we're chartering an unknown territory that everybody anticipates would be a high revenue-generating marketplace.

As Councilmember Nadeau mentioned, it's difficult to anticipate what revenue will be generated in these environments because the variables are many.

Some states that have endeavored to do revenue projections before creating a tax and regulation structure for non-medical marijuana sales underestimated what their revenue would be in the first year of their programs, but it's

unclear how long those efforts would be sustained, because they are unable to determine how much the, that revenue is related to tourism, the newness of the program, and can be sustained over time. And so, so much is still yet to be learned, and we are, we are learning.

And in the last couple of minutes, I do want to draw your attention back to our closing responsibility, which is to generate a report.

And so we have to actually write up our work. And we have some closing, I think, things to do. And that could be done, I think, in the, in the demands of our last meeting, which will likely occur on August 19th. And we will send out the time for that.

We have put together a, what we imagined would be the outline for the report. You should have that in your packet. It is simply just an outline of the agenda items we have discussed.

Because the meetings are scribed, we

have a working framework of the decisions we have made, deliberations here in the group, in the group.

But obviously there is some meat that still needs to be added. There is a lot of things that, as a task force, we have not finalized, nor will we finalize in this final report, and then we'll convene, in terms of our final deliberations and decision makings on August 19th, and then put some final touches on the report.

Those things we can do, I believe, virtually. And any other outstanding items, we can work on virtually between now and the August 19th meeting. And we'll need you all to fill in some of these sections on the report.

For example, as we talked about today, that there should be a zone category for a private marijuana club, right, for DCRA.

Now we're not expecting that DCRA would do the full comprehensive, what this whole category would look like, but having some sort of

section in the report that would say, this category for private clubs, private marijuana clubs would cover the zoning pieces, the such and such, having all of that spelled out in clear DCRA language and not DOH language for the final report, and getting that from you would be helpful to plug that in.

And so the outline is intended to give us that guidance. So we want you to take a look at that outline now. See what things we covered that you all think is, are missing from the outline and give us that feedback now so we can fill that in, and then after this meeting, we'll be sending you an email to tell you which sections we can fill in based on the meeting minutes and notes, and which sections we need a little bit of help from you in terms of language.

MS. PARRIS: And if we could, and this maybe just a conversation we just had offline with respect to scheduling, I know with respect to, that some things are going to be going on in our agency in August, there may be a need for

setting some kind of deadlines of when you want 1 2 this information because I can just say the week before this, right when we do our discussion, I'm 3 on vacation. So --4 CHAIR NESBITT: The week before the 5 19th? 6 7 MS. PARRIS: The 19th. So --CHAIR NESBITT: Yes. 8 9 MS. PARRIS: I think we need to think 10 about that, those deadlines so, with kind of, and 11 people understand that if someone's not going to be available, we need to kind of think about 12 So I don't know if that's a conversation 13 we want to have here or just wait. 14 15 CHAIR NESBITT: Okay. That works. Ι 16 know there's a lot of vacations. I start on the 22nd of August. 17 18 MS. PARRIS: Right after this meeting. 19 CHAIR NESBITT: Huh? 20 I said, right after this MS. PARRIS: meeting. 21 22 CHAIR NESBITT: Right. Exactly. And

so, yes. We can, we'll, what I want us to be able to do here is capture your feedback on the time line to see what's missing.

And then right after that, after this meeting, Patrice on my team, and we'll start combing through the meeting things like that with Helder and see what's missing, and then we'll shoot out to you guys the things we need back from your agency with the language. They could, by mid next week.

MS. PARRIS: Okay.

CHAIR NESBITT: And then deal, will give, like have plenty of time once you get that email to kind of get some hard deadlines in place.

And then we'll get you a working version of this report in advance of the meeting on the 19th so we can make final decisions where there are gaps and not continue to belabor this beyond --

COUNCILMEMBER NADEAU: I'll just ask that on your Item 9, if you would add council,

then that's really all I have.

CHAIR NESBITT: Yes.

COUNCILMEMBER NADEAU: For the outline. But it looks to me like the outline reflects very well what we covered in each of our meetings, so I'm optimistic that a lot of that discussion will comprise the report.

But I'm also optimistic that we were able to come to a place that really does fulfill the mission of this task force thus far, and I appreciate you, Director, for guiding us.

CHAIR NESBITT: Oh, no problem. Thank you. All right. So we will, we'll move forward with a tentative date of meeting on the 19th, will probably be a sure date because I think that, other than the 5th, that is the only Friday that I will be here. Maybe.

COUNCILMEMBER NADEAU: Let's do it.

Let's just lock it in. Let's just do it.

MS. TURNER: If you all have already talked about this, you know, strike it, but can I make sure, one thing?

So I think that, you know, wherever 1 2 this ends up, I think that one of the key things here is, you know, the product. 3 So there was a mention around Food and 4 Drug Administration, but is the idea that the 5 only marijuana that can be sold here has to be 6 7 grown inside of the boundaries of the District of Columbia? 8 9 CHAIR NESBITT: Oh, so see, well, the 10 private clubs in particular, there is no --11 MS. TURNER: No instructions around 12 that? 13 CHAIR GLASS: -- because there is no tax, because there, we, there is no, there is no 14 15 sales of marijuana outside of the Medical 16 Marijuana Program. 17 MS. TURNER: Right. 18 CHAIR NESBITT: So if there are 19 private clubs established in the District, the 20 only marijuana that can be consumed there is marijuana that people bring. 21 22 And that marijuana that people bring

will be marijuana for patients who are in the Medical Marijuana Program.

MS. TURNER: Okay.

assume is grown at home with the six plants that people can legally grow in Initiative 71, which is the concern that the cultivation center and dispensary owners raise, that if we established a private club infrastructure, then we would, in essence, be creating environments that would promote illegal sales.

And so, which is the reason why we wanted to facilitate the conversation about, is it appropriate for the District to move in a direction to have legal sales of marijuana.

Now, we did at the last meeting, have a comprehensive discussion about what types of sales would be permissible in the private clubs in terms of food, other beverage, beverages other than alcohol, and other ways for them to generate revenue such as, you know, lockers and things of that nature. And hosting events and all of those

things we talked about. 1 2 But there would be no sales, and we did, I think, talk about whether or not they 3 could sell paraphernalia to members and their 4 5 guests. MS. TURNER: And it also includes, I'm 6 7 assuming, monitoring of people who bring their own, their own marijuana and how much they are 8 9 consuming, in the same way that the owner of a 10 bar has responsibility to not have a patron leave their bar who's extremely inebriated or they cap 11 or monitor how much they're drinking and then 12 13 make a decision, it's time for you to stop. CHAIR NESBITT: Yes. So we had that 14 15 discussion. 16 MS. TURNER: Okay. 17 CHAIR NESBITT: And --18 MS. TURNER: No problem. We don't 19 have to, you don't have to repeat. 20 CHAIR NESBITT: No. So we had the

discussion about what we require for our owners

and the cultivation centers and dispensaries, is

21

that in order to open one, you have to have a 1 2 safety plan. 3 MS. TURNER: Oh, okay. CHAIR NESBITT: And so we talked about 4 the requirement for a security plan, safety and 5 security plan and all of those things, in 6 7 addition to, if one of the goals of the private club was to have a place for our residents who 8 9 live in public housing, who cannot smoke or 10 possess in their homes --11 MS. TURNER: Okay. 12 CHAIR NESBITT: -- that was how we 13 came up with the, you know, started having the discussion about lockers. 14 15 MS. TURNER: Right. 16 CHAIR NESBITT: And if you're going to have a private club that isn't open 24/7, if 17 18 people are storing marijuana on the premises, then you have to have a security plan around 19 20 So we had very robust discussions around -21 22 MS. TURNER: That, okay.

| * | |
|----|---|
| 1 | CHAIR NESBITT: those types of |
| 2 | issues. |
| 3 | MS. TURNER: Sorry. |
| 4 | CHAIR NESBITT: No problem. |
| 5 | Ms. TURNER: Okay. |
| 6 | CHAIR NESBITT: No problem at all. |
| 7 | All right. And we know you all have had a |
| 8 | transition in your office from the |
| 9 | MS. TURNER: Yes. |
| 10 | CHAIR NESBITT: previous staff. |
| 11 | MS. TURNER: Okay. |
| 12 | CHAIR NESBITT: All right. Any other |
| 13 | questions or items? So the next meeting, we'll |
| 14 | be prepared to review the draft report, close out |
| 15 | the recommendations and next steps piece, and |
| 16 | then finalize our work. |
| 17 | COUNCILMEMBER NADEAU: Thank you. |
| 18 | MR. MOOSALLY: Thank you. |
| 19 | CHAIR NESBITT: Thanks team. You all |
| 20 | have been wonderful. |
| 21 | MR. MOOSALLY: Thank you. |
| 22 | CHAIR NESBITT: Drink plenty of water |
| | i e |

| 1 | this weekend. Minimize your time outdoors. |
|----|---|
| 2 | Check on your loved ones and neighbors. |
| 3 | COUNCILMEMBER NADEAU: I'm going to |
| 4 | send you the National Conference's State |
| 5 | Legislature's Report. |
| 6 | CHAIR NESBITT: Okay. |
| 7 | COUNCILMEMBER NADEAU: State by state. |
| 8 | CHAIR NESBITT: Okay. |
| 9 | COUNCILMEMBER NADEAU: So if you want |
| 10 | to draft that into the state by state comparison, |
| 11 | you have it. |
| 12 | CHAIR NESBITT: Okay. Thank you. And |
| 13 | if you could send it to me sooner than later |
| 14 | because |
| 15 | COUNCILMEMBER NADEAU: I'll send it |
| 16 | today. |
| 17 | CHAIR NESBITT: of my three interns |
| 18 | back there who are working on marijuana all |
| 19 | summer |
| 20 | COUNCILMEMBER NADEAU: Oh, I'll send |
| 21 | it today. |
| 22 | CHAIR NESBITT: would probably love |

| 1 | to have it. |
|----|--|
| 2 | COUNCILMEMBER NADEAU: You have three |
| 3 | interns working on marijuana? |
| 4 | CHAIR NESBITT: Yes. |
| 5 | MR. MOOSALLY: That's great. |
| 6 | COUNCILMEMBER NADEAU: That's amazing. |
| 7 | Yes. I know, Danielle sent this over to Patrice, |
| 8 | but I'll send both to the whole group. |
| 9 | CHAIR NESBITT: Okay. |
| 10 | COUNCILMEMBER NADEAU: And then |
| 11 | everybody can have them. I'll go do that right |
| 12 | now. |
| 13 | MR. MOOSALLY: Thank you, appreciate |
| 14 | your help. |
| 15 | COUNCILMEMBER NADEAU: Yes. Yes. |
| 16 | (Whereupon, the above-entitled matter |
| 17 | went off the record at 11:46 a.m.) |
| 18 | |
| 19 | |
| 20 | |
| 21 | |
| 22 | |
| | |

| A |
|-----------------------------|
| a.m 1:11 3:2 106:17 |
| AALIYAH2:8 |
| ability 44:21 46:8,9 |
| 53:4 61:12 83:15 |
| able 41:9 45:13 |
| 46:15 47:10 60:4 |
| 64:18 72:10 81:8 |
| 98:2 99:9 |
| above-entitled |
| 106:16 |
| ABRA 13:12 19:15 |
| 19:22 22:18,19 |
| 25:22 33:16 66:9 |
| absence 61:12 |
| absent 61:21 |
| absolutely 27:18 |
| 29:13 32:7 43:3 |
| 45:1 86:18 87:12 |
| abuse 69:7 |
| accept 77:16 |
| account 77:6 |
| accounting 17:22 |
| 18:2 |
| achieving 50:8 |
| acknowledge |
| 49:16 |
| Act 63:16 74:3,9 |
| action 13:16 66:16 |
| activities 7:12 |
| 37:21 59:15 88:3 |
| activity 7:17 17:21 |
| 18:13 38:5 39:10 |
| 52:2 53:21 56:1 |
| 60:6,8,9 |
| actors 35:20 |
| actual 5:11 56:7 |
| 58:20 59:15 |
| adamantly 45:21 |
| add 11:20 42:8 61:8 |
| 61:15 98:22 |
| added 95:5 |
| addition 103:7 |
| additional 9:22 |
| 14:21 68:12 |
| address 63:13 76:4 |
| addressing 90:18 |
| Administration |
| |

П

| 1:18 100:5 | |
|---|---|
| Administrative | |
| 56:4 | |
| admit 64:13 | |
| adopted 14:22 | |
| adulterated 13:4 | |
| advance 80:6 98:17 | |
| Advisor 1:16 | |
| Affairs 1:20 6:13 | |
| AG 69:5 | ľ |
| age 73:16,16 | ľ |
| agencies 62:7 agency 66:10 96:22 | ' |
| 98:9 | |
| agenda 3:4,6 56:21 | |
| 61:1 94:20 | |
| agent 6:19,20 36:10 | |
| ago 66:14 69:3 | |
| agree 27:9 28:1,3 | |
| 29:3 47:9 52:22 | |
| 55:3,13,19 | |
| agreed 18:22 | |
| agreeing 47:12 Ah 63:14 | |
| ahead 56:11,15 | ' |
| 82:16,16 | |
| alcohol 17:16 19:14 | |
| 22:18 25:20 45:15 | |
| 89:12,14 92:4 | |
| 101:20 | |
| Alcoholic 1:17 | |
| allow 27:4 35:15 | |
| 43:5,8 53:14 61:7 76:22 77:2 86:10 | |
| allowed 6:7 19:1,13 | |
| 21:9 22:10 64:8 | |
| allows 12:20 57:21 | |
| amazing 106:6 | |
| Amendment 74:3,9 | |
| AMI 10:11 | |
| amount 5:21 60:1 | ŀ |
| amounts 85:2 | ŀ |
| analyze 90:22 | ŀ |
| ANC 75:8,9 81:3,6 | ľ |
| 87:16 89:20,22 | 1 |
| annuity 32:17 anonymity 35:19 | ľ |
| anonymity 33.18 | ' |

anticipate 93:15 anticipates 93:12 anybody 20:21 **anyway** 62:17 apartment 15:8,14 20:7 apologize 5:15 38:16 58:17 applicable 55:18 **applicant** 5:3 55:17 applicants 69:12 80:6 application 30:11 40:8 41:19 75:2 81:3,6,22 application's 78:16 applications 77:3 81:2,20 **applies** 5:4 25:20 **apply** 16:17 18:12 22:18 39:1 41:5 53:16 58:9 appreciate 45:2 99:11 106:13 appreciation 46:12 approach 87:3 89:8 appropriate 17:12 26:10 61:17 101:14 approval 78:19 89:18 **approved** 77:11,14 78:20 area 10:6 42:13 52:7.10 56:8 62:8 62:10 **areas** 20:3 arm 36:8 arrangement 19:15 arrested 64:1,4 **aside** 66:1 **asked** 5:5,14 65:13 asking 89:11 90:10 **aspect** 83:22 87:2 aspects 84:7 assessment 92:8 assistance 10:15

24:11,19 39:17

Assistant 1:21 2:9 associated 87:10 association 4:11 46:5 **assume** 68:19 77:10 101:5 assuming 15:12 42:18 86:3 102:7 attachment 27:22 attention 94:8 **Attorney** 1:21,22 27:12 67:6 Attorney's 88:5 **August** 94:15 95:10 95:14 96:22 97:17 AUSTIN 2:4 authority 56:8 available 79:16 83:13 97:12 avocation 74:19 awkward 45:4

В **B21-** 63:15 back 18:11 23:4 41:14,21 50:20 62:1 74:17 78:15 79:13 94:8 98:8 105:18 background 33:2 **bad** 35:20 **baked** 82:13 **balance** 68:22 balances 58:6 **ball** 50:19 bank 10:16 bankable 48:14 49:12 banking 43:11 **banks** 43:14,20 **bar** 17:6,6 102:10 102:11 barreling 29:21 **bars** 20:3 **base** 58:17 **based** 8:5 14:6,7 96:15 baseline 19:9

answer 12:6 17:3

| II | | | |
|---|---|--|--|
| basic 7:9,11 9:9 | bringing 70:4 | carbs 86:22 | 43:3,17 45:1 47:5 |
| 13:17 22:15 24:17 | | care 59:8 | 47:17 48:7 49:2 |
| 37:18,20 38:20 | brought 44:10 | CARLA 2:9 | 49:16 50:14,17,21 |
| basically 45:17 | budgeting 66:2 | carry 64:7 | 51:2 52:18 53:3 |
| 73:4,5 74:1 76:8 | build 59:13 90:2 | case 44:20 89:21 | 53:13 56:9,15,18 |
| 78:10 79:20 | building 4:9,21 5:3 | cash 48:14 | 56:22 57:4,11 |
| BBL 54:5 | 6:14 16:15,16 | categories 8:2 | 60:16,19,22 62:13 |
| Beach 91:9 | 17:1,10,11,19 | 37:19 | 63:5 65:4,12 66:6 |
| becoming 45:14,22 | | category 7:18 9:12 | 66:13 67:15,19 |
| began 74:18 | bulletin 62:7 | 22:3 24:14,17,18 | 68:1,14 70:1,5,10 |
| beginning 87:11,15 | | 38:6 51:11,12,13 | 72:7,18 75:21 |
| behalf 12:21 | burden 52:19 55:17 | 51:15 53:3,10,15 | 80:11,14,19 82:15 |
| belabor 64:11 | BURNETTE 2:3 | 53:18 54:4 56:13 | 83:6,15 84:20 |
| 98:19 | BURS 1:15 9:21 | 95:18,22 96:2 | 88:18 90:13,15 |
| believe 38:11,12,14 | | caught 43:20 | 91:2 97:5,8,15,19 |
| 50:6 72:6 95:12 | 68:5,10 74:11 | causing 75:1 | 97:22 98:12 99:2 |
| benefit 83:1 | business 7:10,11 | CBE 83:3 | 99:12 100:9,13,18 |
| best 52:21 75:5 | 7:16,17,21 8:3 9:9 | CBEs 83:11 | 101:4 102:14,17 |
| 87:5 | 9:14 12:21 13:18 | cell 87:9 | 102:20 103:4,12 |
| better 46:8 | 15:15 17:21 18:1 | center 71:7 81:13 | 103:16 104:1,4,6 |
| beverage 1:17 | 18:11,13 19:12,21 | 101:7 | 104:10,12,19,22 |
| 101:19 | 22:3,14,15 24:17 | centers 37:17 61:3 | 105:6,8,12,17,22 |
| beverages 4:13 | 37:18,20,20 38:5 | 64:18 70:14,19 | 106:4,9 |
| 101:19 | 38:7,21 39:3 | 73:19 74:20 84:15 | challenged 56:1 |
| | • | | _ |
| bevond 98:20 | 48:14.19 49:20 | 86:10 92:21 | challenges 44:1 |
| beyond 98:20 BEZAWIT 2:7 | 48:14,19 49:20 58:3.4.22 59:16 | 86:10 92:21 102:22 | challenges 44:1 change 12:4.5 |
| BEZAWIT 2:7 | 58:3,4,22 59:16 | 102:22 | challenges 44:1 change 12:4,5 74:12 |
| 11 - | • | 102:22 certain 16:5 18:17 | change 12:4,5 74:12 |
| BEZAWIT 2:7 BIANCA 2:8 | 58:3,4,22 59:16 60:6,8 78:22 | 102:22 | change 12:4,5 74:12 changes 7:3 27:5 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 | 102:22 certain 16:5 18:17 19:13 30:20,21 | change 12:4,5 74:12 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 boundaries 100:7 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 cap 102:11 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1,6,15 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 city 21:3 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 boundaries 100:7 box 49:4 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 cap 102:11 capable 50:8 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1,6,15 23:22 24:9 25:14 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 city 21:3 citywide 91:12 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 boundaries 100:7 box 49:4 Brandon 1:21 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 cap 102:11 capable 50:8 capacity 55:20 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1,6,15 23:22 24:9 25:14 26:2 29:20 30:6 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 city 21:3 citywide 91:12 claiming 34:6 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 boundaries 100:7 box 49:4 Brandon 1:21 Brianne 1:15,18 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 cap 102:11 capable 50:8 capacity 55:20 Capitol 1:10 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1,6,15 23:22 24:9 25:14 26:2 29:20 30:6 33:4,8,12 36:9,13 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 city 21:3 citywide 91:12 claiming 34:6 clarification 37:14 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 boundaries 100:7 box 49:4 Brandon 1:21 Brianne 1:15,18 briefly 4:17 14:10 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 cap 102:11 capable 50:8 capacity 55:20 Capitol 1:10 capped 72:5 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1,6,15 23:22 24:9 25:14 26:2 29:20 30:6 33:4,8,12 36:9,13 37:13 38:11,14,17 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 city 21:3 citywide 91:12 claiming 34:6 clarification 37:14 clarify 12:10 28:8 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 boundaries 100:7 box 49:4 Brandon 1:21 Brianne 1:15,18 briefly 4:17 14:10 bring 100:21,22 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 cap 102:11 capable 50:8 capacity 55:20 Capitol 1:10 capped 72:5 caps 72:3 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1,6,15 23:22 24:9 25:14 26:2 29:20 30:6 33:4,8,12 36:9,13 37:13 38:11,14,17 38:20 39:3,6 40:2 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 city 21:3 citywide 91:12 claiming 34:6 clarification 37:14 clarify 12:10 28:8 37:11 |
| BEZAWIT 2:7 BIANCA 2:8 biannual 35:11 BIJION 2:3 bike 8:17,18,18 bill 62:18,22 72:16 73:11 bit 10:17 24:8 31:8 40:21 48:5 68:20 71:15 72:17 82:16 92:2 96:17 blessing 50:16 board 15:1 33:9 54:8 body 56:2 61:5,18 bottle 92:11 boundaries 100:7 box 49:4 Brandon 1:21 Brianne 1:15,18 briefly 4:17 14:10 | 58:3,4,22 59:16 60:6,8 78:22 80:16 82:5 businesses 13:1 23:18 45:4 83:8 83:12 buy 50:11 C C 19:12,21 54:5 C-M 84:17 calendar 62:19,22 California 91:7 call 53:5,5,6 called 15:4 53:7 calories 86:22 cap 102:11 capable 50:8 capacity 55:20 Capitol 1:10 capped 72:5 | 102:22 certain 16:5 18:17 19:13 30:20,21 47:12 70:21,22 84:9,9 88:3 89:22 certainly 65:21 66:1 67:5 90:7 certificate 4:16,17 4:22 5:4 16:6 17:12,19 54:15 certification 55:11 cetera 30:22 44:6 64:10 90:8 Chair 1:11 3:3 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1,6,15 23:22 24:9 25:14 26:2 29:20 30:6 33:4,8,12 36:9,13 37:13 38:11,14,17 | change 12:4,5 74:12 changes 7:3 27:5 35:1,4,8 36:19 37:10 changing 13:20 charitable 7:13 8:9 9:6,10 11:4 37:15 38:22 39:4,9,12 charity 7:14 8:20 chartering 93:11 Check 105:2 checks 33:2 58:5 Chief 1:20 Chinese 73:3 choice 84:7 city 21:3 citywide 91:12 claiming 34:6 clarification 37:14 clarify 12:10 28:8 |

| | | | 10 |
|---------------------------------------|---|---------------------------|---------------------|
| classes 69:9 | 67:11 75:2 79:20 | 61:4,11 86:13 | copies 63:2 |
| classic 89:2 | 80:7 81:20 89:10 | 89:10 90:5 | copy 5:5 |
| classification 45:3 | 93:7,7 99:9 | conditions 70:22 | corporate 31:19 |
| classified 45:5 | comes 56:8 79:16 | 84:10 | 37:1 |
| classify 45:13 | coming 81:15 93:5 | conduct 7:17 37:21 | corporation 6:18 |
| clear 54:2 55:13 | comment 14:17 | conducting 60:9 | 33:22 |
| 56:5,16 78:6 79:8 | commentary 82:4 | Conference 1:10 | corporations 6:11 |
| 96:4 | comments 14:21 | Conference's 105:4 | 6:14 11:19 31:21 |
| clearly 15:14 | commercial 64:19 | conflicts 46:14 | correct 19:6,7 |
| Clerk 2:4 | 70:18 71:2,10 | Congressional | 23:15 32:7 33:11 |
| close 91:18 104:14 | 72:10 84:3,6 86:1 | 27:22 | 33:19 36:15 43:1 |
| closing 94:9,12 | commercialized | consents 64:8 | 70:5 72:7 85:15 |
| club 1:3,10 4:4,5 | 83:22 | consider 88:15 | correlation 81:8 |
| 5:3,5 6:16 8:7 9:5 | commercially 20:8 | 90:8 | Cosmos 44:16 |
| 9:16,19 10:2,19 | Commission 14:1 | considered 8:8 | cost 68:21 92:7 |
| 11:5,22 12:22 | 14:10,15,15 15:1 | 11:4 16:4 | council 1:18 62:8 |
| 13:21 15:5,13 | 25:10 | constraints 27:13 | 63:22 64:3 87:17 |
| 22:11 23:11 24:13 | common 7:7 | construction 58:9 | 98:22 |
| 26:21 27:3 30:8 | community 46:6 | 58:21 59:11 | Councilmember |
| 30:11 31:2 32:9 | 81:9 87:15 92:17 | Consultant 2:7 | 1:15,18,21 18:3 |
| 33:1 44:15,16 | companies 36:2,3 | consumed 45:11 | 18:20 19:8,11,19 |
| 46:21 50:3 51:8 | <u>-</u> | 45:14,20 100:20 | 20:11,15,19 21:6 |
| | company 36:6 | | · · |
| 53:7,8,8,9 90:20 | comparison 105:10 | Consumer 1:20 6:12 | 21:10,14,17 28:4 |
| 95:19 101:9 103:8 | compatible 44:3 | · · · — | 28:7,12,18 29:15 |
| 103:17 | competitive 81:1 | consuming 102:9 | 29:18 40:17,20 |
| clubs 3:7,10 6:2,7 | completed 42:7 | consumption 92:4 | 43:21 44:14 47:4 |
| 7:10 11:18 12:9 | completely 48:11 | contagious 38:10 | 47:8,18 49:1,15 |
| 25:7,16 26:5,12 | 48:17 49:18 | contemplate 39:9 | 62:10,12,15 63:6 |
| 26:14,18 30:15 | compliance 5:9,10 | contemplates 65:1 | 63:9 64:20 65:2 |
| 35:15 44:4,11 | 13:4 27:21 59:1,7 | contingency 61:22 | 65:10,13 66:7,11 |
| 52:7 61:7 67:2 | 59:11 60:10 | continue 98:19 | 66:20 67:16,21 |
| 96:2,3 100:10,19 | complicated 83:4 | continues 84:19 | 68:3,7,11,15 70:: |
| 101:18 | comply 13:2 | contort 47:18 48:5 | 70:6 71:17 72:12 |
| code 6:17 37:2 | component 14:4 | contorting 85:5 | 72:15,19 73:5,8 |
| 48:22 51:20 55:17 | 16:11,21,21,22 | contortion 48:9 | 74:5 75:12,14,16 |
| 59:2,11 | 42:16 53:19 59:12 | controlled 46:10 | 75:19,22 76:5 |
| cognizant 43:5 | components 50:5 | controls 46:8 | 80:18 82:14,19 |
| cohorts 80:21 | comprehensive 3:4 | convene 95:8 | 83:14 85:4,11,13 |
| cold 5:16 | 95:21 101:17 | conversation 21:19 | 85:16,20 86:2,5, |
| colleagues 67:8 | comprise 99:7 | 22:8 41:3 57:5 | 86:15,18 88:19 |
| Colorado 91:7 | concern 47:2 87:7 | 82:17 96:19 97:13 | 89:1,6 93:14 |
| Columbia 1:1,19 | 101:7 | 101:13 | 98:21 99:3,18 |
| 6:21 10:11 46:1 | concerned 47:20 | conversations 14:6 | 104:17 105:3,7,9 |
| 50:20 61:7,16,21 | 48:1 | 67:7 91:5 | 105:15,20 106:2 |
| 100:8 | concerning 73:13 | conversion 71:8 | 106:10,15 |
| combing 98:6 | 73:18 | 73:18,22 | Counsel 2:5,9 |
| | | COOK 2:3 | country 67:8 |
| come 4:8 5:19 21:15 44:21 65:6 | concerns 45:9 46:2 47:9 49:18 57:8 | cookies 86:21 | County 71:12 |

| | | | TT(|
|------------------------------------|---------------------------|---|------------------------------------|
| couple 71:5 94:7 | day 5:20 27:17 | 1:19 6:12 13:11 | 53:14 |
| course 64:8 90:18 | days 36:20 71:5 | | disclosures 37:9 |
| | DBH 69:7 | 57:19 59:17,21 60:14 86:12 | discount 10:22 |
| court 56:3 69:6,21 | | | |
| cover 3:6 96:3 | DC 1:11 37:1 55:17 | departments 15:22 | discuss 44:7 49:22 |
| covered 96:10 99:5 | DCMR 4:5 51:13 | depending 7:2 9:12 | 51:4,7 62:6 |
| covers 3:10 | 55:18 | 13:14 14:2 16:2 | discussed 3:12 |
| CPM 2:5 | DCRA 3:6,9 4:1 7:9 | 16:16 17:1,20 | 47:7 50:3 94:21 |
| crack 70:9 | 13:12 15:21 19:21 | 31:18 77:21 88:11 | discussion 18:16 |
| create 45:17 46:8,9 | 23:19 41:21 55:10 | depends 9:14 | 21:20 22:3 26:3 |
| 48:10,17 49:3 | 57:12 95:19,20 | 39:19 | 28:6 30:17 31:7 |
| 53:14 55:14 | 96:5 | Deputy 1:16,19,20 | 51:6 61:2,18 67:4 |
| created 48:20 | DCRA's 7:19 | 2:6 | 88:13 97:3 99:7 |
| creates 63:10 | deadlines 97:1,10 | described 22:15 | 101:17 102:15,21 |
| 68:17 69:4 | 98:14 | design 48:22 | 103:14 |
| creating 10:20 | deal 51:17,19 72:5 | designation 41:16 | discussions |
| 25:15,17 28:13 | 80:1 87:18 89:9 | designed 30:19 | 103:20 |
| 45:9 48:13 66:17 | 98:12 | details 55:9 | dispensaries 37:17 |
| 80:9 93:19 101:10 | dealing 83:4 | determination | 64:18 70:15 71:3 |
| creative 49:7,10,17 | deals 6:13,14 | 55:11 | 74:21 91:12,17 |
| crime 87:8,10 | decide 14:2 | determine 94:2 | 92:19,20 102:22 |
| criteria 25:21 26:10 | decides 36:6 57:14 | develop 26:10 | dispensary 61:3 |
| criticism 82:4 | 78:22 | developed 49:9,11 | 72:20 73:14,15,20 |
| criticisms 83:18 | decision 95:9 | development 81:4 | 93:2 101:8 |
| cross-references | 102:13 | DHA 2:5 | distribution 58:6 |
| 55:9 | decisions 61:5 95:1 | DICKERSON 2:2 | 69:4 71:7,15,18 |
| crosses 57:19 | 98:18 | different 6:4 7:20 | distributor 71:13 |
| cultivation 37:17 | dedicated 66:8 | 7:21 14:11 15:22 | District 1:1,19 6:20 |
| 61:3 64:17 69:10 | defer 43:11 | 16:19 18:19 22:2 | 9:8 10:11 17:2 |
| | | | |
| 69:13 70:14,15,19 | defined 4:6,9 7:8 | 24:3,8 26:2,6 30:1 | 27:20 35:5 36:11 |
| 71:7 73:19 74:20 | 42:2,3 52:17 | 31:8 37:4 42:10 | 45:5,19,22 46:14 |
| 81:12 84:15 85:14 | 54:11,15 | 42:13 44:7,18 | 46:20 50:7,20 |
| 85:15 86:9 92:21 | defines 3:10 4:3 | 51:20 61:1 72:1 | 61:7,13,16,21 |
| 101:7 102:22 | definitely 46:12 | 80:15 85:17 88:1 | 62:4 66:19 80:17 |
| CURETON 2:4 | 91:3 | 92:2,3 | 82:11 100:7,19 |
| curious 79:10 | definition 5:17,21 | differently 12:9 | 101:14 |
| current 13:7,8 | definitions 25:4 | 15:19 | diversion 69:6 |
| 51:16 64:17 92:7 | 42:4 50:3 52:17 | difficult 10:17 | diversity 82:6 |
| currently 30:11 | deliberations 95:2 | 17:18 83:10 93:15 | Doctor 43:12 |
| 75:1,21 76:1 | 95:9 | dilemma 82:2 | documents 31:21 |
| 80:12 84:16 | demand 91:16 92:6 | direction 101:15 | 31:22 41:21 |
| cycle 66:2 | 92:10 93:4 | directly 38:18 | DOH 96:5 |
| | demands 94:14 | director 1:14,15,17 | doing 5:12 8:12 |
| D | Democratic 44:15 | 1:19 2:3,6,7,8 | 28:8 39:15 58:22 |
| D.C 14:20 | denied 76:13,19 | 19:11 63:1 99:11 | 59:8 77:22 |
| | density 92:16 | Directors 33:9 | dollars 28:3 |
| daily 45:15 | | | |
| daily 45:15 Danielle 1:15 106:7 | | disaster 30·16 | DOLLY 1:20 |
| Danielle 1:15 106:7 | Denver 43:14 | disaster 39:16 | DOLLY 1:20 |
| • | | disaster 39:16 disclose 32:13 33:1 disclosure 35:17 | domestic 58:7 domestically 36:2 |

donations 8:13 entities 45:12 far 32:21 58:16 18:4,21 19:12 **DPR** 88:22 entity 22:14 43:1,1 20:14,17,22 38:1 66:21 67:13 99:10 **Dr** 3:15 58:13 60:2 fashion 48:8 45:6,10 66:17 57:13,14,22 91:9 draft 27:11 104:14 67:4 75:11 95:17 favorable 81:7 105:10 entrance 71:10 **examples** 8:6 13:3 favoritism 80:2 draw 94:8 entrances 72:22 FDA-style 87:3 19:18 drink 7:15 104:22 exceptions 89:4 entry 83:16 fear 27:2 drinking 102:12 environment 25:17 excluding 61:21 **federal** 41:6,19 **drive** 92:10 46:10 exclusively 66:18 42:11,12,14 43:10 **Drug** 100:5 environments 30:2 **excuse** 5:15 38:9 43:15 44:5 45:7 **DSLBD** 83:2.11 93:16 101:10 40:5 46:16 48:2,11,21 dual 72:20 73:13 envision 64:16 **exist** 50:2 49:14 50:9,13,19 duration 5:18 74:10 equal 48:3 49:18,19 **existed** 49:14 87:22 88:2 **DYMONA** 2:3 **feds** 50:16 equivalent 92:7,13 existing 28:10 dynamic 86:7 especially 70:8 fee 20:5 70:15 feedback 87:15,16 84:8.18 **exists** 49:19 Ε **essence** 101:10 **exits** 72:22 87:18 96:12 98:2 **early** 66:5 feel 18:15 58:8 essential 44:19 **expect** 75:16 **easily** 18:14 essentially 14:13 expectation 93:6 **feels** 48:4 **easy** 17:3 63:10 91:22 expected 93:4 feet 88:19,21 edibles 71:22 86:10 establish 26:4 expecting 95:20 felonies 32:10 86:13 90:6 expending 28:2 73:12 76:10 79:4 **felt** 61:17 68:16 effect 4:8 74:4,9 established 25:21 expenses 11:11 figure 8:22 12:14 **effective** 46:18,18 80:16 100:19 experience 51:21 53:19 71:6 efforts 94:1 101:8 explore 26:7 **file** 78:7 **EGAN** 2:4 establishing 73:17 exploring 29:22 **fill** 95:15 96:13,15 egresses 59:6 extensive 62:9 76:8 final 95:7,9,10 96:5 **EHL** 2:3,4,8 establishment 22:9 91:20 98:18 eight 77:7,9,16 78:3 finalize 95:7 104:16 65:5 66:8 extent 49:5 59:8 78:14,20 92:22 establishments 87:10 finalized 95:7 either 20:5,6 20:8 21:22 22:6 extra 10:21 financial 33:3 68:22 eligible 45:10,14 47:7 70:18 89:15 extraordinary find 51:21 55:17 eliminating 89:4 estimate 68:16 87:12 **fine** 13:16 email 62:22 96:14 et 30:22 44:6 64:9 **extras** 63:17 fire 59:4.5 98:14 90:8 extremely 102:11 firm 17:22 18:2 employees 19:13 event 13:9.14.15 first 3:5 16:14 41:5 F 81:15 41:18 62:14 67:18 39:10,14,18 facilitate 101:13 encourage 50:1 events 12:17,21 67:20 68:4 69:5 endeavored 93:18 facilities 4:10 69:17 21:7,8 22:1,19 69:11 70:17 74:18 71:19 72:4 87:8 endorsements 7:22 75:2,2 76:7,15 101:22 **ends** 100:2 91:21 93:5 everybody 79:22 77:16 78:1 79:20 enforcement 13:11 facility 69:11 70:20 93:11 106:11 79:20 93:22 71:1 81:16 13:15 55:20 56:1 everybody's 85:8 **FIS** 65:14,16,18 56:7 60:7 66:10 fact 6:2 13:20 evolved 70:9 67:16 86:16 88:7 fair 75:5 exactly 64:13 65:17 **fiscal** 65:8 fall 24:13 38:6,7 engaged 90:1 66:12 97:22 **fit** 7:18 8:1 10:9,12 engagement 82:5 53:22 57:2 60:14 examine 33:18 51:16 53:20 **ensure** 83:11 family 4:19 16:4 **example** 15:6,7 **fitting** 47:19

| | i | i | i |
|-------------------------|-----------------------------|--------------------|---------------------------|
| five 92:19 | fundraising 39:15 | 55:17 56:11,15 | 71:13 |
| flag 83:3 | funds 9:2 61:22 | 59:13 74:5 76:9 | governments 42:14 |
| flip 64:18 | 62:1 | 76:12,14,18 77:3 | grandfathered 89:2 |
| floors 57:16 | further 80:5 | 77:9,14,15 78:19 | granted 17:20 |
| focus 67:2 | | 79:2,5 106:11 | grappling 12:18 |
| folks 64:12 83:1 | G | goals 103:7 | gray 61:9 93:8 |
| 91:6 | gaps 98:19 | goes 14:10 23:16 | great 3:19 55:4 |
| following 7:12 | geared 23:10 | 33:17 69:5,8 | 60:15 75:10 106:5 |
| follows 64:5 | general 1:22,22 2:5 | 76:10 81:6 | Grosso 66:4 |
| food 4:13 7:15 | 2:9 7:16 8:3 9:4 | going 3:4,13,17,20 | Grosso's 63:12 |
| 10:15 13:4 100:4 | 18:1 27:12 38:7 | 4:7 7:1 8:14 9:7 | group 14:7 30:8,12 |
| 101:19 | 67:6 69:8 | 11:12 13:10 14:4 | 30:14 46:5 82:18 |
| footage 88:16 | generate 10:4 49:6 | 17:21 25:1,7 26:6 | 83:9 95:2,3 106:8 |
| for-profit 45:12 | 94:9 101:20 | 26:7,13,20 27:11 | groups 81:19 |
| 49:20 50:7 | generated 93:16 | 27:20 28:14 31:20 | grow 101:6 |
| force 1:3,10 12:3 | generating 10:21 | 32:4,5,12,22 33:1 | growing 70:21 |
| 12:13 14:3 30:8 | get- 79:4 | 34:14 38:1,4 | grown 100:7 101:5 |
| 42:9 95:6 99:10 | getting 5:16 33:20 | 39:12 40:7 42:17 | guess 10:6 15:10 |
| forgive 38:15 | 35:19 64:4 81:10 | 42:22 49:2,5,21 | 17:7 25:5 |
| forth 59:10 70:7 | 82:15 86:20 87:2 | 52:5 54:21,22 | guest 15:16 |
| forum 61:1 | 93:1 96:6 | 55:1,1 57:16 | guests 4:15 15:11 |
| forward 37:12 51:9 | GIL 1:16 19:7 31:10 | 58:12 60:2,7 | 17:7 20:4 21:15 |
| 61:6 63:21 76:9 | 31:15 32:8,15,19 | 62:17 63:21 64:12 | 23:19 102:5 |
| 77:9 82:21 84:12 | 33:6,15 34:8,12 | 65:20 68:8,19 | guidance 96:9 |
| 99:13 | 34:17,20 35:8,11 | 74:17 75:1 76:14 | guide 90:12 |
| forwarded 14:20 | 35:14 36:4,16,22 | 77:11 78:2,2,5 | guidelines 43:16 |
| found 54:20 72:12 | 37:7 39:21 40:6 | 80:6,7 82:7 84:5 | guiding 89:7 99:11 |
| 72:13 | 40:11,16 41:1 | 87:15,16,19 88:7 | guys 79:10 98:8 |
| founding 35:3 | 52:22 55:6,21 | 88:12 90:12 92:12 | |
| frame 50:5 | 56:6 64:16 66:9 | 92:13 96:21,21 | H |
| framework 37:12 | 70:12 71:18 72:8 | 97:11 103:16 | hampered 83:17 |
| 44:8,22 45:9,11 | 72:14 73:3,6 | 105:3 | hampering 44:21 |
| 46:4 48:18,21 | 74:16 75:13,15,18 | good 3:15 7:7 | handle 39:18 |
| 49:21 51:5,8,17 | 76:17,20 77:5,12 | 36:17 47:11 58:19 | happen 15:3 75:17 |
| 63:11 66:4 90:3,9 | 83:20 84:21 85:5 | 63:18 67:7 71:17 | 79:11 85:7 91:1 |
| 90:22 95:1 | 85:12,15,19,22 | 82:20 89:14 90:9 | happened 17:14 |
| frameworks 46:19 | 86:3,6,9,16,19 | 90:12 | 70:14 85:8 |
| Fred 1:17 29:12 | give 3:14 9:7 15:6,7 | goods 4:13 | happens 8:20 |
| 44:10 | 18:9 47:22 79:22 | goose 72:14 | 51:17 75:9,20,21 |
| Fred's 29:1 | 80:3,5 93:3 96:8 | gosh 68:12 | 75:22 76:1 78:18 |
| Friday 1:7 17:15 | 96:12 98:13 | gotten 66:22 | happy 17:14 58:13 |
| 99:16 | given 14:14 70:8 | govern 66:18 | hard 63:2 67:1 |
| friends 63:7 | gives 8:18 | governed 22:4 | 68:22 76:3 98:14 |
| fulfill 99:9 | GLASS 100:13 | government 1:1 2:2 | harsher 42:15 |
| full 3:21 22:17 | go 3:21 7:7 12:10 | 41:6,19 45:7 | headache 75:2 |
| 62:21 63:2 95:21 | 14:3,16 16:12 | 48:12 49:14 50:19 | health 1:14 13:11 |
| full-time 22:17 | 18:11 21:3 25:9 | 71:14 82:22 87:22 | 46:1,11 47:2 |
| fund 66:8 69:4,9 | 30:5 52:2 54:5 | government-own | 57:20 59:17,21 |
| | | | |
| | | | |

imagined 94:18 interacting 74:12 60:14 86:12 88:8 K 90:6 **impact** 29:6,9,10 interaction 81:3 keep 41:21 50:4 hear 67:11 83:18 interest 7:7 42:3,4 43:6 65:8 83:21 51:9 83:21 90:11 92:9 84:12 interested 84:2 92:14 hearings 14:18 impacting 87:8 interesting 71:16 keeping 73:2 implementable 82:1 93:2 56:4 kept 47:6 interests 34:4 heck 75:1 44:22 **key** 87:16 100:2 **held** 8:7 implementing 67:9 interim 2:5 41:3 kill 63:3 implication 43:7,10 **Helder** 1:16 70:10 international 36:2.6 kind 5:16 7:3 10:4 98:7 implications 90:19 58:7 15:18,22 16:10,18 **important** 4:15 5:8 **interns** 105:17 help 23:5 83:15 43:22 54:14 57:19 5:11 106:3 96:17 106:14 65:15 67:14 92:14 impossible 26:19 interpretation helpful 96:7 97:1,10,12 98:14 42:11 50:11 55:2 hey 23:18 27:3 27:2,7 91:22 knew 86:12 78:16 includes 102:6 introduced 66:14 **know** 5:9,10,18 **hide** 34:19 37:9,9 including 72:22 inventory 58:1,6 6:12 7:15 10:9,11 high 49:5 81:13 income 10:1,4,5,7 73:1 10:14,15 12:18 10:12.22 92:6 93:12 investors 83:9 13:1,4,13 15:17 inconsistencies highlight 74:14 invite 62:20,22 17:22 18:16 19:17 highlighted 46:13 51:18,19 involved 86:4 87:14 20:5 21:3 23:14 hit 52:16 incorporated 31:20 irrelevant 82:8 25:3.6.10.10.11 **hold** 69:12 41:4,17 irrespective 48:12 25:13 26:16,21,22 holding 74:7 increased 93:1 **IRS** 4:12 5:7,10 7:8 26:22 31:17 32:3 home 4:19 63:15 **indicated** 3:16 6:7 39:21 40:7 41:10 32:4,5,6 33:21 101:5 indication 62:19 41:13.16 42:3.5.7 34:3,15 36:19 **homes** 103:10 individual 31:12 issue 5:18 7:9,11 39:16,17 42:2 **honest** 64:15 individuals 33:18 8:2,13 22:8 23:4,8 44:16 47:11 48:4 host 12:21 26:8 industrial 84:17 23:10,10,21 24:2 51:3,3,22 52:9 30:1 industry 48:15 49:6 26:18 27:8 28:22 54:3 55:20 57:15 **hosted** 21:15 49:12 29:1 32:11 40:14 59:1,22 62:15,16 **hosting** 101:22 inebriated 102:11 72:3,3 74:16,22 64:20 66:3 67:6 84:14 88:9 91:7 hour 17:14 information 14:8 70:3.7 75:15 76:7 house 16:3,10,13 18:9 33:3 40:4 **issued** 77:8 78:6,9,14 79:10 **houses** 15:9 52:4 97:2 issues 23:13 26:13 79:22 80:1,8 housing 10:8 16:20 infrastructure 43:13 46:13 80:15 81:19 82:15.20 42:16 103:9 101:9 82:18 104:2 83:10 86:21 89:15 HRLA 2:3,4,6,8 it'll 33:13 92:11 inhalation 90:8 90:6 91:7 92:12 Huh 97:19 initial 65:5.8.14 item 61:1 64:14,14 93:10 96:20 97:13 **HUSBAND** 2:5 66:22 89:18 98:22 97:16 99:21 100:1 items 3:6 94:20 hybrid 37:7 initiative 91:11,11 100:3 101:21 101:6 95:13 104:13 103:13 104:7 initiatives 13:5 106:7 J idea 8:15 65:3 innovative 49:3 knowledge 10:7 **iob** 89:14 100:5 **inside** 100:7 knows 80:1 ideas 67:12 **July** 1:7 77:18,19 instance 38:1 identified 44:1 iurisdiction 41:18 instructions 100:11 identify 11:22 91:18 intended 74:12 lack 82:5,6,10 iurisdictions 66:15 illegal 61:15 101:11 96:8 land 84:18

| | 1 | | 1 |
|---------------------|-----------------------------|----------------------|--------------------|
| landlord 86:3 | licensees 88:20 | located 84:15,16 | 33:20 49:18 82:8 |
| language 96:5,5,1 | 7 licenses 6:15 7:21 | 85:6,12 | makings 95:9 |
| 98:9 | 15:8 19:22 45:15 | location 80:11 | manage 57:7 |
| LaQuandra 1:11, | 14 69:13 73:20,21 | locations 21:2 | managed 81:18 |
| launch 65:7 83:11 | 76:2 77:1,8 89:4 | 72:11 | manufacturing |
| law 2:4 13:2 26:16 | licensing 5:12 6:11 | lock 99:19 | 69:15 |
| 27:4,5 29:3 37:1 | ,3 16:11,21 22:19 | lockers 101:21 | marijuana 1:3,10 |
| 52:10 86:16 | 37:3 44:2 53:18 | 103:14 | 11:22 12:9,17,22 |
| lawfully 91:1 | 64:9 69:16 | long 21:14 25:11 | 25:17,18 26:5,7,9 |
| laws 13:4 88:2 | liken 21:20 | 91:9 94:1 | 26:14 30:1,15,19 |
| layers 32:16 | limited 15:9 17:7 | longer 6:8 | 40:11 45:11,13,19 |
| layout 79:8 | 23:11,19 25:7 | LONGSTRETH 2:6 | 46:22 49:10 52:7 |
| lead 63:12 | 84:8 85:2 | look 7:3 13:10 | 53:9 55:7 57:7 |
| leading 50:5 | limits 84:20,21 | 14:16 16:15,17,19 | 60:1 61:3,10,14 |
| lean 18:4 | line 70:17 72:18,20 | 23:18 26:15 27:10 | 61:16,20 62:4 |
| learned 67:9 94:6 | 76:7,14,15 98:3 | 28:2 44:9 52:9 | 63:16 64:17 66:17 |
| learning 94:6 | link 62:21 | 63:17 65:19 67:5 | 69:10,14,15,16,20 |
| leave 102:10 | liquor 15:8 19:22 | 71:11 91:3 95:22 | 70:16 71:20,20,21 |
| leaving 32:19 | 21:1,12 22:21,22 | 96:9 | 72:10,11,20,21 |
| legal 37:12 101:19 | 5 23:3 71:12,14 | looked 4:1 6:10 | 73:13,14,15,19,20 |
| Legalization 63:1 | 6 76:2 77:1 | 88:1 | 73:20 74:2,8,18 |
| 74:2,7 | list 6:22 7:4 30:12 | looking 23:4,8 25:4 | 83:22 84:1 87:4 |
| legalize 29:22 | 44:11 55:14 62:16 | 27:12 32:8 47:15 | 87:14 89:11 90:19 |
| legally 85:10 101: | 6 78:7,11 | 58:21 62:6 71:19 | 90:20 92:3,9 93:8 |
| legislation 63:2 | listed 6:8 31:2 62:9 | looks 99:4 | 93:20 95:19 96:2 |
| 66:16 91:4 | listening 21:19 | Lori 1:19 3:13 8:4 | 100:6,15,16,20,21 |
| legislative 1:15,10 | 6 lists 55:9 | 14:8 23:17 41:3 | 100:22 101:1,2,4 |
| 63:11 | little 10:16 14:11 | Lori's 30:9 | 101:15 102:8 |
| Legislature's 105 | :5 15:18 23:5 24:8 | lose 46:7 | 103:18 105:18 |
| lessons 67:9 | 31:8 33:21 34:4 | lot 8:12 14:17 17:17 | 106:3 |
| let's 18:21 57:22 | 40:21 48:5 71:15 | 30:17 57:6 67:7 | marijuana- 66:18 |
| 77:7,17 78:18,2 | | 74:11 82:3 83:11 | market 61:9 83:16 |
| 99:18,19,19 | 85:17,21 92:2 | 84:18 93:6 95:5 | 93:8 |
| letter 55:11,12 | 96:17 | 97:16 99:6 | marketplace 93:13 |
| level 57:18 91:16 | live 15:10,13,18 | love 105:22 | markets 83:12 |
| LEWIS 2:5 | 103:9 | loved 105:2 | Maryland 74:22 |
| license 7:10,11,10 | _ | low 10:7,22 | match 69:20 |
| 8:3 9:9 13:14,18 | | lower 10:1,5 69:22 | matter 6:2,9 27:19 |
| 18:1 19:16 21:2 | 32:12,13 33:17,22 | 70:1,2 | 28:1 106:16 |
| 22:15,18,21,22 | 34:12 35:4,19 | luck 71:17 | Maureen 1:21 |
| 23:3 24:18 37:19 | | | 90:15 |
| 37:20 38:2,5,9,2 | | M | Mayor 1:16 |
| 39:3 48:3 60:8 | loaning 43:14 | M 84:17 | MD 1:14 |
| 69:9,11 74:9,10 | loans 83:8,13 | maintain 72:21 | mean 11:19 25:5 |
| 89:2 | local 9:8 13:2 42:13 | 81:16 | 27:16 28:8 35:14 |
| licensed 12:17,21 | | major 39:16 | 35:18 36:20 44:9 |
| 23:18 32:21,22 | locality 41:5 48:10 | majority 52:18 | 47:9 48:9 51:14 |
| 44:12 72:22 | locally 43:19 | making 7:3 14:11 | 53:11 59:9,10 |
| | | | |

name 20:14

| II |
|---------------------------|
| 60:12 63:10 72:9 |
| 76:4,22 78:1 83:6 |
| 85:17 87:5 92:2 |
| means 7:19 31:16 |
| 46:17 47:21 |
| measure 57:13 |
| meat 95:4 |
| medical 30:18 49:9 |
| 55:7 64:17,19 |
| 66:16 69:21 70:16 |
| 70:20,22 72:8,20 |
| 73:6,13,15,18,19 |
| 74:3,7,8,8,17 84:1 |
| 84:3,5,6,10,13 |
| 87:4,14 92:9 |
| 100:15 101:2 |
| meeting 1:5 18:21 |
| 18:22 30:18 47:11 |
| 56:21 57:2,5 |
| 94:14 95:15 96:13 |
| 96:15 97:18,21 |
| 98:5,6,17 99:14 |
| 101:16 104:13 |
| meetings 50:4 |
| 94:22 99:6 |
| meets 25:21 |
| MEKONNEN 2:7 |
| meld 15:22 |
| member 15:16,16 |
| 20:6 21:15 |
| members 4:14 8:8 |
| 8:9 15:10 17:7 |
| 20:4 23:19 33:2 |
| 34:2,15 35:3 |
| 87:17 102:4 |
| membership 3:11 |
| 5:18,20,22 11:11 |
| 20:10 32:3 46:5 |
| memberships |
| 10:19,22 45:15 |
| memo 26:22 90:17 |
| mention 20:14,20 |
| 82:7 100:4 |
| mentioned 20:18 |
| 20:21 25:9 69:3 |
| 93:14 |
| merchandise 7:17 |
| met 1:10 42:2,6,21 |
| |

50:12 **mid** 98:10 **mild** 71:8 miles 91:10 million 66:3 67:17 67:19 68:1 mind 83:21 90:11 92:15 mindful 80:9 84:11 **Minimize** 105:1 minimum 5:21 minutes 51:4 69:3 94:7 96:16 missing 96:11 98:3 98:7 **mission** 44:18 99:10 misunderstanding 52:1 misunderstood 28:19 **model** 44:2,19 71:11 momentum 66:22 money 7:14 9:22 43:15 66:1 monitor 57:21 60:4 60:5 81:16 102:12 monitored 82:3 monitoring 57:14 102:7 Montgomery 71:12 month 40:21 **months** 12:19 66:14 78:21 MOOSALLY 1:17 15:2 16:1 17:4 19:17.20 20:13.17 20:20 21:8,12,16 22:12,20 23:2,7 23:16 24:2,5,15 24:20,22 25:3

26:1,11 27:15,18

32:20 33:10,13,19

35:2.6 36:18 37:6

29:13,17 30:4

34:10,13,18,21

39:7 40:10,13

44:13 54:2,9,13 54:17 55:3 63:8 73:10 74:6,15 76:3,6,18,21 77:6 77:13,21 78:5,13 79:3,7,12,15,19 80:13 88:21 89:3 90:14 104:18,21 106:5.13 Moosally's 19:12 morning 3:15 63:1 **move** 49:22 51:9 61:6 63:21 82:21 84:12 99:13 101:14 **moving** 41:21 56:19 72:17 **MPH** 1:14 multifamily 16:12 multiple 58:5

Ν

Nadeau 1:15,18 18:3,20 19:8,11 19:19 20:11,15,19 21:6,10,14,17 28:4,7,12,18 29:15,18 40:17,20 43:21 44:14 47:4 47:8,18 49:1,15 62:11,12,15 63:6 63:9 64:20 65:2 65:10,13 66:7,11 66:20 67:16,21 68:3,7,11,15 70:2 70:6 71:17 72:12 72:15,19 73:5,8 74:5 75:12,14,16 75:19,22 76:5 80:18 82:14,19 83:14 85:4,11,13 85:16,20 86:2,5,8 86:15,18 88:19 89:1.6 93:14 98:21 99:3,18 104:17 105:3,7,9 105:15,20 106:2,6 106:10,15

named 32:5 National 44:15 105:4 **nature** 101:22 **NDC** 41:17 **NE** 1:11 **nearby** 89:21 **need** 8:22 9:5,9 13:21 16:5,6,7 27:10 30:14 37:11 38:2,2,4 42:9,9,19 49:16 52:6 54:7 54:19 55:10 58:22 62:16 63:14 73:12 87:21 88:15 90:7 90:7 92:16 95:15 96:16,22 97:9,12 98:8 **needed** 63:4 89:9 **needs** 8:22 42:9 52:12,13 95:5 neighborhood 20:2 87:20 88:12 neighbors 105:2 **Nesbitt** 1:11,14 3:3 3:16 8:4 9:3,15,18 10:18 11:3,8 14:5 21:18 22:13 23:1 23:6,15,22 24:9 25:14 26:2 29:20 30:6 33:4,8,12 36:9,13 37:13 38:11,14,17,20 39:3,6 40:2,9,19 40:22 41:2.8 43:3 43:17 45:1 47:5 47:17 48:7 49:2 49:16 50:14,17,21 51:2 52:18 53:3 53:13 56:9,15,18 56:22 57:4,11 58:13 60:3,16,19 60:22 62:13 63:5 65:4,12 66:6,13 67:15,19 68:1,14 70:1.5.10 72:7.18 75:21 80:11,14,19

| ı | | ı | 1 | ı |
|-----|--------------------------|----------------------------|---------------------|----------------------------|
| | 82:15 83:6,15 | Nurse 2:6 | 80:10 90:15 97:15 | 99:4,4 |
| | 84:20 88:18 90:13 | | 98:11 101:3 | outreach 87:17 |
| | 90:15 91:2 97:5,8 | 0 | 102:16 103:3,11 | outright 52:19 |
| | 97:15,19,22 98:12 | O 19:12 54:6 | 103:22 104:5,11 | outside 4:19 16:10 |
| | 99:2,12 100:9,18 | O's 19:21 | 105:6,8,12 106:9 | 49:4 100:15 |
| | 101:4 102:14,17 | OAG 26:22 | once 42:5 50:12 | outstanding 95:13 |
| | 102:20 103:4,12 | obviously 36:20 | 76:10 98:13 | overall 81:9 |
| | 103:16 104:1,4,6 | 70:3 73:9 76:14 | one-time 22:22 | overlays 6:5 |
| | 104:10,12,19,22 | 90:21 95:4 | 39:9 | overview 3:9,14 |
| | 105:6,8,12,17,22 | occupancy 4:16,18 | ones 6:3 105:2 | owned 36:2 |
| | 106:4,9 | 5:1,4 16:7 17:13 | ongoing 39:10 | owner 34:11,12 |
| | new 29:9 51:11,12 | 17:19 54:15 | 84:14 | 102:9 |
| | 51:12,13,15 52:10 | occupying 5:2 | open 11:21 20:9 | owners 32:13 61:4 |
| | 52:11 53:3 64:3 | occur 94:15 | 32:15 79:1 81:19 | 93:2 101:8 102:21 |
| | 71:10 | offered 67:10 | 83:8 103:1,17 | ownership 30:22 |
| | newness 94:4 | offhand 11:6 | opened 74:20 | 33:5,6 34:4,6,9 |
| | nightclub 45:18 | office 1:15,16,21,22 | opening 4:20,21,22 | 36:13 44:6 82:6 |
| | 46:20 | 2:2,3,7,8 4:21 | 59:16,18 92:22 | 82:11 |
| | nine 77:16,20 78:10 | 17:5,10,11 20:6 | opens 80:20 | owns 31:17 |
| | 79:2 | 21:4 27:12 32:5 | operate 6:16 20:3 | OWII3 51.17 |
| | non-medical 61:14 | 56:3 88:5 90:21 | 22:10 48:14,17 | P |
| | 61:20 62:4 93:20 | 104:8 | operated 4:10 | P-R-O-C-E-E-D-I |
| | nonprofit 4:11 5:6 | officers 34:1,16 | operates 15:5 | 3:1 |
| | 6:18 9:8,13 23:20 | offices 17:6 | operating 22:16 | package 86:21 |
| | 25:7 31:11,16 | officially 14:20 | 65:22 | packet 94:19 |
| | 32:16 33:7,14 | offline 96:19 | operational 11:11 | page 72:19 73:17 |
| | 34:5,14 35:17 | offset 68:20 | 92:20,21 | 74:1 |
| | 39:13 41:17 44:2 | oh 26:20 39:20 43:3 | operations 9:4 | paid 62:1 |
| | 44:18 46:14 47:14 | 58:14 60:11 65:14 | 11:12 73:1 | parallel 47:14 |
| | 47:17,21 48:3 | 68:4,12 75:18 | opportunity 44:7 | parameters 36:1 |
| | 50:5,6,8,9,12 53:6 | 82:10 99:12 100:9 | 62:6 | paraphernalia |
| | nonprofits 23:12 | 103:3 105:20 | opposed 45:21 | 71:21,21 102:4 |
| | 23:14,17 35:16 | okay 3:20,20 9:3 | 55:16 | park 88:22 91:21 |
| | 36:7 39:22 | 11:8 18:20 19:2 | optimistic 99:6,8 | Parris 1:19 3:14,15 |
| | normally 33:21 | 19:10 21:18 22:13 | option 26:7 41:12 | 8:11 9:11,17,20 |
| | North 1:10 | 23:1,6,12 24:1,7 | 42:1 71:6 | 10:6 11:6,9 12:1 |
| | note 30:10 | 24:21 25:2 26:12 | options 61:19 | 14:13 15:20 16:2 |
| | notes 96:16 | 26:17 27:5 28:18 | order 32:21 41:15 | 17:9 18:7 19:2,3 |
| | notice 20:2 76:12 | 28:18,19 29:15,16 | 48:16,18 103:1 | 19:10 20:10 24:1 |
| | 79:22 80:3,5 | 29:20 30:6,7 | ordered 73:16 | 24:3,7,10,16,21 |
| | notify 35:5 36:19 | 38:19 39:6 47:8 | organization 4:10 | 25:2 27:9,16,19 |
| | notions 46:5 | 54:9 56:12,22 | 5:6 40:12 | 28:5,11,16,20 |
| | NRS 75:10 | 57:4 58:14,19 | OTENG 2:8 | 29:16 31:14,18 |
| | number 19:13 21:2 | 59:3 60:15,19,22 | OTR 55:10 | 32:14,18 34:22 |
| | 30:20,21 72:4 | 63:5 65:12 66:6 | ounce 92:8 | 35:3,7,10,12 |
| | 77:16,20 78:10 | 67:15,16,19 68:12 | outdoors 105:1 | 37:22 38:13,15,19 |
| | 79:2 91:14,16,20 | 68:14 70:3 74:15 | outline 79:16 94:18 | 39:2,5,11 41:7 |
| | 91:22 92:19 93:1 | 78:4,12 79:6,9,14 | 94:20 96:8,10,12 | 42:8 43:4,18 |
| - 1 | J 1.44 J4.1J JJ.1 | . 5, | 34.20 30.0,10,12 | 10. 1, 10 |
| | | | | |

| | | | 11 |
|--|----------------------------|------------------------------------|---------------------------|
| 51:14 52:20 53:2 | permitted 6:9,13 | points 82:20 | 26:5,12,14,18,21 |
| 53:11,17 54:7,10 | 21:22 | police 33:2 | 27:3 30:7,11,15 |
| 54:14,18 55:5,19 | person 31:10 58:3 | police 33.2 policy 1:16 57:7 | 31:2 32:9,22 |
| 55:22 56:7 58:11 | 58:4 74:7 76:19 | 62:3 | 35:15 40:1 44:4 |
| 58:15,18 59:4,20 | persons 73:15 | pondered 70:12 | 44:11 46:21 49:20 |
| 60:12 77:15 78:4 | perspective 4:2 | | 50:2 51:8 52:7 |
| 78:12,18 79:6,9 | 6:11 10:8 11:9,14 | population 91:15 position 30:15 | 53:7,8,8,9 61:7 |
| 79:14,18 80:10 | 13:10 15:21 42:11 | 42:18 45:4 48:6 | 90:19 95:19 96:2 |
| 87:21 96:18 97:7 | 45:2 47:3 50:2 | 88:6 | 96:2 100:10,19 |
| 97:9,18,20 98:11 | 61:8 88:1 | possess 103:10 | 101:9,18 103:7,17 |
| | | | |
| parse 51:21 | perspectives 16:20 | possibility 45:22 | probably 9:5 12:2 |
| part 21:4 28:6 30:9 | peruse 64:13 | possible 11:20 | 34:14 64:2,12 |
| 41:2 52:2 59:20 | phase 58:21 | possibly 91:14,16 | 75:5 99:15 105:22 |
| 59:21 66:5 70:20 | PHILLIP 2:5 | potential 45:18 | problem 61:15 |
| 71:1 80:12,22 | phone 87:10 | 61:19 | 99:12 102:18 |
| 81:3,21 83:7 | physically 70:19 | potentially 41:11 | 104:4,6 |
| participating 10:2 | pick 18:4,10 | 46:19 53:11 | problems 55:1 |
| participation 75:8 | piece 37:15 104:15 | prefer 18:8,10 | 68:18 |
| particular 61:5 | pieces 96:3 | premise 4:18 | procedures 73:18 |
| 100:10 | piercing 35:19 | premises 4:14 | process 12:11 20: |
| particularly 5:14 | pipeline 86:20 | 19:14 72:22 | 31:9 41:22 42:7 |
| 59:17 84:15 | place 31:4,5 45:10 | 103:18 | 71:8,15 74:19 |
| partner 34:1 | 45:19 47:11 54:19 | preparation 28:9 | 75:3,4 76:9,11,12 |
| parts 51:20 | 54:21 85:10 86:1 | prepared 42:10,19 | 77:3 78:8,19 |
| pass 58:13 63:6 | 98:15 99:9 103:8 | 64:14 88:10,12 | 79:17 80:20 81:4 |
| patient 84:4,7 | placeholder 52:13 | 104:14 | 81:18,22 82:5,10 |
| patients 101:1 | 52:14 | PRESENT 1:13 2:1 | 82:13 83:19 89:17 |
| Patrice 2:2 98:5 | places 12:18 15:8 | presentation 3:5,16 | processes 48:19 |
| 106:7 | 19:20 30:21 44:17 | 3:18 30:10 | produce 33:9 41:14 |
| patron 102:10 | 45:13 | presented 14:8 | 41:20 85:18 |
| pawned 71:7 | plan 11:21 57:21 | presiding 1:11 | product 58:6 100:3 |
| pay 11:12 20:4 21:3 | 58:10 69:1 103:2 | press 55:6 | products 69:14 |
| penalties 64:9 | 103:5,6,19 | pretty 13:19 55:13 | program 30:19 |
| people 10:1,5,22 | plans 31:5 57:17 | 87:4 | 49:10 55:7 62:2 |
| 15:10 16:3,4,8 | plants 81:17 101:5 | previous 104:10 | 66:17 70:16 72:8 |
| 36:19 80:5,7 | playing 71:5 | prices 92:10 | 74:18 84:1,13 |
| 81:12 83:7 87:19 | Please 38:15 | primary 40:3 | 87:14 92:9 94:4 |
| 93:5,7 97:11 | plenty 36:7 98:13 | prime 20:22 | 100:16 101:2 |
| 100:21,22 101:6 | 104:22 | principal 89:8 | programs 65:5 |
| 102:7 103:18 | plug 96:7 | prior 5:2 18:22 | 66:19 69:6,8 87:6 |
| percent 10:10 | plus 65:16 71:20,21 | private 1:3,10 3:7 | 93:22 |
| Perfect 3:21 | 71:22 | 3:10 4:3,5 5:3,5 | prohibit 29:3 |
| period 63:22 75:11 | point 14:19 28:8 | 6:1,7,16 7:10 8:7 | prohibited 48:11 |
| permanent 21:1,21 | 33:20 34:7,19 | 9:5,16,19 10:19 | prohibiting 88:14 |
| 22:5,9,21 23:2,9 | 35:13 36:17 40:10 | 11:5,18,21 12:9 | projections 93:19 |
| 47:6,7 | 40:13,15 63:20 | 12:22,22 13:21 | promise 38:10 |
| • | 67:17 70:8 73:1 | 15:5,13 22:10 | promote 101:11 |
| permissible 101:18 | 01.11 10.0 13.1 | 10.0, 10 22.10 | |
| permissible 101:18 permission 19:16 | 83:16 | 23:11 24:13 25:16 | proper 14:17 |

| properly 52:17 | 17:15 23:17 24:5 | 51:10,15 52:5,15 | rejected 78:17 |
|--------------------------------|----------------------------|-------------------------|------------------------|
| property 87:8 | 24:19 25:15 58:19 | 53:1 61:6 | related 66:19 80:15 |
| proposed 46:20 | questions 12:15 | recommendations | 94:3 |
| 81:11 | 23:9 25:5 30:7 | 12:2 14:14 27:11 | relates 3:11 45:3 |
| proposing 91:12 | 104:13 | 104:15 | Relations 2:2 |
| pros 71:6 | quick 15:2 | recommending | rely 43:9 |
| provide 5:5 17:6 | quick 13.2 quickly 12:6 | 26:19 27:1,3 | remain 74:9 |
| 33:3 37:10 | QUINCY 2:4 | record 73:1 106:17 | remains 74:3 |
| provides 35:20 | quite 68:20 92:2 | recreational 93:8 | remaking 14:1 |
| providing 34:1 | quite 00.20 32.2 | reference 42:4 52:9 | remember 9:11 |
| proximity 89:16 | R | 52:11 54:18 | 65:17 |
| 91:8,19 | R1 18:18 | | |
| , | R4 6:9 18:17 | referred 61:9 | removing 46:17 |
| public 1:16 4:22 | raise 7:14 82:17 | reflects 99:5 | renewal 89:19 |
| 6:16 7:7 14:18 | 83:17 101:8 | reg 54:11,16 | renewals 32:1 |
| 20:1,9 42:2,4 46:1 | raised 40:14 57:8 | regard 49:8,14 | rent 21:5 |
| 46:2,10,11,11 | 61:4 | regarding 61:4 | repeat 102:19 |
| 47:2,3 75:8 82:3 | = | regardless 13:2,9 | report 35:11 94:10 |
| 88:8 89:11,17 | rate 55:7 | regards 66:16 | 94:18 95:8,11,16 |
| 90:10 103:9 | rated 59:5 | register 14:20 | 96:1,6 98:17 99:7 |
| pull 18:11 54:14,16 | rates 92:4 | 31:11,15 | 104:14 105:5 |
| 65:20 66:5 | RAYNOR 2:8 | registered 4:12 | reports 82:22 |
| purpose 6:22 7:4 | read 3:17 | 6:17,19,20 7:1,5 | requests 93:2 |
| 9:1 22:16 30:12 | real 72:3 | 30:13 31:19 36:10 | require 14:1 30:12 |
| 31:2 | really 4:2 8:12,22 | 39:13 47:21 | 32:1 35:15,17 |
| purposes 18:15 | 13:6 18:16 23:9 | registering 30:16 | 71:9,10 102:21 |
| 42:22 46:10 50:7 | 23:16,17,20 24:6 | registration 5:6,7 | required 4:17,18 |
| purview 60:3 | 24:22 31:16 44:1 | 31:3,8 39:21 | 5:1,2 7:6 13:2 |
| push 60:2 | 47:11 51:5 63:12 | regs 18:12 28:13 | requirement 31:1 |
| push-back 67:1 | 64:15 66:22 67:7 | 28:14 42:13,13 | 36:10 103:5 |
| put 3:8,21 10:3 31:3 | 79:11 87:4 89:11 | 51:13 52:3,11 | requirements 31:4 |
| 35:13 54:21 57:15 | 99:1,9 | 87:4 | 40:5 41:10,13 |
| 63:19 70:7 79:13 | realm 71:11 | regulate 33:17 | 46:6 52:8 |
| 79:16,17,21 94:17 | reason 78:9 79:1 | regulated 73:9 | requires 80:21 |
| 95:10 | 101:12 | 89:12 | requiring 30:20 |
| puts 8:16 | rec 88:22 91:21 | regulating 89:14 | 41:13 46:7 |
| putting 37:12 45:3 | recall 70:13 | regulation 1:18 | research 8:12 |
| 55:4,16 86:19 | receive 10:13 40:4 | 12:5,20 17:12 | reserve 61:22 |
| | received 41:14 | 51:6 56:19 61:13 | residential 6:3 19:1 |
| Q | 50:16 | 61:20 62:3 63:16 | residents 82:11 |
| qualifications | receiving 10:15 | 74:2 93:20 | 89:21 103:8 |
| 42:21 | recognize 48:8 | regulations 4:6 6:1 | respect 5:12,17 6:4 |
| qualify 50:12 | 62:8 | 6:6 7:20 13:8,20 | 10:7 13:20 27:13 |
| quality 58:1 | recognized 46:15 | 13:22 14:16 16:17 | 32:3 42:12,21 |
| quandary 43:2,19 | recommend 26:14 | 51:20 53:21 55:15 | 48:20,21 53:20 |
| 1 1 · E | 26:21 27:5,6 | regulatory 1:20 | 60:8 88:16 96:20 |
| 44:5 | 1 41 | | |
| 44:5 question 8:5,22 | recommendation | 6:13 14:4 63:7 | 96:20 |
| | 12:7,12,13 26:15 | 6:13 14:4 63:7 66:10 | 96:20 respectful 49:13 |

| | I | | 1 |
|--------------------|----------------------------|-------------------------|---------------------------|
| 102:10 | 86:5,8,21 88:18 | 89:16 91:19 | 69:9 |
| responsible 45:6 | 88:18 89:3,6 91:2 | score 78:1 79:19 | setting 97:1 |
| rest 68:6 69:8 | 92:18 95:19 97:3 | scored 78:7 81:19 | seven 92:21 |
| restaurant 4:20 | 97:18,20,22 98:4 | scores 75:6 | share 10:16 57:16 |
| 7:14 38:3,8,21 | 99:13 100:17 | scoring 75:3,4,6 | 62:13 63:3,18 |
| 59:18 | 103:15 104:7,12 | 76:7,11,15 77:22 | shared 20:12 |
| restrict 45:12 | 106:11 | 80:12,21 81:7 | SHARON 2:5 |
| restrictions 30:22 | rights 55:8 | scribed 94:22 | shifts 50:19 |
| 32:9,10 | risks 90:6 | secretary 32:4 | shoot 98:8 |
| retail 69:10,14,15 | RN-BC 2:5 | section 96:1 | shows 92:8 |
| 69:16 72:21 73:7 | road 29:21 | sections 95:16 | side 5:13 45:5,7 |
| 73:14,20 85:16,20 | robust 103:20 | 96:15,16 | 46:16 50:9 71:19 |
| 85:22 | rooming 16:9,13 | sector 49:20 | 84:3,3,5,6 |
| retailers 86:11 | Rooms 1:10 | secured 81:21 | sign 40:7 |
| revenue 7:6 49:7 | rule 14:11 | security 31:4 103:5 | significant 45:8 |
| 65:5 68:16,20 | rules 25:11 47:6 | 103:6,19 | 46:1 49:17 |
| 69:5 93:15,19,21 | 73:12,13 79:17 | see 23:13 28:2 | similar 15:4 43:10 |
| 94:3 101:21 | 89:15 | 47:12 52:19 64:3 | 48:3 92:5 |
| revenue-generati | run 80:20 87:19 | 68:7 69:19 88:8 | similarly 15:5 |
| 49:6 93:12 | running 15:15 | 96:10 98:3,7 | simply 26:13 94:20 |
| review 104:14 | 34:15 | 100:9 | single 4:19 |
| revocation 13:17 | runs 71:14 | seeking 31:11 | site 71:22 80:22,22 |
| rewrite 4:7 | rushing 85:9 | seeks 63:13 | 81:21 88:22 |
| rider 27:13,14,21 | | seen 8:6 | sites 81:20 |
| 28:9,14,15 29:9,9 | S | selected 80:22 | situation 88:8 |
| 48:12 | safe 59:7 | selection 81:1 | situations 89:22 |
| ridiculous 91:13 | safety 1:17 46:2,11 | sell 102:4 | six 16:3,4 78:21 |
| right 5:20 6:9 7:4 | 47:3 103:2,5 | selling 17:16 71:20 | 92:19 101:5 |
| 8:1,11 9:11,15 | sale 7:16 73:1 | sells 73:15 | slick 72:14 |
| 11:2 14:5 19:4 | sales 7:6,15,15 | send 65:16 69:18 | slots 77:4,7 |
| 20:22 21:7,10,17 | 61:14,16,20 62:4 | 78:15 94:16 105:4 | small 81:11 82:5 |
| 22:1 24:9 25:8,19 | 71:19 83:22 90:20 | 105:13,15,20 | 83:12 |
| 25:22 26:11 28:11 | 93:21 100:15 | 106:8 | smoke 90:8 103:9 |
| 29:14,18,20 30:6 | 101:11,15,18 | sending 96:14 | smoking 13:4 |
| 33:10,10,11,14,22 | 102:2 | Senior 1:21 2:5 | sneaking 35:21 |
| 34:2,8,11 35:2,6 | satisfied 42:5 | sense 27:7 46:6,7 | sold 4:14 100:6 |
| 36:22,22 37:6 | satisfy 41:10,12 | 70:7 93:3 | solely 23:20 |
| 40:22 41:7,14 | save 60:17 64:2 | sent 63:1 106:7 | solicitation 7:13 |
| 44:13 48:12 49:19 | saying 18:5 40:8,13 | separate 37:18 | 8:9 9:6 11:4 37:15 |
| 50:14,17,21 51:2 | 47:20 75:10 88:14 | 66:17 67:4 72:21 | 39:9,12 81:19 |
| 56:9,10,20 57:4 | says 37:2,4 50:19 | September 4:8 | solicitations 9:10 |
| 57:17 59:19 65:19 | 55:13 69:2 72:15 | serve 19:14 75:2 | 38:22 39:4 |
| 68:18 70:10 75:12 | 74:1 | 78:1 79:21 | solid 87:4 |
| 75:19 76:1,9,17 | scenarios 15:4 | served 92:20 | solution 9:6 35:14 |
| 76:19,20 77:1,5 | 24:11 29:22 | services 4:13 | somebody 34:19 |
| 77:12,21 78:1,11 | scheduling 96:20 | set 28:13,14 36:6 | 67:11 76:13 79:15 |
| 79:8,9,19 80:13 | school 88:4,16,22 | 66:1,4 72:2 | someone's 54:21 |
| 83:1,6 85:19,19 | schools 88:11 | sets 58:3,4 66:8 | 54:22 97:11 |
| | | | |

| | something's 60:7 | 48:18 | 80:18 82:14 99:15 | tenants 50:2 51:8 |
|----|--|---------------------------------|--------------------------------------|------------------------------------|
| | somewhat 83:17 | statement 65:8 | 99:22 | tense 18:5 |
| | soon 78:13 92:13 | statements 82:8 | suspension 13:17 | tentative 99:14 |
| | 92:22 | states 30:11 93:18 | sustain 62:2 | terms 3:9 10:19 |
| | sooner 105:13 | status 5:6,11 13:7 | sustainable 62:2 | 22:3 23:4,7 30:19 |
| | sorry 11:15 12:16 | 23:14 43:6 48:1 | sustained 94:2,4 | 31:8 45:4 49:10 |
| | 29:19 38:9,9,13 | 50:9 | sweepstakes 8:7 | 51:4,11 54:4 64:7 |
| | 43:22 57:9 78:16 | statute 55:8,15 | 8:10,16 10:1,20 | 80:1,9 93:4 95:8 |
| | 104:3 | step 23:4 | system 74:13 | 96:17 101:19 |
| | sort 32:16 40:1 | steps 104:15 | systems 59:5 | territory 93:11 |
| | 44:7 47:15 55:16 | sticking 26:12,17 | | testing 69:17 |
| | 57:6,20 63:10 | stipulation 11:20 | 1 | thank 3:22 11:17 |
| | 64:5 65:16 67:1 | stolen 87:9 | table 83:3 | 29:17 39:20 53:2 |
| | 68:17 72:10 85:3 | stop 102:13 | take 13:15 23:3 | 63:8 80:10 99:12 |
| | 86:6 95:22 | stopped 67:14 | 42:14,14,18 56:1 | 104:17,18,21 |
| | sounds 22:7 | store 69:15 72:21 | 60:7 78:2 91:3 | 105:12 106:13 |
| | space 4:22 20:6 | 73:14 | 96:9 | Thanks 49:15 60:15 |
| | 21:4 | stored 60:1 | taken 25:12 88:6 | 62:12 104:19 |
| | speak 73:2 | storing 103:18 | talent 45:2 | thing 17:8 42:17 |
| | special 21:7,8 | strains 70:22 84:9 | talk 25:6 46:3 62:17 | 54:20 57:10 71:2 |
| | 22:19 39:14,18 | Street 1:11 | 67:11 70:3 102:3 | 80:4 82:2 83:20 |
| | specific 8:5 38:6 | strictly 73:9 90:19 | talked 40:20 95:17 | 85:7 87:16 89:13 |
| | 39:17 52:6,7 | strike 99:21 | 99:21 102:1 103:4 | 92:1 99:22 |
| | Specifically 9:18 | structure 41:12 | talking 10:3 19:18 23:8 33:4 37:5 | things 3:10,11 8:6 |
| | spell 54:7 | 49:11 93:20 | | 16:5 18:17,19 |
| | spelled 96:4 | stuck 37:14 43:15 | 54:3,4 59:22 60:13 76:6 92:15 | 25:5 31:5 37:16 |
| | split 70:19 | subject 13:16 | talks 73:12 | 41:9 44:14 45:17 |
| | spot 13:6 | submit 57:20 | task 1:3,10 12:3,13 | 47:12 55:18 56:17 |
| | spots 85:9 | submits 75:9 submitted 90:18 | 14:3 30:2,8 42:9 | 57:7 59:6 60:2,13 |
| | spread 85:21 | subsequent 67:3 | 48:20 95:6 99:10 | 63:13 64:6 71:4 |
| | square 91:10 staff 104:10 | subsidize 10:1 | tasked 26:3 | 82:2,13,21 85:6 87:13 89:7 90:7 |
| | Staff/Scheduler | subsidized 10:5 | tax 23:14 43:7 | 92:3,14 94:13 |
| | 1:20 | substance 69:7 | 48:21 50:6 51:6 | 95:6,12 96:10,21 |
| | stage 91:14,17 | succinct 3:9 | 56:19 90:19 93:19 | 98:6,8 100:2 |
| | stance 42:15 77:17 | sudden 46:21 | 100:14 | 101:21 102:1 |
| | standard 58:2 | suddenly 84:8 | taxable 45:6 | 103:6 |
| | standards 50:13 | summarize 3:20 | taxation 61:13,19 | think 3:19 8:13,21 |
| | standing 89:22 | summary 62:18 | 62:3 | 10:16 11:6,10,14 |
| | 90:21 | summer 2:4 105:19 | taxes 42:22 43:6 | 12:1,3,7 18:8,21 |
| | start 19:3 68:12 | Supervisory 2:6 | 64:9 | 21:4 24:7 26:22 |
| | 97:16 98:5 | supplier 84:2 | team 98:5 104:19 | 27:10 28:5 29:7 |
| | started 3:5 68:8 | suppliers 84:5 | tell 14:9 89:20 | 29:11 30:2,9 31:6 |
| | 103:13 | sure 5:8 16:1 21:16 | 96:14 | 33:19 34:6,19 |
| | starting 63:20 70:8 | 25:12 26:1 27:15 | tells 86:22 | 35:13 37:11 39:16 |
| | state 29:7 45:16 | 35:20 42:16 54:13 | temporarily 22:10 | 42:8 43:1,11,13 |
| | 105:4,7,7,10,10 | 54:17 56:2 57:1 | temporary 21:22 | 43:22 44:9,10,10 |
| | state-developed | 59:13 60:9 69:19 | 22:6 | 44:20 47:10 48:7 |
| | • | | | |
| II | | | | |

| | 49:3,5,22 50:1 | treated 15:18 | unclear 34:9,10 | W |
|---|---------------------|----------------------|----------------------|--|
| | 52:12,20 53:17,19 | treating 12:8 64:17 | 93:9 94:1 | wait 36:20 56:12,14 |
| | 54:7,19 55:3 | Treatment 74:3,8 | underestimated | 56:21 78:7,10 |
| | 56:13 57:13,18 | trees 63:4 | 93:21 | 97:14 |
| | 58:5,12,19 64:12 | tremendous 47:2 | underlying 9:1 | walk 18:5 64:14 |
| | 64:22 65:2,11,14 | trickier 34:5 | understand 11:15 | wall 73:3 87:19 |
| | 66:21 67:4 69:2,2 | tricky 33:21 | 28:22 81:14 97:11 | walls 59:5 |
| | 74:11 81:12 82:9 | tried 63:22 | understanding | |
| | 82:9,19 83:2,20 | troublesome 50:11 | 28:22 29:6,8 | want 7:3,14 8:5 |
| | 86:13,16 87:3,5,9 | true 77:10 | 81:10 | 12:4,8 13:19 18:9 |
| | 87:13,16,18,21,22 | try 3:17 51:16 58:12 | understood 29:12 | 18:10 20:13,20 |
| | 89:7 90:3,12 | 64:2,4 | uniformity 46:7 | 26:18 27:3 29:1,2 |
| | 92:10,12 94:12,13 | trying 21:20 22:14 | unknown 93:11 | 38:21 46:21 47:12 |
| | 96:11 97:9,9,12 | 28:17,20 29:12 | updates 31:22 | 48:5 56:2 59:13 |
| | 99:15 100:1,2 | 30:5 37:8 44:3 | 37:10 | 60:20 63:3 64:11 |
| | 102:3 | 48:5,10 71:6 83:9 | upwards 66:3 | 70:3 74:13 75:10 |
| | thinking 20:16 49:4 | turn 3:13 46:4 | use 3:19 4:3,3 | 78:22 82:21,21 |
| | 74:17 82:12 92:16 | 62:10 | 16:15,16 17:18 | 87:20 89:13 90:2 |
| | third 37:5 82:7 | turned 67:2 | 18:12 25:16 26:5 | 94:8 96:9 97:1,14 |
| | thought 66:15 | TURNER 1:20 | 26:9 30:1 46:4 | 98:1 105:9 |
| | thoughts 14:7 | 11:18 35:22 36:5 | 61:22 64:8 69:7 | wanted 25:12 62:5 |
| | 56:10 | 36:12,15,17 56:12 | 71:22 84:17 93:9 | 82:17 83:17 |
| | three 15:7 63:2 | 56:16,20 57:1,9 | uses 25:16 | 101:13 |
| | 105:17 106:2 | 57:12 58:14,16 | usually 34:3 | wants 52:1 64:4,15 |
| | threes 6:4 | 59:3,19 60:11,15 | usually 54.5 | 86:4 |
| | tie-ins 57:6 | 60:17,20 99:20 | V | Ward 1:18 20:16 |
| | time 3:20 5:21 14:6 | 100:11,17 101:3 | vacation 97:4 | 72:3,4,5,11 84:19 |
| | 39:20 69:11 70:8 | 102:6,16,18 103:3 | vacations 97:16 | 84:22 85:1,1,8 |
| | 77:17 92:13 94:5 | 103:11,15,22 | vaguely 70:13 | Washington 1:11 |
| | 94:16 98:3,13 | 104:3,5,9,11 | valid 91:10 | wasn't 19:4 65:21 |
| | 102:13 105:1 | tweak 89:9 | values 87:8 | 65:21 |
| | times 51:16 67:10 | two 20:15 32:16 | variables 68:17 | watching 63:15 |
| | Title 37:1 | 35:9,10 36:20 | 72:2 93:17 | water 104:22 |
| | today 95:17 105:16 | 37:8 50:4 | venue 25:18,20 | waving 83:3 |
| | 105:21 | twos 6:3 | 45:18 | way 30:18 31:3 |
| | Todd 1:21 | type 4:3 15:3 17:20 | venues 13:3 15:9 | 35:18 41:8 52:16 |
| | told 60:6 | 18:10,12,13 37:5 | 23:9 26:8,9 30:20 | 75:5 80:19 102:9 |
| | ton 7:21 | 38:5 44:18 53:21 | verify 68:21 | ways 62:2,2 101:20 |
| | total 68:2 92:18 | 58:4,9,22 73:22 | VERONICA 2:6 | we'll 25:6 46:3 49:7 |
| | touches 95:10 | types 7:21 31:4 | version 47:14 | 56:21 66:5 69:18 |
| | tourism 94:3 | 60:6 84:9 88:3 | 98:17 | 91:3 95:8,15 |
| | track 60:21 | 101:17 104:1 | versus 22:4 78:1 | 96:13 98:1,5,7,16 |
| | tracks 67:14 85:2 | typo 68:9 | 82:22 | 99:13 104:13 |
| | traffic 81:13 | | virtually 95:13,14 | we're 3:4,13 12:3,8 |
| | train 85:1 | U | visitors 45:16 | 18:17 25:4 26:13 |
| | transition 104:8 | U.S 36:7 88:5 | volumes 81:13 | 26:20 27:1,11 |
| | transparency 47:22 | ultimately 14:22 | vote 15:1 | 28:8 32:3,5,8 37:4 37:12 44:3 47:15 |
| | treasurer 32:4 | unable 94:2 | | 47:20 48:1,4,9,13 |
| | - | | | 71.20 40.1,4,3,13 |
| ı | | | | |

| I | 1 | 1 | 1 |
|-------------------------------|--|------------------------------------|----------------------------|
| 49:21 52:5 54:3 | X 37:2 | 15 36:19 | 6 67:17 85:2 |
| 56:19 58:21 83:4 | | 16 68:12 | 6.2 67:18 68:1,5,13 |
| 87:2,18 88:6 | Y | 18 66:14 | 6th 4:8 77:19 |
| 92:15,15,18 93:10 | Y 37:2 | 1958 4:6 6:1 | |
| 95:20 | year 64:3 66:5 | 19th 94:15 95:10,15 | 7 |
| we've 8:6 10:3 | 67:18,20 68:4 | 97:6,7 98:18 | 7 72:20 85:2 |
| 12:18 26:3 27:21 | 93:22 | 99:14 | 7,500 69:16 |
| 30:17 37:16 39:15 | year-long 22:20 | | 71 101:6 |
| 43:22 47:6 49:13 | 23:3 | 2 | |
| 50:3 51:5 61:1 | years 35:9,10 36:21 | 2.7 67:17,19 68:3 | 8 |
| 64:6 87:5,9 | 67:18 73:16 | 200 8:19 | 8 85:3 |
| week 44:10 91:6 | youth 69:6,21 | 2010 74:9 | 899 1:10 |
| 97:2,5 98:10 | | 2015 63:17 68:8 | |
| weekend 105:1 | Z | 2016 1:7 4:7 6:6 | 9 |
| weight 75:10 | Z 37:2 | 52:11 | 9 98:22 |
| weight 75.10 went 9:4 10:1 | ZANIEL 1:21 14:9 | 21 73:16 | |
| 1 | 19:6 33:16 39:8 | 216 1:10 | |
| 106:17 | 50:10,15,18,22 | 22 1:7 | |
| WeWork 20:12,14 | 90:17 | 22 1.7 22nd 97:17 | |
| 20:17,21 21:1,3 | zone 18:13 59:10 | 24/7 103:17 | |
| whoever's 34:15 | 59:14 88:4,17 | 28 73:11,11 | |
| WILLIAMS 2:9 | 95:18 | 29 37:1 73:11 | |
| win 8:10,17 | zoned 20:8 | 29 37.1 73.11 | |
| wine 92:11 | zones 6:2,3,9 19:1 | 3 | |
| withstanding 90:5 | 84:17 | 3 84:22 | |
| Woman's 44:15 | zoning 4:2,7 6:6,14 | 30 10:10 91:12 | |
| wonderful 104:20 | 13:22 14:1,10,15 | 33 73:11 74:1 | |
| wondering 40:6 | 14:15,22 16:11,22 | 350,000 69:5 | |
| work 12:14 28:14 | 17:12 25:10 26:16 | 350,000 69.5 | |
| 59:16 62:7,9 | | 4 | |
| 63:21 90:11 94:12 | 51:13 52:10,11 53:20 54:11 55:10 | 4 85:1 | |
| 95:14 104:16 | | 4:00 17:14 | |
| worked 42:12 | 55:11 59:9,12 | 400 88:21 92:8 | |
| working 25:4 95:1 | 85:12 96:3 | 700 00.21 32.0 | |
| 98:16 105:18 | 0 | 5 | |
| 106:3 | 0023 63:16 | 5 8:16,18 72:3,5,11 | |
| works 28:13 56:9 | 0023 03.10 | 84:19 85:8 | |
| 78:9 90:4 97:15 | 1 | 5,000 69:11,15,17 | |
| workspace 20:12 | 1 1:18 20:16 66:3 | 50 91:10 | |
| world 86:11 | 85:1 | 500 69:12 | |
| worth 8:19 32:19 | 1,800 8:19,20 9:4,8 | 500,000 69:7 | |
| worthwhile 67:5 | 10:21 | 501 40:1,2 | |
| wouldn't 9:5 15:12 | 10 .21 10 11:1 16:8 51:3 | 501 (3)(c) 40:2 | |
| 19:1 53:6,7 60:4 | 72:19 | 42:20 | |
| write 94:11 | 10:00 77:19,19 | 501(c)(3) 39:22 | |
| written 41:9 | 10:00 77:19,19 10:18 1:11 3:2 | 40:8 41:15,20 | |
| wrong 18:9 | 100 10:20 | 5th 77:18 99:16 | |
| | 100 10.20 11 92:11 | Jul 11.10 99.10 | |
| X | 11:46 106:17 | 6 | |
| | 11.40 100.17 | | |
| II | • | • | • |

<u>C E R T I F I C A T E</u>

This is to certify that the foregoing transcript

In the matter of: Meeting

Before: D.C. Marijuana Private Club Task Force

Date: 07-22-16

Place: Washington, DC

was duly recorded and accurately transcribed under my direction; further, that said transcript is a true and accurate record of the proceedings.

Meal Nons &