# DISTRICT OF COLUMBIA BOARD OF NURSING HOME ADMINISTRATION GUIDELINES FOR THE ADMINISTRATOR-IN-TRAINING PROGRAM

## Purpose:

The purpose of the Nursing Home Administrator-In-Training (AIT) Program is to provide practical training and experience to eligible candidates desiring to meet the one year's experience in nursing home administration as outlined in Chapter 17 District of Columbia Municipal Regulations Section 6202.1 (17 DCMR § 6202.1).

#### **Application Process:**

- Applicants shall submit applications and outline of program content to the District of Columbia Board of Nursing Home Administration (the Board) along with name of preceptor.
- The Board will discuss the application at its next regularly scheduled meeting where at least one administrator is present.
- After the Board reviews the application, it must approve or deny the application (including approval or denial of both the preceptor and the program content) at the meeting where at least one administrator is present.
- If the application is approved, the AIT candidate will be scheduled to appear before the Board to discuss their program.
- The candidate shall be notified at least two (2) weeks prior to the date the AIT candidate and preceptor are scheduled to appear before the Board.

#### Length of the AIT Program:

- The AIT program will consist of a six (6) or twelve (12) continuous months of training in an approved nursing home under a qualified preceptor, unless the AIT candidate is eligible to receive partial credit for prior experience as outlined in 17 DCMR § 6202.1(d)(2)(b).
- The Board may in its discretion, upon written request from the candidate, grant the candidate an additional six (6) months within which to complete their training, and waive the requirement for twelve (12) continuous months training in exigent circumstances.

# Content of the AIT Program:

- 1. The content of the AIT program will include the areas of supervised practice set forth in 17 DCMR § 6202.4(c)(1)-(29).
- 2. The requirements as described in 17 DCMR §§ 6202.4, 6202.5, and 6202.6.

3. Candidates may also be tested on the District examination, pursuant to 17 DCMR § 6205.4(b).

### Evaluation Process / Evaluation Period:

- 1. To determine the capabilities of the AIT candidate during the period of internship, and to confirm progression through the AIT program as planned by the preceptor.
  - The AIT candidate will be required to submit to a mid-point evaluation.
  - Candidates will be required to have an evaluation after completing six (6) months of their twelve (12) month AIT program.
  - Candidates who need six (6) months of AIT experience or who have been granted an extension by the Board shall have their evaluations after completing half of their designated AIT program.
- 2. The mid-point evaluation will have three (3) parts:
  - A. The AIT candidate will be required to submit to the Board evidence of successfully demonstrated completion of specific areas of practice of nursing home administration.
    - This evidence will be in writing, on forms approved by the Board, and will be cosigned by the preceptor, the AIT candidate, and each supervisor of each unit of service or department completed during the first half of the program.
  - B. The AIT candidate is required to contact the Board to schedule an interview, within thirty (30) days after reaching the mid-point of the AIT program.
    - The Board will discuss the AIT candidate's progress in the AIT program. The interview will be planned to assist the AIT candidate in reviewing their AIT training up to that point.
    - The candidate will have the opportunity to assess the total program with the Board including goals, administrative processes, and core of knowledge.
  - C. Narrative forms relating to the program will be completed by the AIT candidate and preceptor.
- 3. The final evaluation will be in two (2) parts:
  - A. AIT candidate will submit the following information, in writing, on forms provided by the Board or on separate sheets of paper or in the form of other documentary evidence where applicable:

- Documentary evidence of completion of the required course of instruction
- Documentary evidence of any other workshops or courses attended by the AIT candidate providing formal presentation of required subject
- Accounting of time off within the internship for vacation, sick leave, military training, etc.
- Documentary evidence of any other practical experience completed by the AIT candidate at other institutions.
- B. The final report is to be submitted to the Board on the date indicated by the Board.
  - The AIT candidate will submit to a final interview by the Board to discuss completion of the second half of the AIT program and the overall AIT program.
- 4. See attached forms for completion during the course of the AIT program.
- 5. AIT candidates who fail to file required reports to the Board in a timely manner will not be considered for licensure.
  - The AIT candidate must reapply and be approved according to the requirements for training, examination and licensure in existence at the time.

### Applicability of the AIT candidate / Eligibility to Take Required Examinations:

- 1. The AIT candidate is strongly encouraged to apply for and take the national examination, within three (3) months after completing the AIT program.
- 2. The AIT candidate must pass the national examination within twelve (12) months after completing the AIT program.
- 3. The AIT candidate must complete both the national (NABENHA) examination and the District examination (first passing the national examination and then passing the District examination) within two (2) years of completing the AIT program. If both examinations are not passed during that time, an applicant must complete another entire AIT program before attempting to take the examinations again.
- 4. Pursuant to 17 DCMR § 6204.6, "an applicant who fails the national examination on three (3) consecutive attempts shall not be permitted to take another national examination for one (1) year following the third failure. Thereafter, the applicant shall not be permitted to take the national examination for one (1) year after each failure." Therefore, the two additional attempts to take the national examination should be made within the twelve (12) months after completing the AIT program.

5. The applicant must take and pass the District examination within twelve (12) months after passing the national examination and completing all other application requirements. 17 DCMR § 6205.2 of the regulations provides three opportunities for applicants to pass the examination during that twelve (12) month period.

### Change\ Interruption in AIT Training:

- 1. Preceptor shall report separately to the Board in writing any change of supervision or nursing home site as soon as the preceptor is aware but not less than ten (10) days of such change or interruption of the program.
- 2. An AIT candidate must have Board approval for consideration in order to continue in the AIT program before a change is made.
- 3. The AIT candidate shall have no outside employment during training hours.
- 4. Any person duly registered as an AIT candidate, whose internship is interrupted by service in the armed forces of the United States, shall be permitted to resume his internship at any time within one year after the date of his discharge from active service without loss of credit.
- 5. An AIT candidate may be allowed two weeks leave for compulsory military training, vacation, and sick leave each year without loss of credit for the required practical training and experience.
- 6. The trainee may obtain the one-year's training in no more than two licensed nursing homes, with no more than a three month lapse between the two periods of time.
- 7. Discontinuation of internship as an AIT candidate in the nursing home shall be reported to the Board by the Nursing Home Administrator and by the trainee within ten (10) days of the discontinuation.
- 8. The preceptor must file a report relating to the trainee's experience and abilities to the date of termination within ten (10) days of the termination.

#### Pre-requisite for the Nursing Home Experience

- 1. The designated nursing home must provide the appropriate environment for the training and experience needed by the AIT candidate in their program.
- 2. The designated nursing home shall be in substantial compliance with the conditions for participation in Titles XVIII and XIX.

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### Pre-requisite for Administrator-In-Training-Preceptors

- 1. Holds current license from the Board for one year or longer.
- 2. Has satisfactorily been employed in nursing home administration for three years or longer.
- 3. Is certified as a preceptor by the Board.
- 4. Recognizes and assumes full responsibility of the legal, moral and practical considerations of health care delivery in the nursing home where an AIT candidate is assigned and as preceptor, has signed the Preceptor and AIT Agreement Forms with the Board assuming this responsibility.
- 5. Has developed a written outline and received Board approval for the specific recommended AIT candidate dependent upon:
  - AIT candidate's past work and/or health-related experiences.
  - Recommended course content developed by the Board for inclusion of basic areas
    of knowledge which it is deemed an Administrator should possess for the proper
    and efficient administration of a nursing home.
- 6. Must be interviewed and approved by the Board.
- 7. Accept responsibility to provide essential practical training and experience in a licensed nursing home for an AIT candidate and has submitted written evidence to the Board.
- 8. In the event the Board determines a preceptor fails to provide the AIT candidate with an opportunity to adequately and generally receive the proper training and or supervision the Board, may in its' discretion deny the preceptor the privilege of supervising future AIT candidates.
- 9. Co-signs and has notarized the Preceptor/AIT Agreement form provided by the Board and the AIT submits the agreement to the Board for approval at least by the 10<sup>th</sup> day of the month preceding the month the program is scheduled to start.

# Pre-requisites for Administrator-In-Training – Applicants

- 1. Eligibility for application for examination and licensure upon completion of AIT program according to 17 DCMR § 6202.1.
- 2. The Preceptor/AIT Agreement form provided by the Board as part of the application is to be signed by the AIT candidate and preceptor and submitted to the Board for approval by at least the 10<sup>th</sup> of the month before the scheduled start of the AIT program.

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- 3. The Board shall interview all persons prior to the issuance of approval as AIT candidates as to their qualifications and background for the positions. The following are recommended qualities in establishing an applicant's suitability for licensure:
  - Absence of physical impairments to perform duties of a Nursing Home Administrator including good health and freedom from contagious disease.
  - Absence of any mental impairment that would appear to the Board to be likely to interfere with the performance of the duties of a Nursing Home Administrator
  - Ability to understand and communicate general and technical information necessary for the administration and operation of a nursing home.
  - Ability to assume responsibilities for administration of a nursing home as evidenced by prior activities and prior experiences satisfactory to the Board.
  - Ability to relate the physical, psychological, spiritual, emotional and social needs of patients to the administration of the nursing home, including personnel of the nursing home, and create a climate necessary to meet the needs of the patients.

Reference: Dept. H.E.W. – Program Regulation Guide – September 13, 1972.

- 4. Completion of application as an AIT candidate and for approval the applicant submits evidence satisfactory to the Board that:
  - Such training shall be under a preceptor, in accordance with established guidelines from the Board.
  - Such training is likely to be of a grade and character satisfactory to the Board.
  - Such training reports as outlined in the guidelines will be filed with the Board as directed for approval.
  - Such training is to be obtained in a licensed nursing home, as authorized by the Board for such training, with no more than two trainees per authorized home
  - Such training shall be daily, except for regular days off, with a minimum of thirty-five (35) hours weekly in steady, bona fide, training activities with two (2) hours of immediate supervision during the time the preceptor or supervisor is on duty during the day, evening, or night pursuant to 17 DCMR § 6202.4(b).

# DISTRICT OF COLUMBIA AIT PROGRAM RECOMMENDED COURSE CONTENT EVALUATION REPORTS EVALUATIVE CHECKLIST REPORT INSTRUCTIONS

In this packet, you will find report sheets to be kept up-to-date, reviewed periodically, and marked with the appropriate date when specific items have been satisfactorily learned by the AIT candidate. Write on the original sheet and keep it in the nursing home for easy reference. The Board will review your AIT program at the mid-point of the program and at the end of the program, as described above. These reviews will be largely based on the accurate completion and timely submission of copies of these forms.

#### NARRATIVE REPORTS – INSTRUCTIONS

At the times you send in your required mid-point and final reports, the Board requests you and your preceptor to complete a narrative report individually and mail it to the Board in a separate envelope. These sheets are included in the packet and marked separately for preceptor's narrative report and AIT candidate's narrative report.

All reports sent to the Board are **confidential** material and are used for the evaluation of the AIT program.

Please address reports to:

Fatima Abby
Health Licensing Specialist
District of Columbia Board of
Nursing Home Administration
899 North Capitol Street, NE, 2<sup>nd</sup> Floor
Washington, D.C. 20002

# DISTRICT OF COLUMBIA BOARD OF NURSING HOME ADMINISTRATION PRECEPTOR/ADMINISTRATOR-IN-TRAINING AGREEMENT

	Date	
I,		
at (facility)		
	star	ting
I fully understand my responsibilitie	es as stated in the published gui	delines and recommended
course content areas for the Adminis	strator-In-Training program. I	agree to file evaluative reports
on forms supplied by the Board. I a		
	iso agree to inform the Board is	ininiculatory if there is unly
change in this arrangement.		
Signature of AIT Candidate	Date	
Signature of Notary Public	Date	Seal
Signature of Preceptor	Date	
Signature of Notary Public	Date	Seal
AIT program approved by the Board	d on	
	Chair, Board of Nursing H	Iome Administration

# DISTRICT OF COLUMBIA BOARD OF NURSING HOME ADMINISTRATION APPLICATION FOR PRECEPTOR

	D	Pate
Name		
		E-Mail Address
Place of Employment		
Facility Address		
		nse No
Years of Experience as a	Nursing Home Administrato	r
Educational Background_		
		ars (Use additional paper if necessary)
For Use by Board:		
Interview Comments		
Interviewers		
Date Interviewed		

# DISTRICT OF COLUMBIA BOARD OF NURSING HOME ADMINISTRATION AIT PROGRAM COURSE CONTENT FOR \_\_\_\_\_

# AIT candidate and the supervisor of specific subject area must initial and date upon completion.

I. General Standards of Environmental Health & Safety	AIT candidate/ Supervisor/ Preceptor/ Date
A. Federal Regulations – State Regulations	//////
1. Fire Codes – Fire Drill Implementation	////////
• Disaster plan	////////
• Safety measures	/////
2. Facility Licensure Requirements	
Building codes	////
Orientation to home facility, plant & ground	
• Complete familiarity with total home & sur	
Responsibilities related to building adminis	stration////
3. Dietary Regulations – Food Service	
• Storage	/////
Handling – Hygiene & Dishwashing  One of the control of the c	/////
<ul> <li>Distribution of Trays – Dining Room</li> </ul>	//////
<ul> <li>Preparation – hot and cold procedures</li> </ul>	//////
• Spoilage – waste disposal	//////
• Sanitation codes (serve safe, HSMAT)	//////
<ul> <li>Disease – transmission</li> </ul>	/////
<ul> <li>Disaster plan in an emergency</li> </ul>	////
B. Environmental Factors	
1. Patient – Center	
• Noise	/ / /
• Color	
<ul> <li>Temperature</li> </ul>	
• Lighting	//
2. General Considerations – Safety	
<ul> <li>Side rails – beds &amp; corridors</li> </ul>	/ / /
<ul> <li>Bathroom guards – tub handles, faucet con</li> </ul>	trols.
<ul> <li>Tub/bath precautions</li> </ul>	/ / /
<ul> <li>Accident prevention – Floor, furniture place</li> </ul>	cement fall
prevention, water temperature, fire prevent	
C. Hygiene Factors	
1. Housekeeping	
• Cleanliness	/ / /
Disease transmission – Pest control	
<ul> <li>Bacteriology considerations</li> </ul>	

AIT candidate/ Supervisor/ Preceptor/ Dat
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	2. Employee Practices	
	• Hand washing///	
	• Cross-contamination / / /	•
	Management of isolation    ////	-
	C. Equipment	•
	Nursing practices – Clean and Sterile	
	precautions – cross contamination / / /	
	<ul> <li>Disposal of contaminated articles –</li> </ul>	
	Laundry equipment / / /	
II.	General Administrative Principles	
	A. Organization and Management	
	1. History of Nursing Home///	
	2. Goals & Objectives of Nursing Home Administrators Board//	
	Administrative Manual / / / /	
	4. Policy Manual	
	5. Specific Departments	•
	• Nursing / / /	
	• Dietary//	
	• Housekeeping//	_
	• Maintenance	_
	6. Personnel Management	
	<ul> <li>Personnel Policies (also see Patient Related Care,</li> </ul>	
	Section VI-8): Orientation, Job training,	
	In-service education / / /	
	• Contractual Arrangements	-
	Job descriptions and work schedules	-
	Laws & Regulations relating to employees: unemployment	-
	compensation, workman's comp., Fair labor laws, Wages and	
	hours, Union contracts, collective bargaining, complaint and	
	grievance procedures, safety acts and regulations, local, state	
	and federal records and reports / / /	
	7. Institutional Management	_
	Purchasing equipment (e.g. Housekeeping & dietary /	
	<ul> <li>Admission policies: Charges &amp; billing,</li> </ul>	_
	Refunds, & Transfers / / /	
	Discharge policies: Transfers, Death, & Burial///	
	8. Personnel Recruitment	
	Personnel Recruitment    //	
	• Interview techniques//	
	• Expectations for varied levels///	

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	AIT candidate/ Supervisor/ Preceptor/ Date
<ul> <li>Selection of personnel-qualifications</li> </ul>	///
<ul> <li>Licensure requirements, Interview technic</li> </ul>	jues//
<ul> <li>Expectations for varied levels</li> </ul>	
<ul> <li>Selection of personnel-qualifications</li> </ul>	//
• Licensure requirements	
- Dicensure requirements	
9. Employee Health Services	
Pre-employment physical examination	/ / /
Routine preventive measures	
Emergency situation plans	
B. Business Management	
1. Office Procedures	
• Bookkeeping	//
<ul> <li>Budgeting and budget controls</li> </ul>	////
• Cash flow	////
<ul> <li>Cost-accounting and departmental cost-an</li> </ul>	alysis///
<ul> <li>Payroll – control and analysis</li> </ul>	////
<ul> <li>Record keeping</li> </ul>	/ / /
2. Insurance	
<ul> <li>Fire and extended coverage</li> </ul>	/ / /
<ul> <li>Malpractice</li> </ul>	
• Special	
C. Financial Management – 3-party payer	
Medicare	/ / /
Medicaid	
• Insurance	
• Veteran's Administration	///////
• Intermediate & monthly allowance, RFM	/,/,/,/
• MDS-PPS, case mix	////
D. Community Interrelationships	
<ul> <li>Public Relations-communications with varied</li> </ul>	
<ul> <li>Volunteer Groups-liaison with church, schoo</li> </ul>	1 & civic groups///
<ul> <li>Community Health Planning</li> </ul>	///
<ul> <li>Government Agencies-local, state and federa</li> </ul>	l, ombudsman///
III. General Aspects of Patient Related Areas	
A. Patient as a Person	
<ul> <li>Individual Differences</li> </ul>	/ / /
·	
<ul> <li>Psychology of Human Behavior</li> <li>Citizen Rights: community aspects, voting &amp; r</li> <li>Family Relationships-need for visitors &amp; community aspects.</li> </ul>	residents' council / / /
Family Relationships-need for visitors & com	panionship / / /
<ul> <li>Family Council</li> </ul>	
B. Patient as a Resident in Nursing Home	
1. Health Component	t aggaggment
Disease process and recognition-residen  Total be although a manifest and a	
• Total health care plan: nursing, medical,	, MIDS and
case mix	////

	AIT candidate/ Supervisor	Preceptor.	/ Date
<ul> <li>Terminology</li> </ul>	//	′/	
<ul> <li>Quality Indicators</li> </ul>	/	<sup>′</sup> /	'
2. Admission Procedures			
<ul> <li>Orientation and readjustment to home</li> </ul>	//	/_	
<ul> <li>Placement</li> </ul>	//	′/	
<ul> <li>Recruitment</li> </ul>	//	′/	
3. Restorative Measures			
• ADL	/ /	/	
<ul> <li>Activities and recreation</li> </ul>	//	/	
<ul> <li>Group interaction</li> </ul>	//	/	
<ul> <li>Remotivational activities</li> </ul>	//	//	′
4. Relationship with Staff/Administration-			
Individual differences	//	′/	
C. Patient as an Aging Person			
1. Signs of Aging – Physical	/ /	/	
• Eye Changes – Presbyopia, Cataracts,			
Glaucoma	/ /	′ /	
<ul> <li>Mouth Changes – Loss of teeth</li> </ul>	/	/	,
<ul> <li>Feet changes – Corns and calluses, pro</li> </ul>	per fitting shoes		
for support and comfort	/ /	/	
2. Symptoms of Aging – Psychological Needs			
• Loneliness	/ /	/	
<ul><li>Anxiety</li></ul>	//		
<ul> <li>Depression</li> </ul>	//	/	
• Separation reaction	//	/	
D. Patient's Basic Needs			
1. Food-Nutrition of Elderly			
Basic food needs	/ /	/	
<ul> <li>Specific Diets-Disease/Age related</li> </ul>		,	,
<ul> <li>Malnutrition problems-relationship to se</li> </ul>	enility /	//	
<ul> <li>Palatable foods-essentials for good nutri</li> </ul>			
2. Dining Atmosphere		·	
• Pleasures of eating	/ /	/	
<ul> <li>Modification with aged residents</li> </ul>			
• Dining room		<del></del>	
<ul> <li>Tray service – Techniques for volume of</li> </ul>	distribution-		
Needs for some residents to be fed, spe			
adaptive devices	/ /	' /	
3. Shelter – Privacy			
• Safety factors	/ /	/	
<ul><li>Heat and fresh air</li></ul>		,',	
• Cleanliness		·',	
4. Clothing – Individual clothes & Safe-keeping	Procedures	/	
Laundering	/ /	/	
Purchasing		',-	
• Purchasing	/ /	/	

	AIT candi	date/ Supervi	isor/ Prece <sub>l</sub>	ptor/ Date
5. Money – Bank Accounts in Nursing Home				
<ul> <li>Security measures for valuables</li> </ul>	/	/	/	
<ul> <li>SS allowances and spend down</li> </ul>	/	/	/	
6. Residents Needs				
<ul> <li>Family and friends' closeness</li> </ul>	/	/	/	
<ul> <li>Interaction needs</li> </ul>	/	/	/	
E. Patient's Therapeutic Needs				
1. Observations and Changes	/	/	//	
2. Revisions of Health Care Plan	/	′ /	′/	<sup>′</sup>
3. Interdisciplinary Rules and Supportive Services				
• PT, OT, SP	/	/	/	/
<ul><li>Civic</li></ul>		/	/	/
<ul> <li>X-ray Services</li> </ul>		/	/	/
• Therapeutic Recreation		/	/	/
• Dentist		/	/	/
<ul><li>Pharmacist</li></ul>		/	/	/
<ul> <li>Spiritual Needs</li> </ul>		/	/	/
Podiatrist		/	/	/
<ul><li>Nutritionist</li></ul>		/	/	/
• Family		/	/	/
• Lab Tech		/	,	/
<ul><li>Social Worker</li></ul>		, '	,'	/
• Psychiatry		,',	,',	, ———
Mental Health Service		,'	,',	, ——
Hospice/Palliative care		, ——— '	, ———',	, ———
4. Pharmaceutical Services	′	/		
Storage of drugs		/	/	/
<ul><li>Drugs &amp; Alcohol</li></ul>	/	',	', <u>'</u>	′,
			/	
F. The patient, Physician and Nursing Home Personnel				
1. Role Relationships		/	/	/
Patient and physician     Nursing home and physician	/	','	′, <sup>′</sup>	′, <del></del>
Nursing home and physician		/	/	/
Administrative staff and physician	/	','	′, <del></del> ′	′,
• Interrelationship of all		/	/	/
2. Professional and Medical Ethics		1	,	,
• Employee conduct – Patient care		/	/,	/
• Family inquiries – complaints and respon	ses	_/	/	<del>'</del>
Privacy of patients' records		/	/	/
• Prevention of misinformation	/	·	′'	<sup>/</sup>
3. Governance		,	,	,
Board relationships	/	′,	′,——- <sup>′</sup>	′,
Organizational structure		/,	/	/
Organizational culture		/	/	/
<ul> <li>Corporate compliance</li> </ul>	/	<u> </u>	/	<i></i>
<ul> <li>Emergency planning</li> </ul>	/	′. <del></del> ′	′.—— <i>′</i>	<sup>′</sup> .——
<ul> <li>Risk management</li> </ul>		/	/	/

# The following questions are to be typed written by the AIT candidate for submission to the Board.

- 1. Discuss the overall department standards you reviewed in no more than one (1) page.
- 2. Summarize your experiences in the departments in no more than two (2) pages.
- 3. Discuss the areas where you are strong and the areas you need to improve in no more than one (1) page.

# PRECEPTOR MIDPOINT REPORT

The	e preceptor must discuss:
1.	The AIT candidate's strengths and weakness.
2.	The AIT candidate's future goals and an action plan for the final portion of the AIT program in no more than two (2) pages.