

ATTACHMENT A: PARTNER DOCUMENTATION

Washington, D.C.

AttAPartnerDoc-DC.pdf

COMMITTEE ON
TRANSPORTATION AND
INFRASTRUCTURE

SUBCOMMITTEES

RANKING MEMBER, HIGHWAYS AND
TRANSIT

ECONOMIC DEVELOPMENT, PUBLIC
BUILDINGS, AND EMERGENCY
MANAGEMENT

WATER RESOURCES AND
ENVIRONMENT



SUBCOMMITTEES

FEDERAL WORKFORCE, U.S. POSTAL SERVICE,
AND THE CENSUS

ENERGY POLICY, HEALTH CARE, AND
ENTITLEMENTS

Congress of the United States
House of Representatives
Washington, DC 20515-1501

March 26, 2015

The Honorable Julián Castro
Secretary
U.S. Department of Housing and Urban Development
451 7th Street SW
Washington, DC 20410

Dear Secretary Castro:

I write on behalf of the District of Columbia and its submission for the U.S. Department of Housing and Urban Development (HUD) National Disaster Resilience Competition (NDRC). I understand that the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects, to compete for the NDRC grant. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

Within *Resilien-Seeds*, the District Homeland Security and Emergency Management Agency will oversee the Resilience Program Management Office and serve as the primary agency for this program. I am writing to support the District's submission. I understand that *Resilien-Seeds* will use a public-private collaboration to enhance the District's preparedness system by examining vulnerabilities, building consensus on mitigation plans, and execute projects to stabilize infrastructure, the community, and the economy. I ask that this request be given full and fair consideration consistent with applicable laws, rules, and regulations.

Sincerely,

Eleanor Holmes Norton



MURIEL BOWSER
MAYOR

MAR 26 2015

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm my intent, as Mayor, and the intent of District of Columbia as a whole to enter into a partner agreement—contingent upon the award of NDRC funds—to carry out eligible activities as provided in the District's NDRC application.

As Mayor, I lead the City so that the District can strengthen children, youth, families and individuals; build and sustain healthy neighborhoods; promote economic development; make government work; and enhance unity of purpose and democracy.

Within *Resilien-Seeds*, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. I will provide input and support in identifying and developing projects within *Resilien-Seeds*. Upon award of NDRC grant funds, I will provide support in executing *Resilien-Seeds*.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed before the use of any funds.

Sincerely,

A handwritten signature in black ink, appearing to read "Muriel Bowser".

Muriel Bowser

Executive Office of Mayor Muriel Bowser



Office of the City Administrator

March 20, 2015

Mr. Rashad Young
City Administrator
Office of the City Administrator
1350 Pennsylvania Avenue, NW, Suite 521
Washington, DC 20004

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Office of the City Administrator to enter into a partner agreement—contingent upon the award of NDRC funds—to carry out eligible activities as provided in the District's NDRC application.

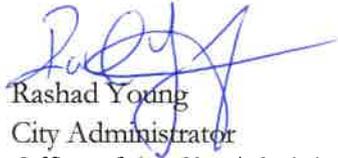
The Office of the City Administrator is responsible for the day-to-day management of the District government, setting operational goals and implementing the legislative actions and policy decisions of the Mayor and DC Council. The City Administrator reports directly to the Mayor and has direct oversight over all executive-reporting agencies. The City Administrator prepares the District's annual operating budget and provides direction to all agencies to ensure they are meeting the needs of District residents.

Within *Resilien-Seeds*, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Office of the City Administrator will provide input and support in identifying and developing projects within *Resilien-Seeds*. Upon award of NDRC grant funds, the Office of the City Administrator will provide support in executing *Resilien-Seeds*.



It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Rashad Young
City Administrator
Office of the City Administrator



Executive Office of Mayor Muriel Bowser



Office of the Deputy Mayor for Health and Human Services

March 25, 2015

Director Chris Geldart
Homeland Security and Emergency Management Agency
2720 Martin Luther King Jr Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Office of the Deputy Mayor for Health and Human Services to enter into a partner agreement—contingent upon the award of NDRC funds—to carry out eligible activities as provided in the District's NDRC application.

The Office of the Deputy Mayor for Health and Human Services (DMHHS) supports the Mayor in coordinating a comprehensive system of benefits, goods and services across multiple agencies to ensure that children, youth, and adults, with and without disabilities, can lead healthy, meaningful and productive lives.

Within *Resilien-Seeds*, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Deputy Mayor for Health and Human Services will provide input and support in identifying and developing projects within *Resilien-Seeds*. Upon award of NDRC grant funds, the Deputy Mayor for Health and Human Services will provide support in executing *Resilien-Seeds*.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

Brenda Donald
Deputy Mayor for Health and Human Services



GOVERNMENT OF THE DISTRICT OF COLUMBIA
Executive Office of the Mayor
Office of the Deputy Mayor for Planning and Economic Development

March 20, 2015

Deputy Mayor Brian Kenner
Office of the Deputy Mayor for Planning and Economic Development
1350 Pennsylvania Avenue, NW, Suite 317
Washington, DC 20004

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Office of the Deputy Mayor for Planning and Economic Development to enter into a partner agreement—contingent upon the award of NDRC funds—to carry out eligible activities as provided in the District's NDRC application.

The Office of the Deputy Mayor for Planning and Economic Development is charged with executing the Mayor's economic development strategy which encourages growth and investments across the District. Our strategy is centered on five major priorities: (1) Protecting, preserving and producing more affordable housing in the District; (2) Supporting innovation and entrepreneurship; (3) Making District government a partner to the business community, particularly to small businesses; (4) Driving investment and development, particularly to overlooked and underserved communities; (5) Preparing our residents for the jobs that businesses and government are filling today and planning for jobs in the future.

Within *Resilien-Seeds*, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Deputy Mayor for Planning and Economic Development will provide input and support in identifying and developing projects within *Resilien-Seeds*. Upon award of NDRC grant funds, the Deputy Mayor for Planning and Economic Development will provide support in executing *Resilien-Seeds*.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

Brian Kenner
Deputy Mayor for Planning and Economic Development

BRIAN T. KENNER, DEPUTY MAYOR

GOVERNMENT OF THE DISTRICT OF COLUMBIA**District Department of the Environment**

March 19, 2015

Acting Director Tommy Wells
 District Department of the Environment
 1200 First Street, NE
 Washington, DC 20002

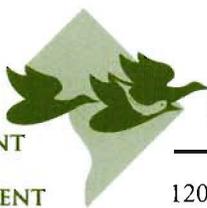
Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the District Department of the Environment to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the District Department of the Environment enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

The District Department of the Environment is the leading authority on energy and environmental issues affecting the District of Columbia. Using a combination of regulations, outreach, education, and incentives, our agency administers programs and services to fulfill our mission. We work collaboratively with other government agencies, residents, businesses, and institutions to promote environmentally responsible behavior that will lead to a more sustainable urban environment.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The District Department of the Environment will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the District Department of the Environment will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.



It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Tommy Wells
Acting Director
District Department of the Environment

Government of the District of Columbia

Department of Transportation



d. Office of the Director

March 19, 2015

Chris T. Geldart, Director
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King Jr Ave SE
Washington, DC 20032

Re: Intent to Participate

Dear Mr. Geldart:

In support of the United States Department of Housing and Urban Development's (HUD) National Disaster Resilience Competition (NDRC), the District of Columbia is developing Resilien-Seeds, an innovative program building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the DC Homeland Security and Emergency Management Agency (HSEMA) and the District Department of Transportation (DDOT) to collaborate in order to enhance resiliency within the District. To that end, HSEMA and the DDOT will enter into a partner agreement to carry out eligible activities as provided in the District's National Disaster Resilience Competition (NDRC) application, contingent upon the award of funds from HUD.

The mission of the District Department of Transportation (DDOT) is to enhance the quality of life for District of Columbia residents and visitors by ensuring that people, goods, and information move safely and efficiently with minimal adverse impact on residents and the environment.

Under Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. DDOT will provide input and support in identifying and

developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, DDOT will support HSEMA by providing specific capabilities to execute Resilien-Seeds.

Please understand this letter as an expression of DDOT's intent to support the District's NDRC application. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Thank you for your consideration. If you have any further questions, please do not hesitate to contact Mr. Sam Zimbabwe at 202- 671-2542 or via e-mail at sam.zimbabwe@dc.gov. Of course, you should feel free to contact me directly.

Sincerely,



Leif A. Dormsjo
Director

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF GENERAL SERVICES



March 19, 2015

Director Jonathan Kayne
Department of General Services
2000 14th Street, N.W. 8th Floor
Washington, DC 20009

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Department of General Services to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Department of General Services enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

The goal of the Department of General Services is to ensure the delivery of new or modernized, well- equipped, well-maintained, safe and secure buildings and facilities for the benefit of District residents and employees. Further, the agency’s mission is to promote the efficient and effective management of the District’s real estate investments and interests through strategic portfolio management, construction and facilities management. To this end, Department of General Services will incorporate best management practices from both in the public and private sectors where useful.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Department of General Services will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Department of General Services will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF GENERAL SERVICES



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It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

Jonathan Kayne
Director
Department of General Services



Government of the District of Columbia
Department of Health



Office of the Director

March 16, 2015

Chris T. Geldart, Director
DC Homeland Security and Emergency Management Agency
2720 Martin Luther King Jr Avenue, SE
Washington, DC 20032

Re: HUD/NDRC03.16.15

Dear Mr. Geldart:

This is a letter of support of the District of Columbia's application for funding to United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC). The District of Columbia Department of Health (DOH) would like to offer this letter to also confirm the intent of DOH to collaborate with the lead District agency, Homeland Security and Emergency Management Agency (HSEMA) and to participate fully in developing and implementing the "Resilien-Seeds" initiative. DOH will be a valuable partner in strengthening long-term resilience to the impact of disasters, including the impact on our infrastructure and systems for addressing immediate and long-term health needs of District residents and visitors.

The mission of the Department of Health is to promote and protect the health, safety and quality of life of residents, visitors and those doing business in the District of Columbia. Our responsibilities include identifying health risks; educating the public; preventing and controlling diseases, injuries and exposure to environmental hazards; promoting effective community collaborations and optimizing equitable access to community resources. To that end, the Department of Health will enter into a partner agreement, contingent upon the NDRC award to carry out eligible activities as provided in the District's NDRC application.

The proposed project is focused on building holistic resiliency at the community level by integrating social, economic and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the Department of Health will provide input and support in identifying and developing projects within Resilien-Seeds initiative and serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds. These capabilities will emerge from existing programs (federally and locally-funded) for public health emergency preparedness and strategic planning, as well as coordination with community partners who reach District residents under existing DOH funding and collaborative partnerships agreements.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,


LaQuandra S. Nesbitt, MD, MPH
Director

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF PUBLIC WORKS



March 19, 2015

Director Chris Geldart
D.C. Homeland Security and Emergency Management
2720 Martin Luther King, Jr. Ave. S.E.
Washington, DC 20032

Greetings Mr. Geldart:

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of the Department of Public Works to collaborate in order to enhance resiliency within the District. To that end, the Department of Public Works enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District's NDRC application.

The Department of Public Works provides municipal services in two distinct program areas: environmental services/solid waste management and parking enforcement. Both contribute to making District streets and public spaces clean, safe, attractive and accessible. The Department of Public Works Solid Waste Management Administration performs a number of daily operations including trash and recycling collection, sanitation education and enforcement, graffiti removal, public litter can service, fall leaf collection, and street and alley cleaning. The Department of Public Works Parking Enforcement Management Administration enforces the District's on-street parking laws. Approximately 200 parking officers monitor 17,000 meters and 3,500 blocks of residential zoned parking. In addition to routine enforcement, the Parking Enforcement Management Administration is charged with booting and towing operations and with removing abandoned and dangerous vehicles from public and private property.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Department of Public Works will provide input and support in identifying

and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Department of Public Works will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



William O. Howland, Jr.

Director

DC Department of Public Works



**Government of the District of Columbia
Fire and Emergency Medical Services Department
Washington, D.C. 20001**



Edward R. Mills III
Interim Fire & EMS Chief

March 18, 2015

Chris T. Geldart
Director
DC Homeland Security and Emergency Management Agency
2720 Martin Luther King Jr. Avenue, SE
Washington, DC 20032

Re: Intent to Participate

Dear Director Geldart:

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Fire and Emergency Medical Services Department to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Fire and Emergency Medical Services Department enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District's NDRC application.

The mission of the District of Columbia Fire and Emergency Medical Service Department is to preserve life and promote health and safety through excellent pre-hospital treatment and transportation, fire prevention, fire suppression and rescue activities and homeland security awareness.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Fire and Emergency Medical Services Department will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Fire and Emergency Medical Services Department will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

Chris T. Geldart, Director
DC Homeland Security and Emergency Management Agency
March 18, 2015

Page 2

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Edward R. Mills III
Interim Fire/EMS Chief



GOVERNMENT OF THE DISTRICT OF COLUMBIA
METROPOLITAN POLICE DEPARTMENT

MAR 20 2015

Christopher Geldart
Director
Homeland Security and Emergency Management Agency
2720 Martin Luther King Jr. Avenue, S.E.
Washington, D.C. 20032

Re: Intent to Participate

Dear Director Geldart:

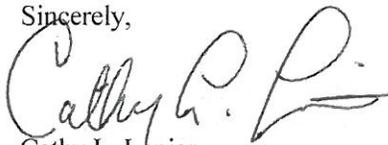
In support of the United States Department of Housing and Urban Development (HUD) for the National Disaster Resilience Competition (NDRC), the District of Columbia is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resiliency is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resiliency throughout the District. This letter is to confirm the mutual intent of both the Government of District of Columbia, and particularly the Metropolitan Police Department (MPD), to collaborate in order to enhance resiliency within the District. To that end, the D.C. Government and the MPD have agreed to a partnership - contingent upon the award of funds from HUD for the NDRC - to carry out eligible activities as provided in the application.

As one of the 10 largest local police agencies in the United States, the MPD is the primary law enforcement agency for the District of Columbia. Founded in 1861, the Department of today is on the forefront of technological crime fighting advances, from highly developed evidence analysis to state-of-the-art-information technology. These modern techniques are combined with a contemporary community policing philosophy, referred to as Customized Community Policing. Community policing bonds the police and residents in a working partnership designed to organize and mobilize residents, merchants, and professionals to improve the quality of life for all who live, work, and visit the nation's capital.

Within Resilien-Seeds, the D.C. Homeland Security and Emergency Management Agency (HSEMA) will serve as the primary D.C. Government agency for the program, and will oversee the Resilience Program Management Office (PMO). The MPD will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the MPD will serve as a support agency by providing specific capabilities and resources that support the HSEMA in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Cathy L. Lanier
Chief of Police

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE ON AGING

Office of the Executive Director

March 18, 2015

Chris T. Geldart
Director
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Dear Mr. Geldart, *Chris*

I am writing to express D.C. Office on Aging's (DCOA) intent to collaborate with D.C. Homeland Security and Emergency Management Agency (HSEMA) to carry out Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects, contingent upon selection to participate in the United States Department of Housing and Urban Development's (HUD) National Disaster Resilience Competition (NDRC).

DCOA develops and carries out a comprehensive and coordinated system of health, education, employment, and social services for the District's older adults (60 years and older), persons living with disabilities (18 to 59 years old), and their caregivers. Our mission is to coordinate and connect older adults, persons living with disabilities, and caregivers with the highest quality of long-term service and support options that promote healthy and independent living in the community.

DCOA will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD's NDRC grant funds, DCOA will serve as a support agency by providing specific capabilities or resources that support HSEMA in executing Resilien-Seeds. This letter is an expression of our intent to support the District's NDRC efforts. A formal agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

We look forward to working with you to build upon the continuous process of incorporating resilience into the District's comprehensive emergency management program and create a legacy of resilience throughout the city.

Sincerely,

John M. Thompson, Ph.D., CPM, FAAMA
Executive Director

500 K Street, N.E., Washington, D.C. 20002 (202) 724-5622



March 12, 2015

Via Electronic Mail

Interim Director Alexis Taylor
Office of Disability Rights
441 4th Street, NW, Suite 729 North
Washington, DC 20001

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Office of Disability Rights to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Office of Disability Rights enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District's NDRC application.

The mission of the Office of Disability Rights is to ensure that the programs, services, benefits, activities and facilities operated or funded by the District of Columbia are fully accessible to, and useable by people with disabilities. The Office of Disability Rights is committed to inclusion, community-based services, and self-determination for people with disabilities. The Office of Disability Rights is responsible for overseeing the implementation of the City's obligations under the Americans with Disabilities Act (ADA), as well as other disability rights laws.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Office of Disability Rights will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Office of Disability Rights will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.



It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

A handwritten signature in blue ink, appearing to read "Alexis Taylor".

Alexis Taylor
Interim Director
Office of Disability Rights

District of Columbia Office of Planning



Office of the Director

March 19, 2015

Chris T. Geldart

Director

DC Homeland Security and Emergency Management Agency

2720 Martin Luther King Jr Avenue SE

Washington, DC 20032

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District of Columbia is developing “Resilien-Seeds”, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the DC Office of Planning to collaborate in order to enhance resiliency within the District. To that end, the District of Columbia and the Office of Planning enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

The Office of Planning performs planning for neighborhoods, corridors, districts, historic preservation, public facilities, parks and open spaces, and individual sites. In addition, the Office of Planning engages in urban design, land use, and historic preservation review. The Office of Planning also conducts historic resources research and community visioning, and manages, analyzes, maps, and disseminates spatial and US Census data. The Office of Planning’s mission is to guide development of the District of Columbia, including the preservation and revitalization of our distinctive neighborhoods, by informing decisions, advancing strategic goals, encouraging the highest quality outcomes, and engaging all communities.

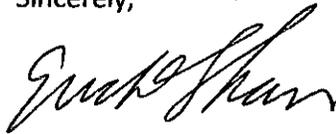
Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as



the primary agency for this program. The Office of Planning will provide input and support in sharing and leveraging its extensive expertise in community engagement as well as identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Office of Planning will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

A handwritten signature in black ink, appearing to read "Eric Shaw". The signature is written in a cursive, flowing style.

Eric Shaw
Director



March 23, 2015

Director Chris Geldart
Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure barrier removal projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and Serve DC to collaborate in order to enhance resiliency within the District. To that end, the District of Columbia and Serve DC will enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District's NDRC application.

Serve DC – The Mayor's Office on Volunteerism, is the District of Columbia government agency dedicated to promoting service as an innovative, and sustainable solution to relieving the pressure of governmental shortfalls during emergencies. Serve DC engages District communities by building partnerships and organizational capacity, leading local and national volunteer and service initiatives, and providing and promoting meaningful service opportunities. Serve DC supports communities across the District through federal grant funds from the Corporation for National and Community Service and the US Department of Homeland Security.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. Serve DC will provide input and support in identifying and developing projects within Resilien-Seeds.

2000 14th Street NW | Suite 101 | Washington, DC | 20009 | (202) 727-7925 Main | (202) 727-9942 Fax | www.serve.dc.gov



Upon award of HUD NDRC grant funds, Serve DC will serve as a support agency by providing specific capabilities or resources that support HSEMA in executing Resilien-Seeds. It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

A handwritten signature in black ink, appearing to read "Kristal Knight".

Kristal Knight
Director
Serve DC

Executive Office of Mayor Muriel Bowser



Office of the City Administrator

March 20, 2015

Rashad Young

Chairman

District of Columbia Interagency Council on Homelessness

1350 Pennsylvania Avenue, NW

Washington, DC 20004

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Interagency Council on Homelessness to enter into a partner agreement—contingent upon the award of NDRC funds—to carry out eligible activities as provided in the District’s NDRC application.

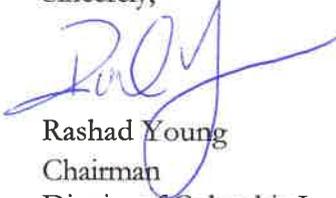
The Interagency Council on Homelessness is a group of cabinet-level leaders, providers of homeless services, advocates, homeless and formerly homeless leaders that come together to inform and guide the District’s strategies and policies for meeting the needs of individuals and families who are homeless or at imminent risk of becoming homeless in the District of Columbia. The Interagency Council on Homelessness was established by the Homeless Service Reform Act of 2005 for the purpose of facilitating interagency, cabinet-level leadership in planning, policymaking, program development, provider monitoring, and budgeting for the Continuum of Care of homeless services (HSRA, Sec. 4 (a)).

Within *Resilien-Seeds*, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Interagency Council on Homelessness will provide input and support in identifying and developing projects within *Resilien-Seeds*. Upon award of HUD NDRC grant funds, the Interagency Council on Homelessness will provide support in executing *Resilien-Seeds*.



It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Rashad Young
Chairman
District of Columbia Interagency Council on Homelessness



Metropolitan Washington Council of Governments

One Region Moving Forward

District of Columbia

March 23, 2015

*Bladensburg**

Bowie

Director Chris Geldart

Charles County

D.C. Homeland Security and Emergency Management Agency

College Park

2720 Martin Luther King, Jr. Avenue SE

Frederick

Washington, DC 20032

Frederick County

Gaithersburg

Re: Intent to Participate

Greenbelt

Montgomery County

This letter is to confirm the intent of the Metropolitan Washington Council of Governments (MWCOG) to collaborate with the District of Columbia to enhance resiliency within the District. To that end, the Metropolitan Washington Council of Governments and District of Columbia intend to work together, contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), to carry out eligible activities as provided in the District's NDRC application.

Prince George's County

Rockville

Takoma Park

Alexandria

Arlington County

Fairfax

Fairfax County

Falls Church

Loudoun County

Manassas

Manassas Park

Prince William County

The Metropolitan Washington Council of Governments is an independent, nonprofit association that brings area leaders together to address major regional issues in the District of Columbia, suburban Maryland and Northern Virginia. COG's membership is comprised of 300 elected officials from 22 local governments, the Maryland and Virginia state legislatures, and U.S. Congress.

**Adjunct Member*

As this application sets out, the District is developing the Resilien-Seeds program for the National Disaster Resilience Competition (NDRC). Resilien-Seeds will be an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. MWCOG will provide input and support in identifying and developing projects within Resilien-Seeds, serving as a support agency by providing resiliency-based capabilities or resources that support HSEMA in executing Resilien-Seeds, and coordinating its work with related regional efforts.

777 North Capitol Street, NE, Suite 300 Washington, D.C. 20002
202.962.3200 (Phone) 202.962.2301 (Fax) 202.962.3213 (TDD)
mwkog.org

Mr. Chris Geldart
March 23, 2015
Page 2

This letter serves as an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

MWCOG looks forward to working with the U.S. Department of Housing and Urban Development, DC HSEMA and the Resilen-Seeds Collaborative Planning Team to build long-term, sustained resiliency actions for the District of Columbia and the region.

Sincerely,

A handwritten signature in blue ink that reads "Chuck Bean". The signature is cursive and stylized.

Chuck Bean
Executive Director
Metropolitan Washington Council of Governments



March 18, 2015

Director Chris Geldart
DC Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the District of Columbia Water and Sewer Authority (DC Water) to enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

DC Water distributes drinking water and collects and treats wastewater for more than 600,000 residential, commercial and governmental customers in the District of Columbia. DC Water also provides wholesale wastewater treatment services for a population of 1.6 million in Montgomery and Prince George's counties in Maryland, and Fairfax and Loudoun counties in Virginia. We are proud to provide these vital, safe, and high-quality services to our customers, while also protecting and enhancing our environment.

Within *Resilien-Seeds*, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. DC Water will provide input and support in identifying and developing projects within *Resilien-Seeds*. Upon award of HUD NDRC grant funds, DC Water will provide in-kind support in executing *Resilien-Seeds*.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



George Hawkins
Chief Executive Officer and General Manager
DC Water



March 25, 2015

Mr. Chris Gelbart
 Director
 D.C. Homeland Security
 and Emergency Management Agency
 270 Martin Luther King, Jr. Avenue, SE
 Washington, DC 20032

Re: Intent to Participate

Dear Mr. Gelbart:

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing *Resilien-Seeds*, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Washington Metropolitan Area Transit Authority to enter into a partner agreement—contingent upon the award of funds for a WMATA project/program from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District's NDRC application.

The Washington Metropolitan Area Transit Authority (Metro) was created by an interstate compact in 1967 to plan, develop, build, finance, and operate a balanced regional transportation system in the national capital area. Metro began building its rail system in 1969, acquired four regional bus systems in 1973, and began operating the first phase of Metrorail in 1976. Today, Metrorail serves 91 stations and has 117 miles of track. Metrobus serves the nation's capital 24 hours a day, seven days a week with 1,500 buses. Metrorail and Metrobus serve a population of 5 million within a 1,500-square mile jurisdiction. Metro began its paratransit service, MetroAccess, in 1994; it provides about 2.3 million trips per year.

**Washington
 Metropolitan Area
 Transit Authority**

600 Fifth Street, NW
 Washington, DC 20001
 202/962-1234

www.metroopensdoors.com

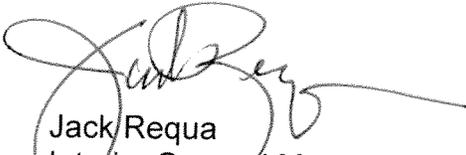
A District of Columbia,
 Maryland and Virginia
 Transit Partnership

Mr. Geldart
Page 2

Within *Resilien-Seeds*, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Washington Metropolitan Area Transit Authority will provide input and support in identifying and developing projects within *Resilien-Seeds*. Upon award of HUD NDRC grant funds, the Washington Metropolitan Area Transit Authority will provide support in executing *Resilien-Seeds*.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds for a WMATA project/program.

Sincerely,



Jack Requa
Interim General Manager and
Chief Executive Officer



A PHI Company

Donna M. Cooper
President, Pepco Region

EP9420
701 9th St NW
Washington, DC
20068-0001

(202) 872-2477
(202) 872-2482 Fax
dcooper@pepco.com

March 24, 2015

Chris T. Geldart
Director
District of Columbia Department of Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue, SE
Washington, DC 20032

Re: Intent of Potomac Electric Power Company to Collaborate with the Government of the District of Columbia to Enhance Resiliency within the District of Columbia

In support of the United States Department of Housing and Urban Development National Disaster Resilience Competition (“NDRC”), the District of Columbia is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process, incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District of Columbia.

This letter is to confirm the mutual intent of both the District of Columbia (“District”) and Potomac Electric Power Company (“Pepco”) to collaborate in order to enhance resiliency within the District. To that end, the District of Columbia and Pepco enter into a partnership agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development (“HUD”) for the National Disaster Resilience Competition (NDRC) and agreement between the District of Columbia, Pepco and the other participants on scope and responsibilities—to carry out eligible activities as provided in the District’s NDRC application.

Pepco, a subsidiary of Pepco Holdings, Inc. (“PHI”) delivers safe, reliable electric service to more than 801,000 customers throughout Maryland and the District of Columbia. PHI, which is headquartered in the District of Columbia, is one of the largest energy delivery companies in the Mid-Atlantic Region, serving about 2 million customers in the District of Columbia, Maryland, Delaware and New Jersey.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. Pepco will provide input and

support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, Pepco will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds based upon mutually agreed scope and responsibilities.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts.

A binding partnership agreement detailing the terms and conditions of the proposed collaboration will be executed by both parties prior to the use of awarded funds.

Sincerely,

A handwritten signature in black ink that reads "Donna Cooper". The signature is written in a cursive style with a large initial "D".

Donna Cooper

Regional Headquarters
8550 Arlington Blvd
Fairfax, VA 22031
Tele: 703.584.8400
www.redcross.org

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Linda Mathes
Chief Executive Officer

March 23, 2015

Director Chris Geldart
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the American Red Cross in the National Capital Region to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the American Red Cross in the National Capital Region enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

The American Red Cross prevents and alleviates human suffering in the face of emergencies by mobilizing the power of volunteers and the generosity of donors, here at home and around the world. We provide compassionate care to those in need through our five key service areas: Disaster Relief, Service to the Armed Forces, Health and Safety Training, Blood Donation Services, and International Services.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The American Red Cross in the National Capital Region will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the American Red Cross in the National Capital Region will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District’s NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Ms. Linda Mathes
Chief Executive Officer



111 Michigan Avenue,
NW Washington, DC 20010-2970
www.ChildrensNational.org

March 25, 2015

Chris Geldart, Director
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Children's National Medical Center to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Children's National Medical Center enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District's NDRC application.

Children's National Medical Center is the preeminent pediatric healthcare system in the DC/MD/Northern VA region and provides acute and chronic care for approximately 160,000 children, adolescents, and youth from around the region, nation and world by our internationally recognized healthcare professionals.

Our hospital was founded in 1870 and CNMC now includes a 313-bed hospital with nearly 15,000 admissions, over 17,000 surgeries, 468,000 outpatient visits across the institution last year. Likewise, CNMC serves as the medical safety net for the children of the region. Through our nine Centers of Excellence; seven community health centers in the District; eight regional outpatient facilities in Maryland and Virginia; 6,000 employees; more than 900 volunteers; the Mobile Health Program with 34 locations; the School Services Program with 190 nurses in DC's school system; and the Children's National Health Network with over 1,800 members and 400 pediatric specialists in six states, CNMC brings health care to the area's diverse community. Children's National is also the area's referral center for pediatric emergency, trauma (a Level I trauma center, and level III C Neonatal Intensive Care Unit), cancer, cardiac disease, critical care, neonatology, orthopedic surgery, neurology, and neurosurgery.

The mission of CNMC is to excel in Care, Advocacy, Research and Education (C.A.R.E.). We accomplish this by:

- Providing a high quality healthcare experience for our patients and families;
- Improving health outcomes for children regionally, nationally, and internationally; and
- Leading the creation of innovative solutions to pediatric health challenges.



Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. As a member of the District's Business Emergency Management Operations Center (BEMOC), the Children's National Medical Center/Health System will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Children's National Medical Center will support in executing Resilien-Seeds.

CNMC would appreciate this opportunity to collaborate with HSEMA and share our resources in providing health services, pediatric pre-emergency event education, post-traumatic stress disorder in order for the pediatric residents to recover in the event of a catastrophic event.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

Jacquie Forbes, MHA, HACCP
Director, Accreditation, Licensure & Regulatory
Environmental Safety and Emergency Management
Children's National Health System
202-476-2747



1100 H St., NW, Suite 500, Washington, DC 20005

(202) 331-8080

March 23, 2015

Chris Geldart
Director
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

RE: Intent to Participate in CDBG-NDR

This letter is to confirm the mutual intent of both the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) and the Consortium of Universities of the Washington Metropolitan Area (Consortium) to collaborate and enter into a partner agreement, contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the District of Columbia Homeland Security and Emergency Management Agency CDBG-NDR application.

As a higher education partnership, the Consortium is one of the world's foremost educational collaboratives, and is a powerful economic force in the region. For example, the Consortium members and their affiliated hospitals represents the largest single non-governmental employment sector in the District. Consortium universities represent nearly every sector of higher education, creating strength through its diversity of institutions. The global reputation and diversity of the institutions enables them to attract students, faculty, and staff not only from the District and nearby region, but also from every state in the United States as well as from hundreds of countries globally.

Comprised of fourteen universities, the Consortium provides 155,000 students with opportunities to benefit from the combined resources of its members. Member institutions include American University, The Catholic University of America, Gallaudet University, The George Washington University, George Mason University, Georgetown University, Howard University, Marymount University, National Defense University, National Intelligence University, Trinity Washington University, Uniformed Services University of the Health Sciences, University of the District of Columbia, and University of Maryland College Park.

When considered together, Consortium institutions offer nearly every course of study imaginable at the undergraduate, graduate, professional, and lifelong learning levels. In addition to degree programs in the traditional humanities, social sciences, life and physical sciences, business, education, engineering, allied health, and public policy and public administration, Consortium institutions also offer a wealth of advanced and professional degrees in areas such as architecture, law, medicine, dentistry, pharmacy, and national defense.

As an intellectual resource, the Consortium is unsurpassed: combined library holdings contain over nine million volumes augmented by an equal number of microfilms, audiovisuals, and government documents. Some of the world's foremost authors and scientists teach on Consortium campuses. The variety of offerings of the member campuses, coupled with the resources of the nation's capital, create a unified campus of unequaled intellectual activity and cultural diversity.

Consortium institutions serve their communities in many ways. The economic impact of the Consortium's member institutions in the District alone approaches \$10 billion. As a sector, it is the largest employer and one of the largest in terms of economic impact. Equally important, the global reputation of the member institutions attracts major and continuing investment from individuals, businesses, and governments around the world.

Through their service missions, Consortium universities offer thousands of cultural and informational programs each year that are open to the public. From concerts to sporting events to lectures, Consortium universities add a great deal to the quality of life for District residents. Likewise, Consortium students, faculty, and staff volunteer hundreds of thousands of hours each year to provide services to District and regional residents ranging from tutoring of students in P-12 classes to social service and health programs to pro bono legal advice to picking up trash and cleaning streets.

Because of our mission, the Consortium promotes cooperation and communication between member institutions and local, state, and national governments. This includes a strong and continuous partnership with HSEMA to address a variety of emergency preparedness, response, recovery, and mitigation goals to ensure resiliency. The Consortium regularly collaborates with HSEMA and participates in District planning groups, training and exercise opportunities, city-wide response operations, recovery activities, and mitigation projects. Our partnership over the years has added a great deal of resiliency to the educational, economic and cultural base in the District and surrounding areas.

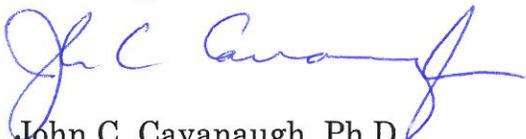
Though the District's planning processes, universities and student populations have been identified as vulnerable population. Thousands of our students live on campus

and rely on services provided by their respective educational institution. In addition, some of our students, faculty, and staff identify themselves as people with access and functional needs for a variety of reasons. One important statistic to note is that university students make up a unique population in the District as one in seven District residents are enrolled in higher education courses. Including special considerations in District prevention, protection, mitigation, response, and recovery planning efforts is important to ensure our entire university population is appropriately protected against threats and hazards.

When the Consortium and member institutions are prepared and have mitigated against emergencies and disasters, we are better able to recover and continue to provide the full extent of our missions. The District and Consortium equally benefits from our inclusion in a variety of HSEMA planning efforts and reports, such as the District Response Plan and Threat and Hazard Identification and Risk Assessment. Continuing our partnership, and giving greater attention to preparedness and mitigation activities with the support of CDBG-NDR, is critical to ensuring resiliency and sustaining the District's educational, economic, and cultural base.

It is understood that this letter is only an expression of our intent and a binding partner agreement detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Sincerely,



John C. Cavanaugh, Ph.D.
President & CEO

Serving the Business Improvement Districts (BIDs) of Washington DC

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Adams Morgan BID

Ed Grandis
Anacostia BID

Steve Moore
SW Waterfront BID

March 23, 2015

Director Chris Geldart

D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 30023

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

The DC BID Council is an association of Washington DC's ten business improvement districts. Collectively, our members spend \$27 million dollars per year to help manage and enhance neighborhoods that are home to 70% of the DC employment base and 40% of the city's tax base. The DC BID Council brings together BID leaders, business owners and property owners to collaborate on issues and concerns that cut across all of our boundaries and impact the entire city.

This letter is to confirm that the DC BID Council will help support community engagement efforts that will enhance resiliency within the District through Resilien-Seeds. The District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The DC BID Council will coordinate among BIDs to publicize activities relevant to our stakeholders and will ensure the city's BIDs can access potential programmatic benefits.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Yours sincerely,



Natalie Avery
Executive Director, DC BID Council



March 26, 2015

Chris Geldart, Director
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Destination DC to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Destination DC enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

Destination DC is a private, non-profit corporation with a membership of more than 850 businesses and organizations that support the DC tourism and convention sector. We are responsible for marketing the District of Columbia as a premier destination by bringing citywide conventions to the District of Columbia.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. As a member of the District’s Business Emergency Management Operations Center (BEMOC), the Destination DC will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Destination DC will support in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

A handwritten signature in black ink, appearing to read "Elliott L. Ferguson, II". The signature is fluid and cursive, with a horizontal line extending from the end.

Elliott L. Ferguson, II
President & CEO, Destination DC

March 26, 2015

Director Chris Geldart
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Groundswell to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Groundswell enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

Groundswell an innovative DC-based nonprofit that believes communities can use their collective consumer power to protect the environment, combat economic inequality, and increase their resilience. We do this by educating people about their energy and efficiency options and helping families and community organizations switch their homes and buildings to clean energy. By bringing people together in a group purchase, Groundswell makes wind and solar power more affordable and enables people to live more sustainably.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. Groundswell will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, Groundswell will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District’s NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Elizabeth Lindsey, Interim CEO, Groundswell



MedStar Washington Hospital Center

110 Irving Street, NW, EB 4105
Washington, DC 20010-2975
202-257-4714 **PHONE**
202-877-2431 **FAX**
craig.deatley@medstar.net **EMAIL**

Craig A. DeAtley, PA-C
Director

Institute for Public Health
Emergency Readiness

March 23, 2015

Chris Geldart, Director
D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, DC 20032

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Medstar Washington Hospital Center to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Medstar Washington Hospital Center enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

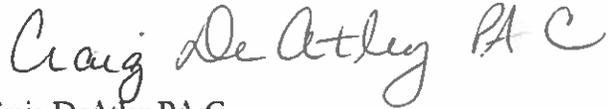
The MedStar Washington Hospital Center is the area’s largest acute care hospital and home of the busiest Trauma Center, only adult Burn Center for the region and one of the largest heart programs in the United States. The hospital was recently named to be an Ebola Treatment Center for Maryland and the District of Columbia. The hospital employs more than 6,000 personnel and 1700 physicians and annually treats more than 230,000 patients.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. As a member of the District’s Business Emergency Management Operations Center (BEMOC), the Medstar Washington Hospital Center will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Medstar Washington Hospital Center will support in executing Resilien-Seeds.

Knowledge and Compassion
Focused on You

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

A handwritten signature in cursive script that reads "Craig DeAtley PA-C".

Craig DeAtley PA-C
Director, Institute for Public Health Emergency Readiness
Medstar Washington Hospital Center



Stantec Consulting Services, Inc.
50 West 23rd Street 8th Floor, New York NY 10010-5272

March 26, 2015

Attention:
Director Chris Geldart

D.C. Homeland Security and Emergency Management Agency
2720 Martin Luther King, Jr. Avenue SE
Washington, D.C. 20032

Dear Mr. Geldart

Reference: NDRC Intent to Participate

This letter is to confirm the mutual intent of both D.C. Homeland Security and Emergency Management Agency and Stantec Consulting Services, Inc. to collaborate and enter into a partner agreement [or other agreement], contingent upon the award of funds from the United States Department of Housing and Urban Development for the Community Development Block Grant National Disaster Resilience (CDBG-NDR) competition, to carry out eligible activities as provided in the [applicant's] CDBG-NDR application.

Stantec is consulting firm with over 15,000 employees that provide services in community planning, resiliency planning, flood modeling, civil engineering, green infrastructure design, architecture, landscape architecture, shoreline restoration, complete streets design, community outreach, and other services. Our office locations across North America include Washington, D.C., Laurel Maryland, and Reston Virginia.

Stantec's role will be as a contractor providing consulting services to the applicant. The services we may provide include community planning, resiliency planning, community outreach assistance, flood analysis, shoreline restoration, civil engineering, and landscape architecture.

Design with community in mind



March 26, 2015

Director Chris Geldart

Page 2 of 2

Reference: NDRC Intent to Participate

It is understood that this letter is only an expression of our intent and a binding partner agreement [or other agreement] detailing the terms and conditions of the proposed partnership must be executed before the use of any CDBG-NDR funds, if awarded.

Regards,

STANTEC CONSULTING SERVICES, INC.

Marc Wouters, RA, LEED AP
Director of Urban Design NY, DC
Phone: 646 490 3947
Fax: 212-366-5629
marc.wouters@stantec.com

C.

dr document2

Design with community in mind

20 March 2014

Donte Lucas
State Hazard Mitigation Officer
Homeland Security and Emergency Management Agency
2720 Martin Luther King Jr. Avenue, SE
Washington, D.C.

Dear Mr. Lucas:

Virginia Tech Advanced Research Institute (ARI) is very pleased to support the District of Columbia proposal in response to the Department of Housing and Urban Development solicitation under the National Disaster Resilience Challenge. ARI is a leading center for research, training and technical assistance on the topic of critical infrastructure resilience and disaster risk management. We have carried out extensive research on critical infrastructure resilience and disaster risk reduction in the District of Columbia and the National Capital Region with support from the U. S. Department of Homeland Security. We have worked on the analysis of electric power system vulnerability and the management of emergency back-up power generation in the region. We are pleased to contribute to the development of the District of Columbia proposal being developed by the Department of Homeland Security and Emergency Management and to collaborate in subsequent activities should the possibility arise.

The Advanced Research Institute, based in the National Capital Region, stands ready to support the District of Columbia NDRC proposal with its expertise and research capacity related to critical infrastructure resilience and disaster risk reduction for the Washington, DC region.

Yours Sincerely,



Saifur Rahman, PhD
Joseph Loring Professor & Director

**METROPOLITAN POLICE DEPARTMENT
FIFTH DISTRICT CITIZENS' ADVISORY COUNCIL
1805 BLADENSBURG ROAD, N.E.
WASHINGTON, DC 20002**

March 23, 2015

Chris Geldart
Director
Homeland Security and Emergency Management Agency
District of Columbia Government
2720 Martin Luther King, Jr. Avenue, S.E.
Washington, DC 20032

Re: Intent to Participate

Dear Director Geldart:

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilience Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the 5th District Civic Advisory Council to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the 5th District Civic Advisory Council enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District's NDRC application.

The 5th District Citizens' Advisory Council (5DCAC) is an advisory provides the 5th District Commander with information and recommendations from the community on the public's safety problems and police service needs. These monthly 5DCAC meetings allow residents to meet and discuss police-related issues with the commander. The

meetings also provide an opportunity for police officials to assess the impact of their crime-fighting efforts on the community.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The 5th District Civic Advisory Council will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the 5th District Civic Advisory Council will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District's NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,



Frances Penn
Chair



March 23, 2015

Re: Intent to Participate

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Bloomingtondale Civic Association, Inc., (BCA) to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the 5th District Civic Advisory Council enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

The BCA was established in June 1921 with Frank Coleman as its first president. The BCA is a historic civic association organized from the interests of a group of residents of Quincy Place, NW. According to article written in the Washington Afro American on August 4, 1951, the Association reported to be of the most aggressive and progressive civic associations in the District of Columbia.

Membership in the BCA is open to all residents of the Bloomingtondale neighborhood. Membership is also open to non-residents who have an interest in the area (business owners, and heads of religious, social, and educational institutions. Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The 5th District Citizens Advisory Council will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the BCA will serve as a support agency by providing specific capabilities or resources that support the HSEMA in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District’s NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Best,

A handwritten signature in black ink that reads "Teri Janine Quinn". The signature is written in a cursive style.

Teri Janine Quinn
President

PO Box 1438 | Washington, DC 20013
www.bloomingtondalecivicassociation.org | ReachBloomingtondaleCA@gmail.com
facebook.com/BloomingtondaleCA | [@BloomingtondaleCA](https://twitter.com/BloomingtondaleCA)

**PLEASANT PLAINS CIVIC ASSOCIATION
SINCE 1921**

March 24, 2015

Chris Geldart, Director
DC HSEMA
2720 Martin Luther King Jr., Avenue, S.E.
Washington, DC 20032

Re: Intent to Participate

Dear Mr. Geldart:

In support of the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC), the District is developing Resilien-Seeds, an innovative program focused on building holistic resiliency at the community level by integrating social, economic, and infrastructure projects. Recognizing that resilience is a continuous process incorporated throughout a comprehensive emergency management program, the District is taking advantage of this unique grant opportunity to build upon previous efforts and create a legacy of resilience throughout the District.

This letter is to confirm the mutual intent of both the District of Columbia and the Pleasant Plains Civic Association to collaborate in order to enhance resiliency within the District. To that end, District of Columbia and the Pleasant Plains Civic Association enter into a partner agreement—contingent upon the award of funds from the United States Department of Housing and Urban Development for the National Disaster Resilience Competition (NDRC)—to carry out eligible activities as provided in the District’s NDRC application.

Within Resilien-Seeds, the District of Columbia Homeland Security and Emergency Management Agency (HSEMA) will oversee the Resilience Program Management Office (PMO) and serve as the primary agency for this program. The Pleasant Plains Civic Association will provide input and support in identifying and developing projects within Resilien-Seeds. Upon award of HUD NDRC grant funds, the Pleasant Plains Civic Association will support in executing Resilien-Seeds.

It is understood that this letter is only an expression of our intent to support the District’s NDRC efforts. A binding partner agreement detailing the terms and conditions of the proposed partnership will be executed by both parties before the use of any funds.

Sincerely,

Darren R. Jones, President
767 Columbia Road, N.W.
Washington, DC 20001